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IAW EO 13526
Date: 19 Apr 17 Reviewer: 2882

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HISTORY
OF THE
USAF SOUTHERN AIR DIVISION
and the
74th COMPOSITE WING
and the
INTER-AMERICAN AIR FORCES ACADEMY (U)
Howard AFB/Albrook AFB
Panama

1 January - 31 December 1982

HC-1 MAP-OW (AR) 7701

by

Patrick I. Murray
USAFSO Historian

15 July 1983

Volume 1

Classified by Multiple
Sources
Excluded by OADR

Cy No. 1 of 3 Cys

TACTICAL AIR COMMAND

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Authority: EO 13526
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Date: Oct 18, 2018

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AWED: 13626
Date: 19 Aug 18 Approved: ELL

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History
of the
USAF SOUTHERN AIR DIVISION
and the
24TH COMPOSITE WING
and the
INTERAMERICAN AIR FORCES ACADEMY (U)

Howard AFB-Albrook AFS
Panama

1 January-31 December 1982

RCS: HAF-CHO (AR) 7101



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Volume IV

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DEPARTMENT OF THE AIR FORCE
SAF/PA
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As Amended
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This volume is classified SECRET to conform to the
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(AFS 205-10).

There are sections of this volume that contain
information that cannot be released to foreign
national.

The following documents in this volume were classified
1a, 1b, 1c, 1d, 20, 21, 41, 42, 43, 44, 45, 46, 47,
51, 52, 53, 54, 55, 56.

For the classification of this document the
Originating Agency's Determination (1a) Required.
(DND).

Deriving matter. Sensitive intelligence sources and
methods involved.

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2. 2000, 2001, 2002

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19. Msg (U), USAF/OLC to HQ USAF, Wash DC, 101620Z Nov 87, Subj: Air Force One Support Equipment Requirement.
20. Msg (U), USAF/OLC to USAF/OLC, 241230Z Nov 87, Subj: Support for Presidential Visits.
21. Msg (U), USAF/OLC to USAF/OLC, 241230Z Nov 87, Subj: Support for Presidential Visits.
22. Memo (U), 24 CARB, Subj: Presidential Support Mission Instructions, 1 December 1987.
23. Memorandum (U), JCS/SECDEF to the Committee, 14 Composite Wing, Subj: Letter of Appreciation, 27 December 1987.
24. Msg (U), Ambassador Bogota to USAF/OLC, 241230Z Nov 87, Subj: Letter of Appreciation.
25. Unit Historical Report (U), 24 Composite Wing Public Affairs Office, 7 July 1987, and 11 January 1988.
26. Memo for Record (U), 24 ECOM PA, 241230Z Nov 87, Subj: General Milton visit to Mexico.
27. AF Form 35 (U), Response to Query, 24 Composite Wing PA, 25 March 88.
28. Msg (U), USAF/OLC to HQ USAF, 241230Z Nov 87, Subj: Support for Presidential Visits.
29. Msg (U), USAF/OLC to HQ USAF, 241230Z Nov 87, Subj: Media Events.
30. Itinerary (U), 24 Composite Wing PA, 241230Z Nov 87, Subj: Media Events.
31. Msg (U), USAF/OLC to HQ USAF, 241230Z Nov 87, Subj: Media Events.
32. Memo (U), 24 Composite Wing PA, 241230Z Nov 87, Subj: Media Events.
33. Memo (U), 24 Composite Wing PA, 241230Z Nov 87, Subj: Media Events.
34. Memo (U), 24 Composite Wing PA, 241230Z Nov 87, Subj: Media Events.
35. Memo (U), 24 Composite Wing PA, 241230Z Nov 87, Subj: Media Events.
36. Memo (U), 24 Composite Wing PA, 241230Z Nov 87, Subj: Media Events.
37. Memo (U), 24 Composite Wing PA, 241230Z Nov 87, Subj: Media Events.
38. Memo (U), 24 Composite Wing PA, 241230Z Nov 87, Subj: Media Events.

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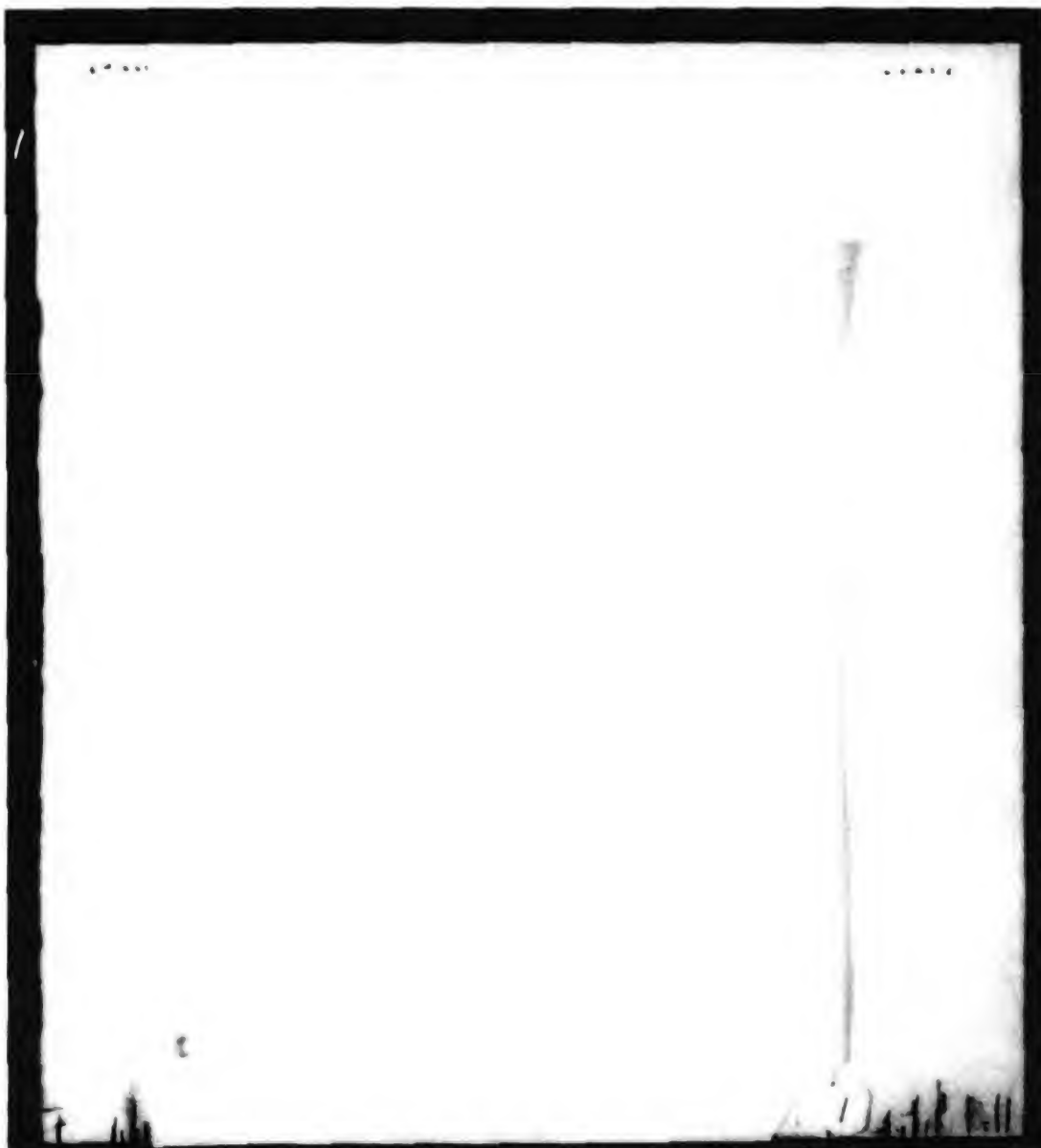
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S.O. G-34, 24 COMBAT SUPPORT GROUP, was the last of the series of 1961

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE (HAF)
AFD 100-1000

SPECIAL ORDER

G-01

13 January 1962

Under the provisions of AFM 11-54, I assume command of the DEAF Clinic
Board, Medical Squadron Section, vice 1Lt John P. Campbell.

Robert E. Vascovich
ROBERT E. VASCOVICH, 1Lt, USAF, MC
Commander, Medical Squadron Section

DISTRIBUTION
7

(b)(6)

S.O. G-01

இந்த அமைப்பு மூலம், அரசு தனது பொது சேவைகளை மிகவும் திறமையாகவும், மலிவாகவும் வழங்க முடியும். மேலும், இது மக்களின் வாங்கும் திறனை அதிகரிக்கவும், பொருளாதாரத்தை வலிமைப்படுத்தவும் உதவும்.

02

13 January 1982

REF ID: A5241777. Composite Wing, is designated Equipment Control Officer (ECO) for DTI 3452 in accordance with para 5-3, AFR 500-6, Vice SMGt Jack M. Newborn, relieved. Effective date of appointment is 10 November 1981. AUTHORITY: AFR 500-6.

FROM THE UNIVERSITY OF

CAROL H. ALLEN, Capt, USAF
Chief, Special Base Administration

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DEPARTMENT OF THE AIR FORCE
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GPO: 1965-1-200-1

STANDARD FORM NO. 64


6-04

22 January 1965

(b)(6)

CAPTAIN DAVID H. COPELAND, [redacted] 24th Supply Squadron (TAC) is appointed temporary Commander, 24th Supply Squadron, during the absence of Major Ronald H. Moore, effective 26 January 1965 - 9 February 1965.

FOR THE COMMANDER


CAPTAIN DAVID H. COPELAND, USAF
Chief, Personnel Administration

S. D. 6-04

DEPARTMENT OF THE AIR FORCE (DAF)
REACH/REACHES FIFTH WEATHER WING
LANGLEY AIR FORCE BASE, VIRGINIA 22061

12 March 1982

Under the provisions of AFR 35-5a, I assume command of Detachment 25,
Weather Wing, Hwars AFB, TX during the temporary absence of Lt Col
[REDACTED] Effective 12 March 1982.

(b)(6)

W. French
W. FRENCH, Captain, USAF

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- FORM 1, 15 OCT 64 EDITION - GPO: 1964 O - 340-101
2-100 (Rev. 1-60)

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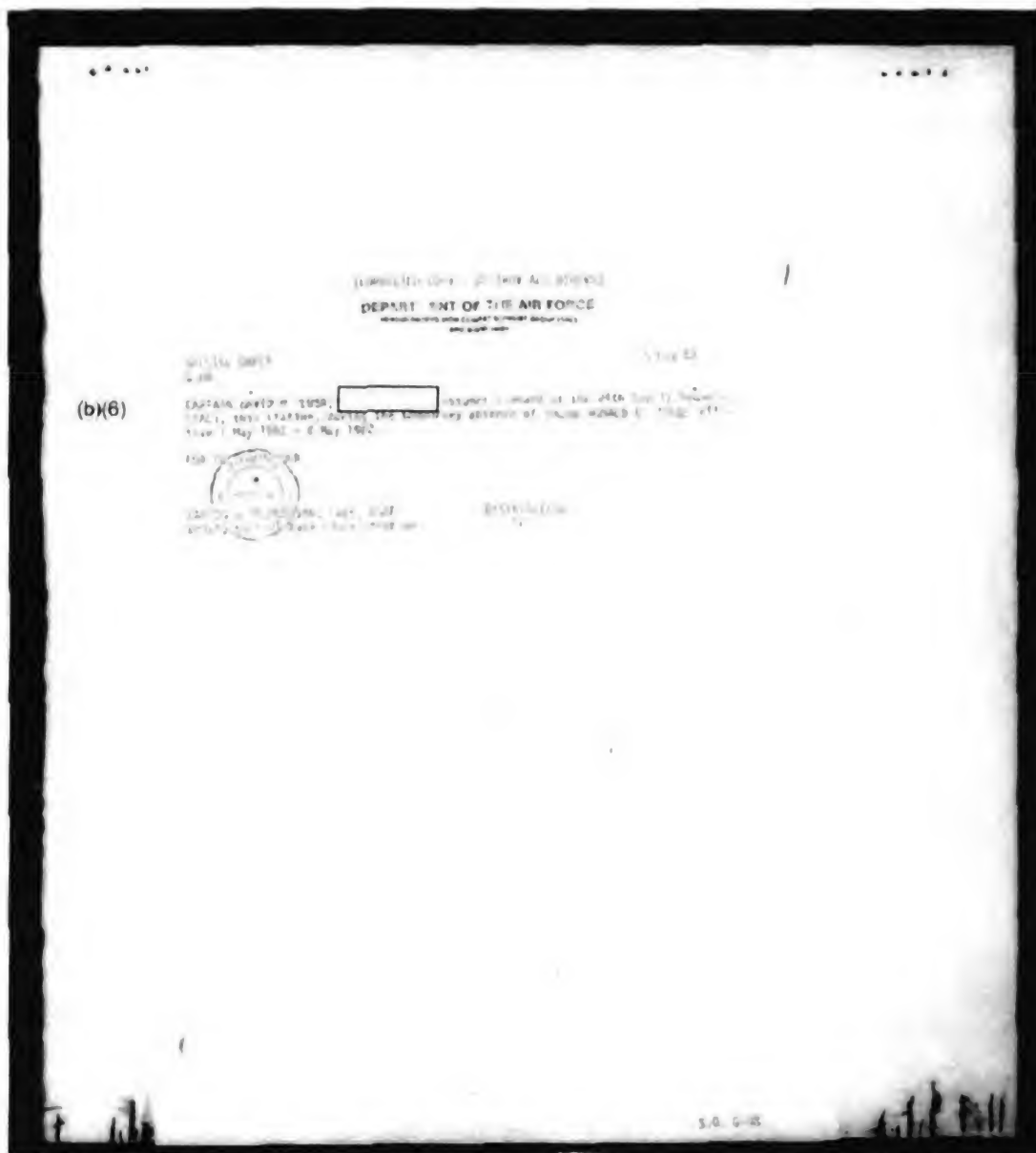
1588

and the privileges of AFD 35-36, CAPTAIN DONALD J. COLLINS, [redacted]
Command of the 10th Security Police Squadron, (TAC) this occasion
During the temporary absence of LT COL PETER H. HENSHYRD, [redacted]
Date 19 March 82

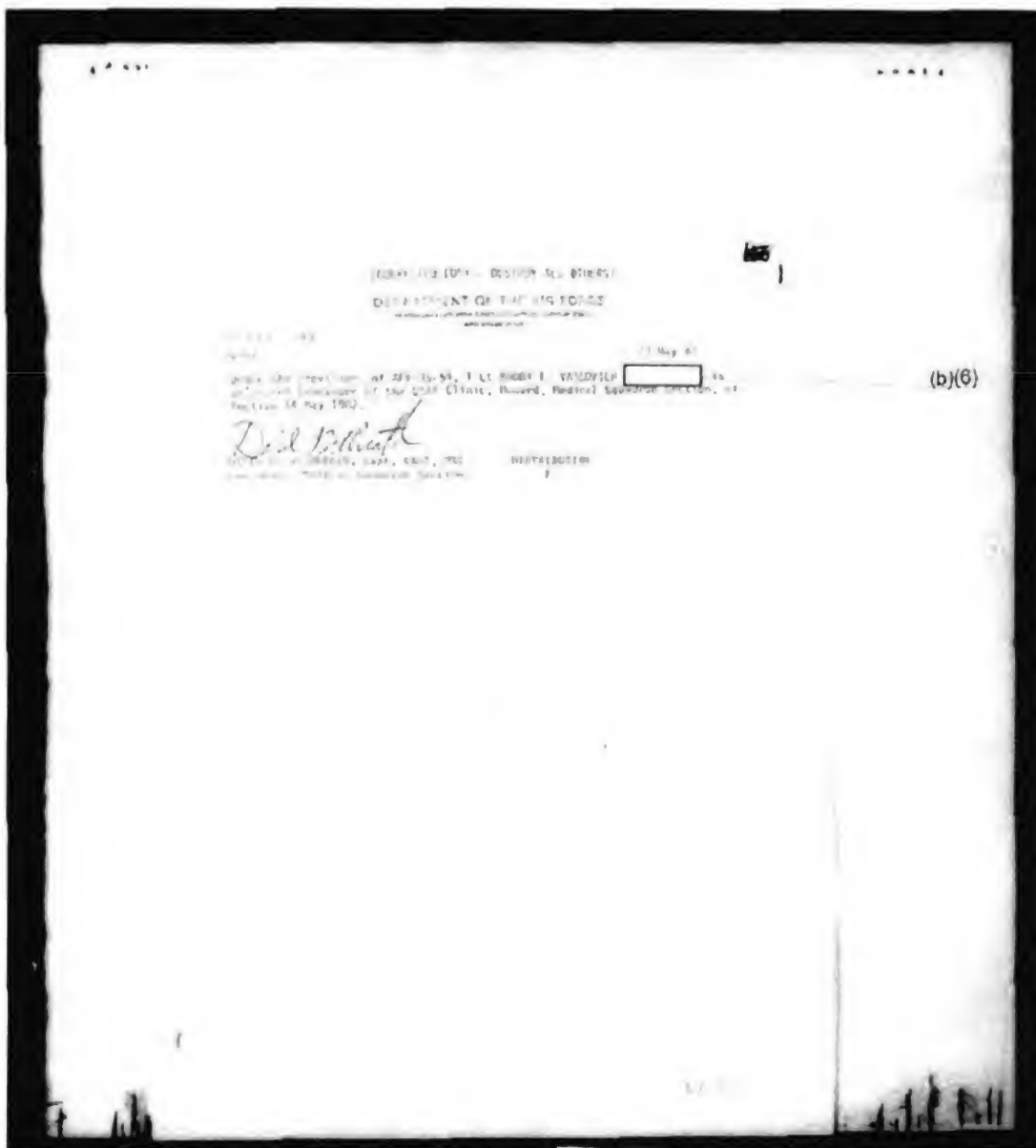
(b)(6)

(b)(6)

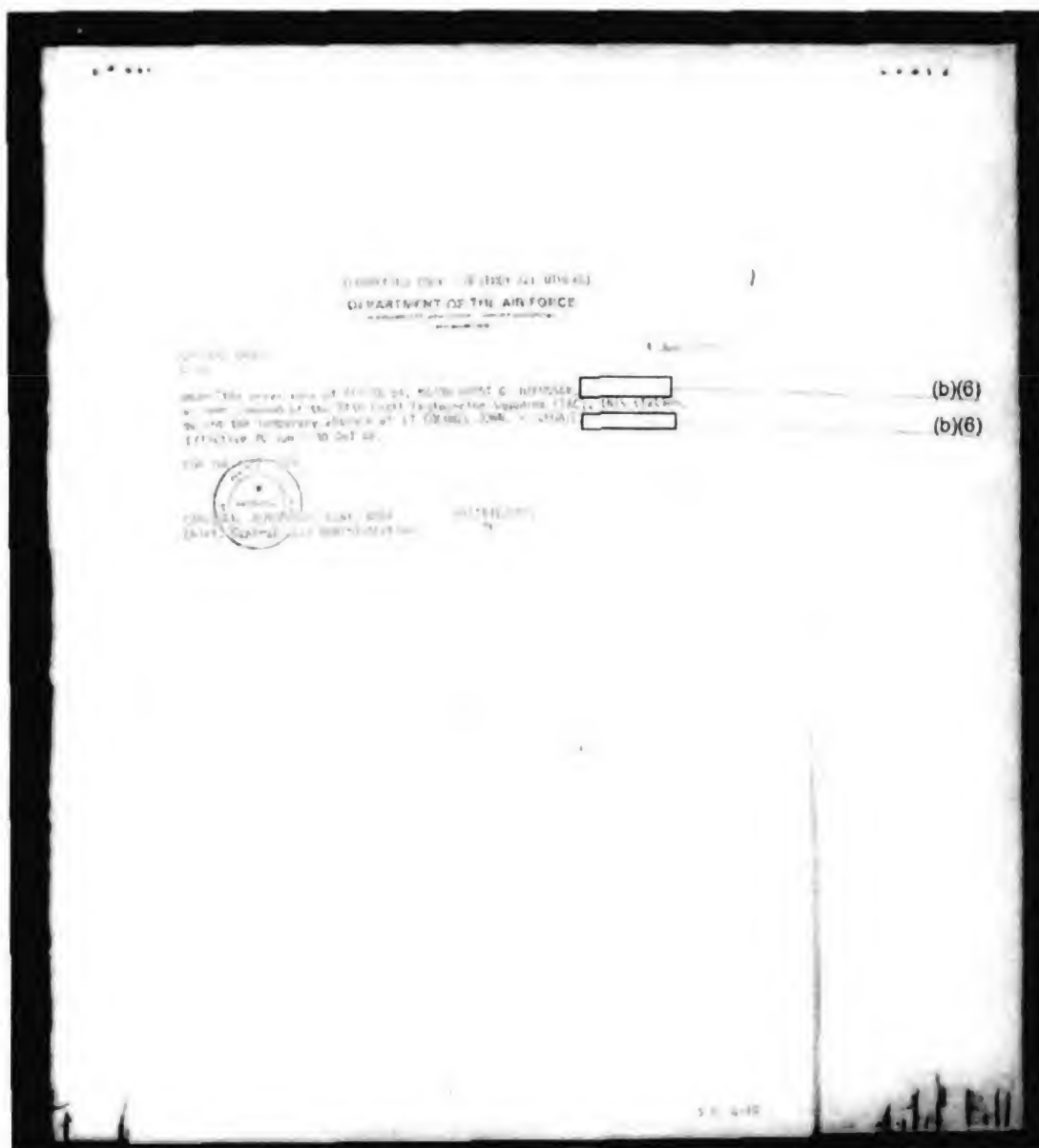
JOHN J. COLLINS, Captain, USAF



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DEPARTMENT OF THE AIR FORCE

REDACTED

SPECIAL CASES
S-11

Under the provisions of AFR 35-54, NAME JAMES H. TAYLOR, [REDACTED] 8 June 82
command of the 25th Composite Squadron, during the temporary absence of LT COL
THOMAS J. COLLARD JR., [REDACTED] effective 12 June 1982.

(b)(6)

(b)(6)



CAROL H. [REDACTED] Capt, USAF
Chief, Central Base Air Force Operations

DISTRIBUTION: 1

S.O. 4-11

(b)(6)

1

DEPARTMENT OF THE AIR FORCE

OFFICE OF THE SECRETARY

10 June 1962

Under the provisions of AFD 35-54, LIEUTENANT COLONEL [REDACTED] CAPTAIN [REDACTED] and [REDACTED] were [REDACTED] during the absence of CAPTAIN [REDACTED] C. [REDACTED] effective 25 June 1962.

(b)(6)

(b)(6)

DEBIL L. LORANAU, 1st Lt, USAF
Commander

DISTRIBUTION

10 June 1962

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DEPARTMENT OF THE AIR FORCE
UNCLASSIFIED AND CONTROL SUPPORT GROUP (UACG)
WFO 00000000

Handwritten signature
①

SPECIAL ORDER
4-13

30 Jun 82

Under the provisions of AFR 35-58, CAPTAIN DONAL J. COLLINS [redacted] assumes command of the 28th Security Police Squadron, (TAC) this station during the temporary absence of LT COL PETER H. MERSHFIELD, effective 27 June 1982.

(b)(6)

(b)(6)



DONAL J. COLLINS, CAPTAIN, USAF
COMMANDER

WFO 00000000, Capt. USAF
Uncl. Control Base Administration

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE
WASHINGTON, D.C. 20330

7 July 1982

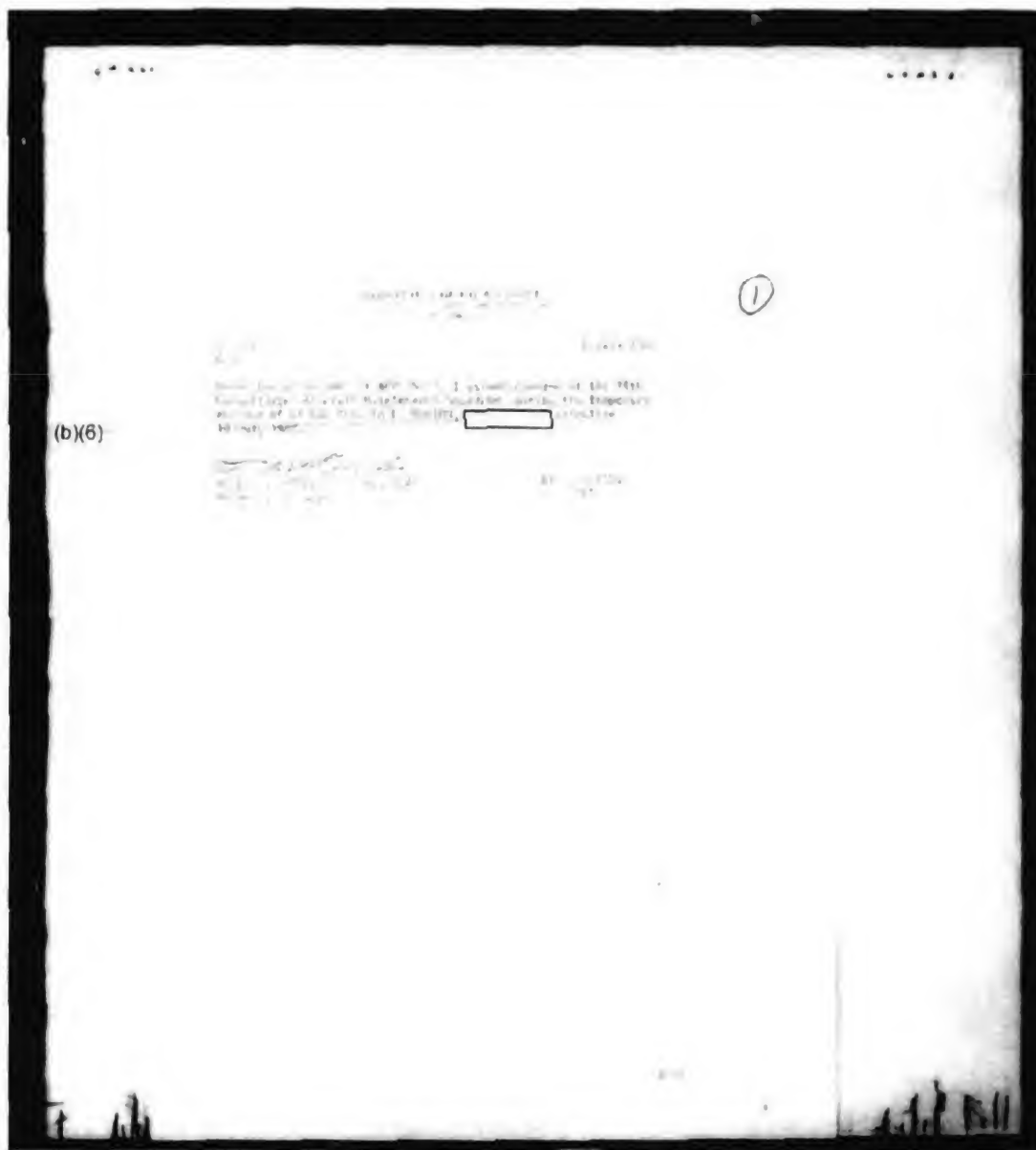
SPECIAL ORDER
G-14

Under the provisions of AFR 35-56, I assume command of the USAF Southern
Air Division during the temporary absence of Major General William L.
Hastings, effective 4 July 1982.

Robert R. Reed
Colonel

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S.O. G-14



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4-4-54

1

DEPARTMENT OF THE AIR FORCE
TRANSMITTAL LETTER (FORM 1) (1-1-54)
APO GAINES, MISSISSIPPI

SPECIAL ORDER
G-16

28 July 1962

Under the provisions of AFR 35-54, CAPTAIN THOMAS E. PARKER, [REDACTED] (b)(6)
ASSUMES COMMAND of the 24 TRWS SQ, vice CAPTAIN DEBBIE L. COOPER, [REDACTED]
Effective: 28 July 1962

(b)(6)

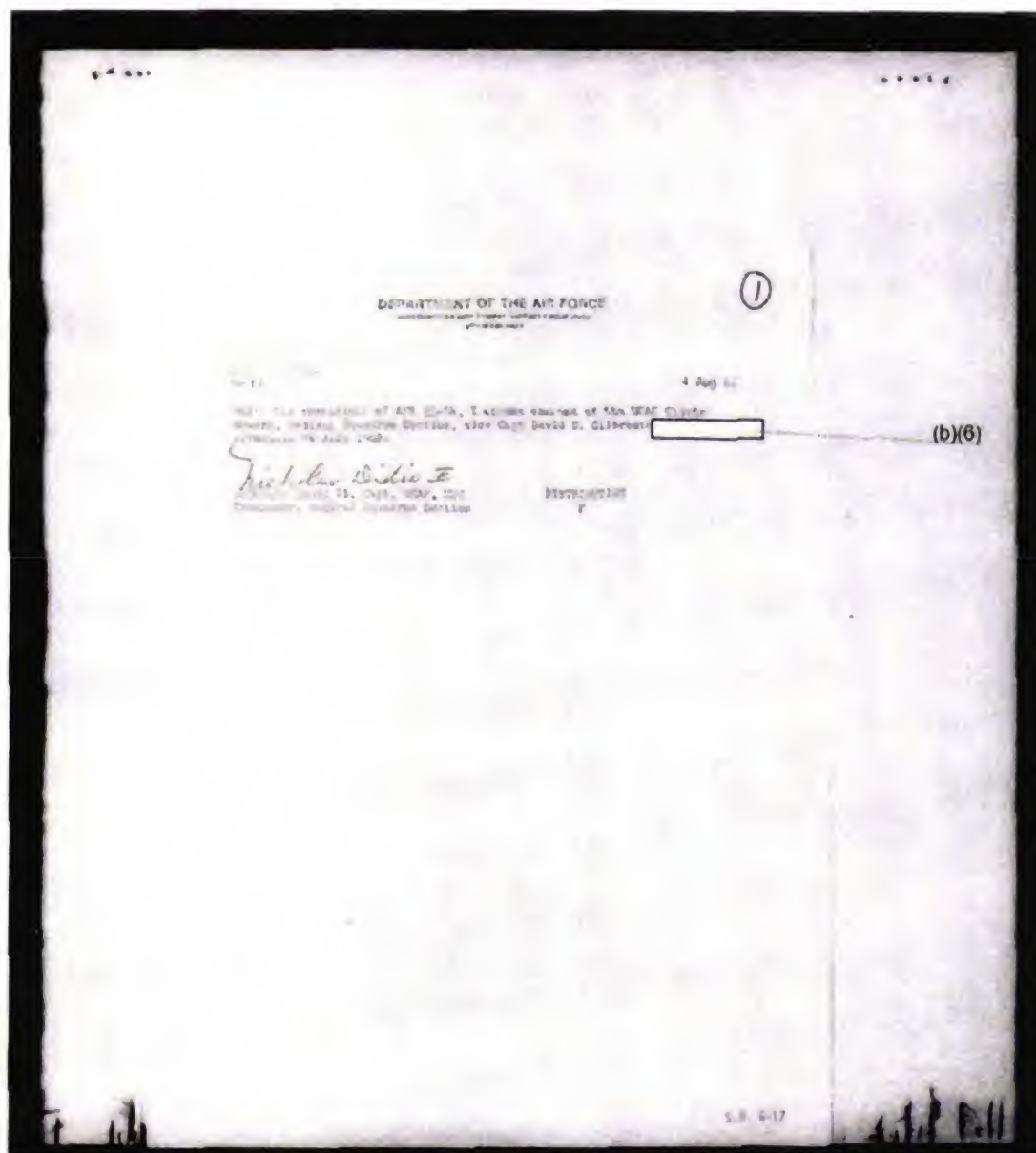
THOMAS E. PARKER, Capt, USAF
Commander

CARLOS H. ALBUQUERQUE, Capt, USAF
Chief, Base Administration

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5-D. 6-16

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DEPARTMENT OF THE AIR FORCE
REPRODUCED BY AIR FORCE COMMAND & CONTROL GROUP (AFCC)
AFCC GROUP 1000

110
 ①

SPECIAL ORDER
 G-18

5 Aug 62

Under the provisions of AFR 36-52, LT COL DENNIS W. CFAJA, [redacted] assumes command of the 4400 Air Postal Squadron (TAC), vice MAJOR RAYMOND L. HINTON, effective 21 August 1962.


(b)(6)

(b)(6)

RAYMOND L. HINTON, Major, USAF
 Commander

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CARLOS M. ALFONSOVAR, Capt, USAF
 Chief, Base Administration



S.O. G-18

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE
WASHINGTON, D.C. 20330

APPROVAL INSTRUCTIONS
G-25

1 September 1952

(b)(6)

DAVID BRAYN D. SCOTT, [REDACTED] this HQ is appointed to command, [REDACTED]
Squadron, 1st [REDACTED] Squadron, effective 8 September 1952. Authority: AFM 20-2

Stanley J. Peltz
STANLEY J. PELTZ, Colonel, USAF, USAF
Commander, USAF 1st [REDACTED] Squadron

CLASSIFICATION
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5.0. 6-70

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, AIR SUPPORT GROUP (HAGS)
APO WIAWA (HAWAII)

20 September 1967

Special Order
C-21

Under the provisions of AFR 15-54, I assume command of the 1st Support
Group (746) during the temporary absence of Colonel David L.
Hughes.

James L. Seale
JAMES L. SEALE, Lt Col, USAF
Commander

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"Y"

5.3 5-21

DEPARTMENT OF THE AIR FORCE
OFFICE OF THE SECRETARY (OPR)
CPO (MIL) 1001

SPECIAL ORDER
SI 27

4 October 1982

Under the provisions of AFM 25-54, Col Wayne R. Todd, [redacted] assumed
Command of the 74th Composite Wing (TAC), effective 5 October 1982.

(b)(6)



WAYNE R. TODD, Colonel, USAF
Commander

CARLOS H. ALMODOVAR, Capt. USAF
Chief, Base Administration

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- 1 - HQ USAF/SG, Wash DC 20330
- 1 - HQ USAF/PRPO, Wash DC 20330
- 2 - HQ USAF/DP, Wash DC 20330
- 1 - HQ USAF/JAEC, Wash DC 20330
- 1 - AIG/LSE, Maxwell AFB, AL 36112
- 2 - AFHQEC/HQR, Maxwell AFB, AL 36112
- 1 - HQ USAF/PRPO, Wash DC 20330
- 1 - HQ TAC/DAA/DPA/CCL, Langley AFB, VA 23065

S.O. 8-27

DEPARTMENT OF THE AIR FORCE
Established by Public Law 85-568, October 3, 1958, and Public Law 90-133, January 12, 1967

①


SPECIAL ORDER
 6-73

5 October 1964

Special Order 6-22, 5 October, Appointment of command, concerning Col Wayne B. Topp, [redacted] are hereby revoked.

(b)(6)

AIL [redacted] Capt. USAF
 Chief, Personnel Administration



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- 1 - HQ USAF/JAEC, Wash DC 20330
- 1 - AQL/LSE, Maxwell AFB AL 36112
- 2 - AFSPAC/HQR, Maxwell AFB AL 36112
- 1 - HQ USAF/PPMO, Wash DC 20330
- 6 - HQ TAC/DAA/DPW/CCL, Langley AFB VA 23665

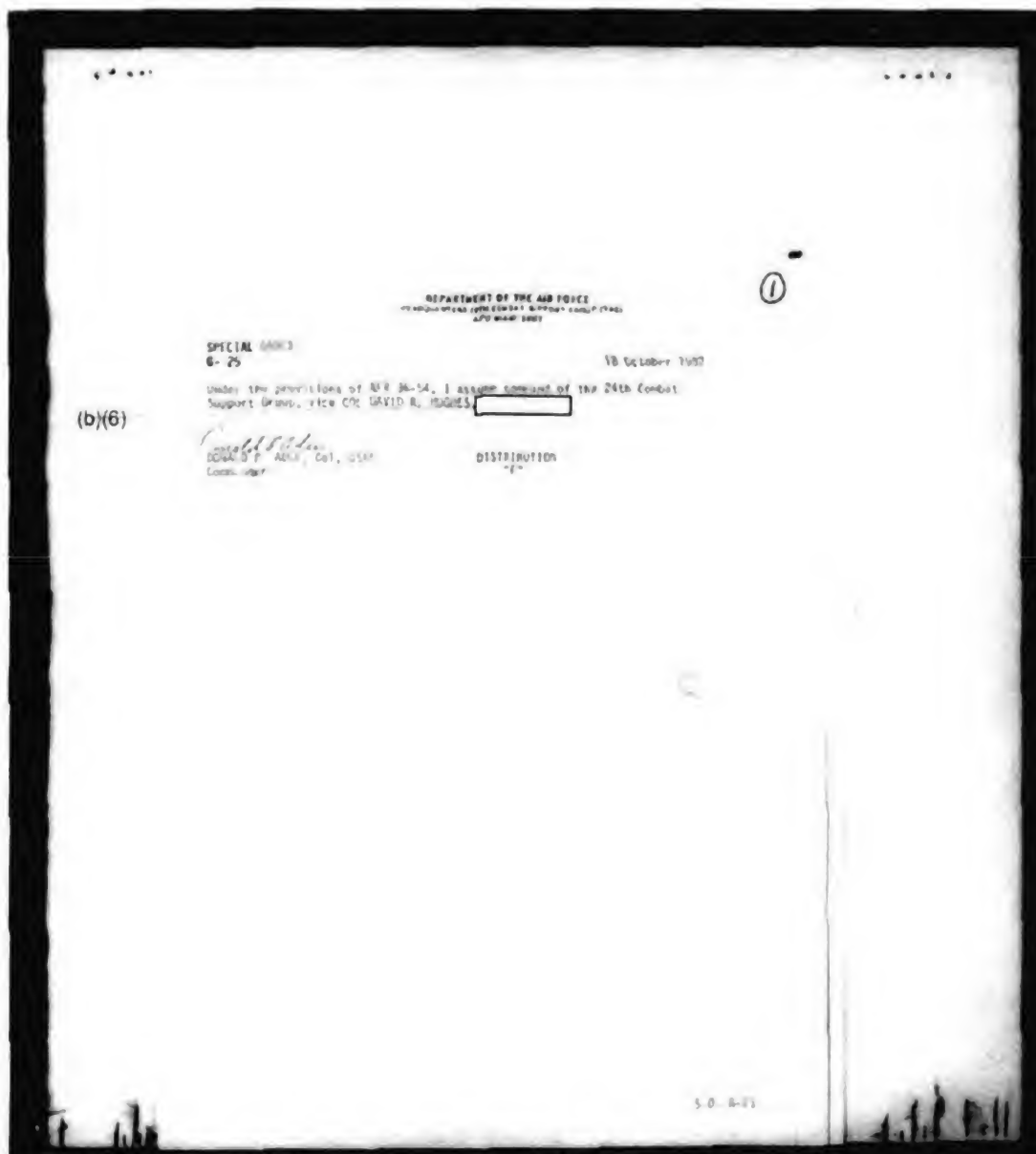
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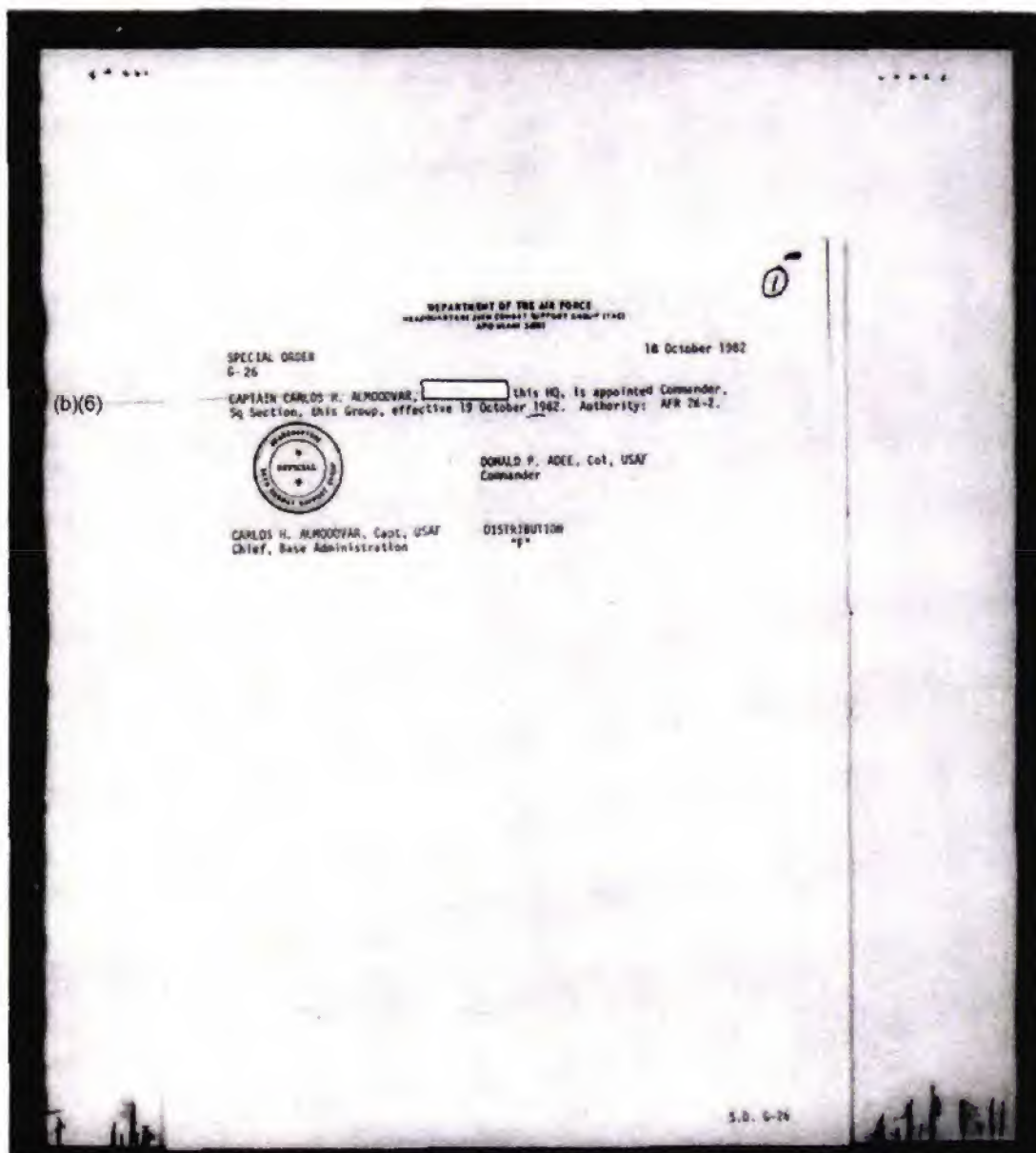
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Date: Oct 18, 2018

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE
WASHINGTON, D.C. 20330

1

SPECIAL ORDER
G-27

24 November 1961

Special Order G-18, 9 September 1961 is hereby rescinded, due to incorrect composition.

FOR THE COMMANDER



MILITARY PERSONNEL, 1 Lt, USAF
Chief, Personnel Administration

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50 4-77

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS USAF (THE AIR FORCE HEADQUARTERS)
WASH DC 20330

SPECIAL ORDER
6-20

29 November 1982

Under the provisions of AFR 30-11, CMSGT ANITA M. BELLAMY, [REDACTED]
is appointed Detachment Chief of Detachment 5, 136th Audiotape Squadron,
Vice [REDACTED] J. GARDNER, [REDACTED] effective 4 September 1981. Auth:
Maj HQ 1361st AVS/CC R132000Z Dec 79.

(b)(6)

(b)(6)

FOR THE COMMANDER

WILLIAM B. ROBERTS, 1 Lt, USAF
Chief, Management Administration

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S.O. 6-20

DEPARTMENT OF THE AIR FORCE

HEADQUARTERS, U.S. AIR FORCE, WASHINGTON, D.C. 20330

SPECIAL ORDER
G-29

29 November 1982

(b)(6)

COLONEL DONALD P. ADER, [redacted] 24 Combat Support Group, is designated Installation Commander of Howard Air Force Base, Panama, effective 18 October 1982. Authority: AFR 26-2.

WILLIAM [redacted] 111, USAF
CRIC [redacted] Administration

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24 CSG/WH
HQ TAC/AFPO

S.O. G-29

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE
WASHINGTON, D.C. 20330

15 December 1967

TO: THE COMMANDER, 1st Air Force, USAF
FROM: THE COMMANDER, 1st Air Force, USAF
SUBJECT: 1st Air Force, USAF
1. 1st Air Force, USAF
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100. 1st Air Force, USAF

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS ELECTRONIC SECURITY COMMAND
SAN ANTONIO, TEXAS 78243

1

SPECIAL ORDER
OS-1

6 July 1962

1. [] Detachment 1, 6994 Electronic Security Squadron (ESS), is designated and activated at Howard AFB, APO Miami 34001, effective 1 September 1962. Equipment authorized under organization identification number 6994ESS70901. Authority: AFR 26-2.

2. (U) This Special Order is UNCLASSIFIED upon date of public announcement.

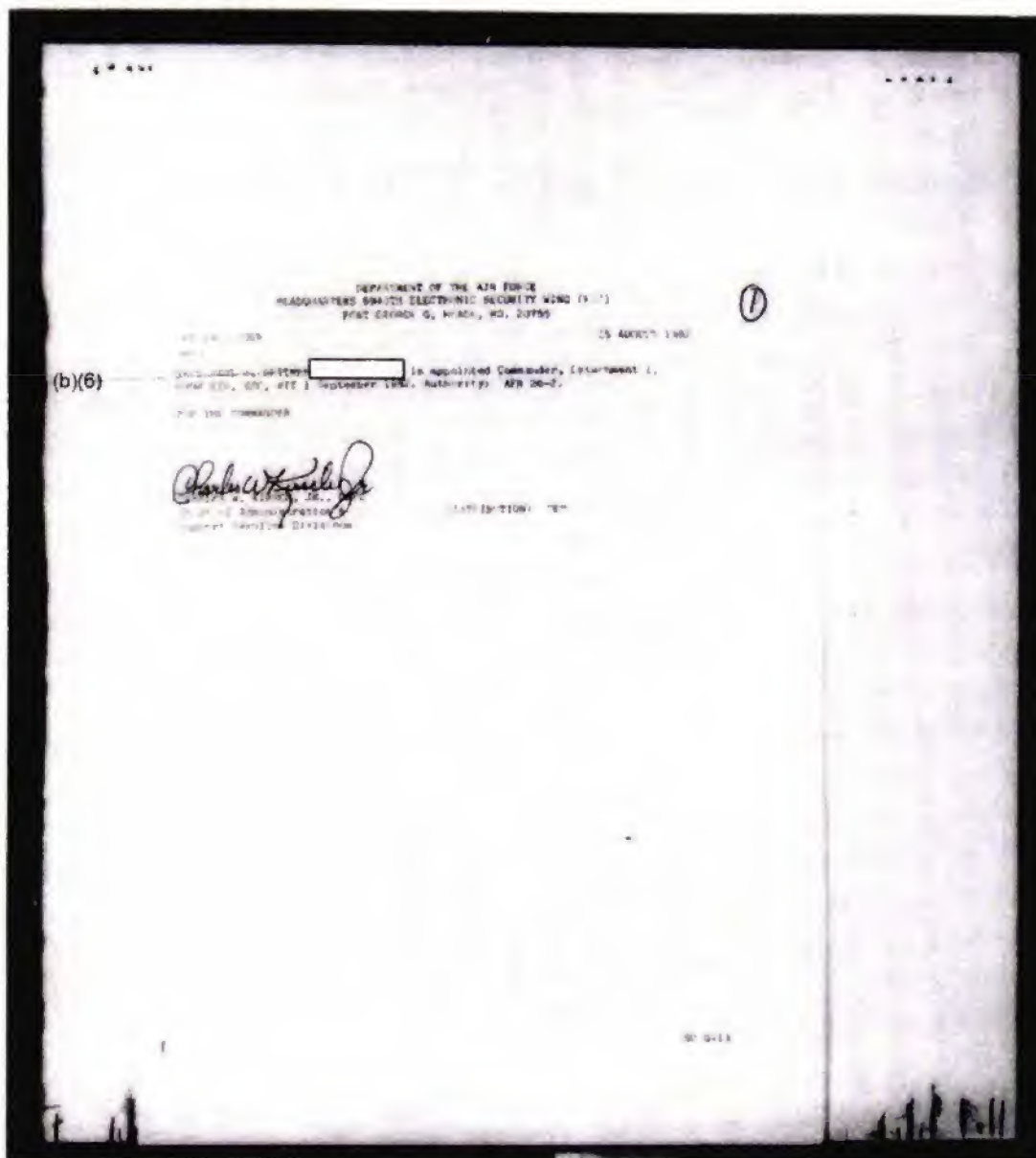
FOR THE COMMANDER



REIL J. CHRISTOFFERSEN, Lt Col, USAF
Director of Administration

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7A plus
1-AFL-LES, Maxwell AFB AL 36112
2-AFSHRC/RI, Maxwell AFB AL 36112
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2-HQ USAF/PM, Wash DC 20330
1-HQ USAF/DMA, Wash DC 20330
1-HQ USAF/PAJOC, Wash DC 20330
1-HQ USAF/JASC, Wash DC 20314
3-HQ USAF/SO, Wash DC 20314
1-6940 CSW/CC, Ft George G. Meade MD 20756
1-6994 ESS/CC, Ft George G. Meade MD 20755



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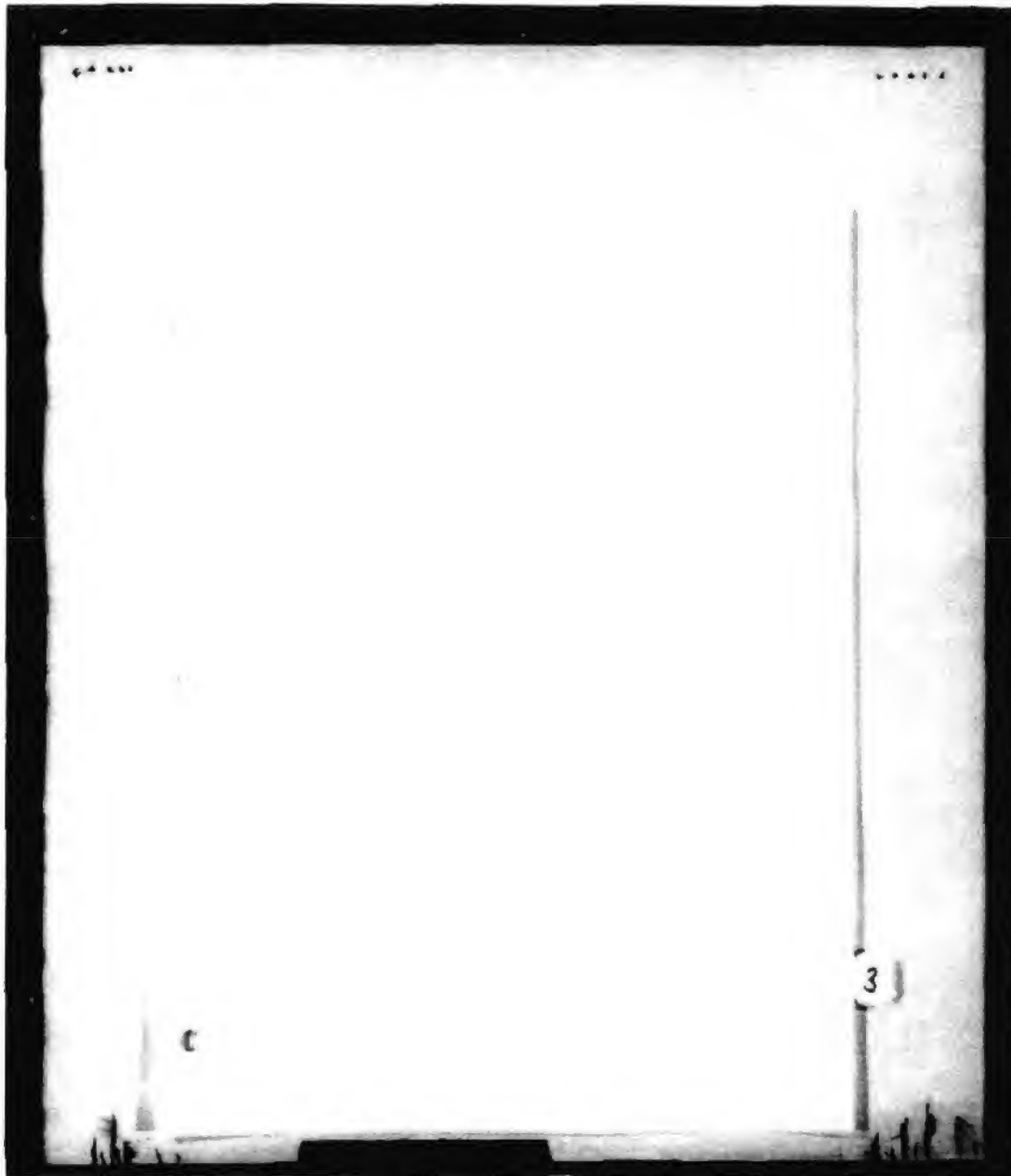
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BLACKWATERS USAF WORTHEN AIR DIVISION (TAC)

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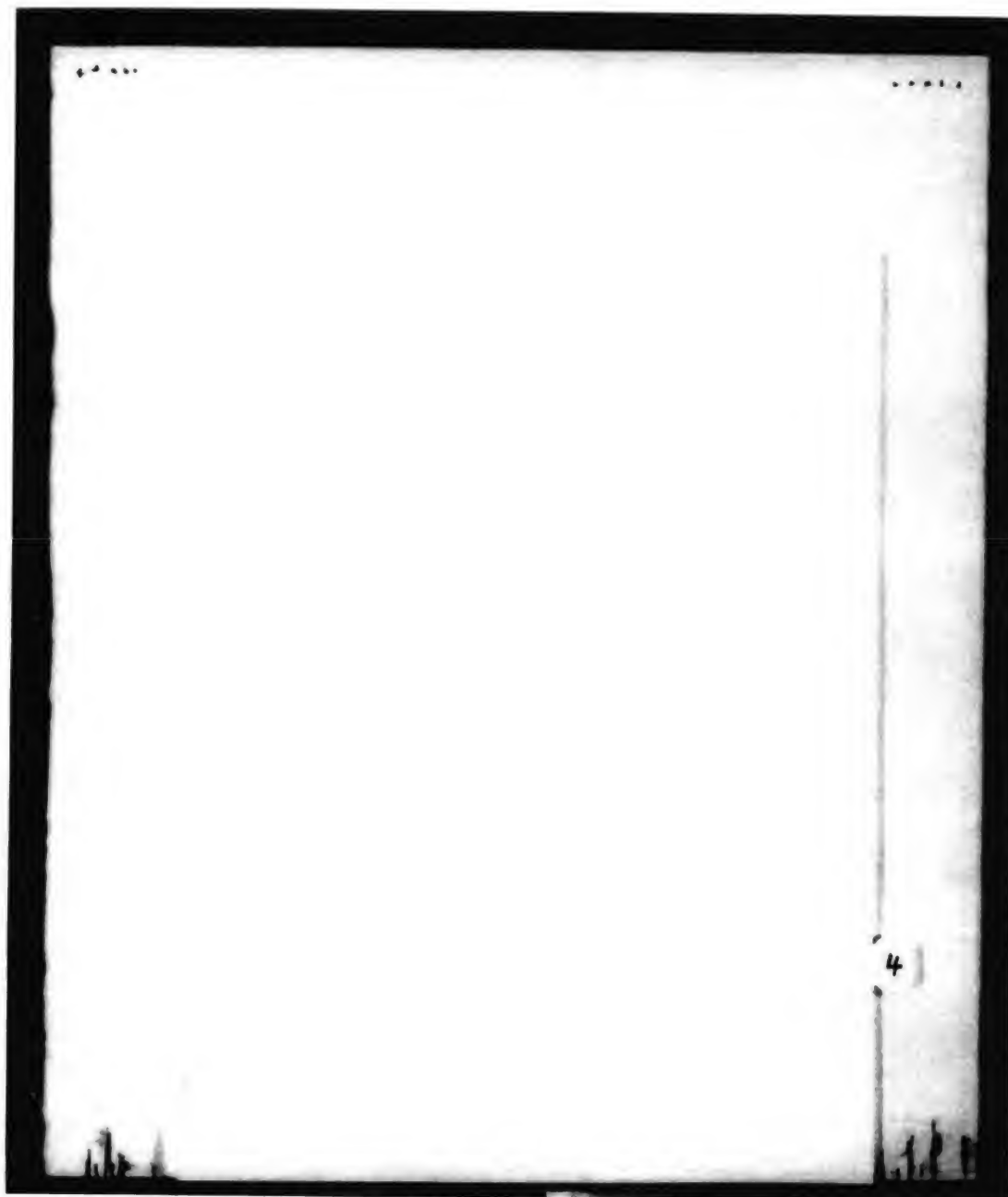
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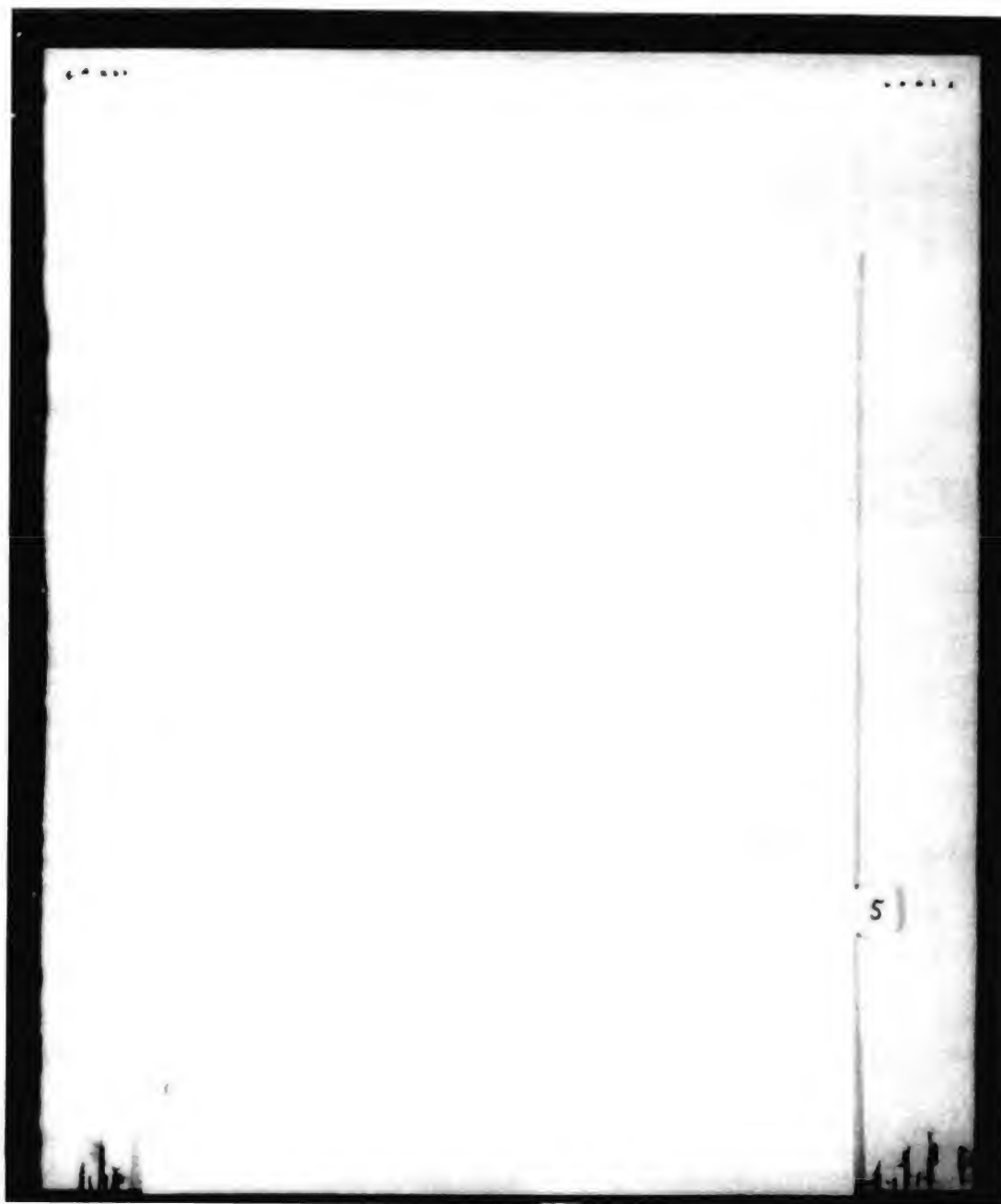
C/S - wing/c

- Great opportunity for
us to state ^④ C
our case and maybe
get some relief -- I
would like to look at
your approach and
first cut before we
get too far down the
line.

[Signature] file MB



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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS TACTICAL AIR COMMAND
HONOLULU AIR FORCE BASE, HI 96811

5 726 276

14 APR 1982

REF ID: A706 04 ZPM

SUBJECT: Panama Manpower Ceiling

TO: HQ USAF/RPM

1. The Commissionally mandated manpower ceiling in Panama is a major concern to TAC. The growing political and military interest in Central and South America warrant a re-evaluation of this arbitrary ceiling and we appreciate the opportunity to comment.

2. As you know, the TAC portion of the Panama reduction was 240 spaces. Those spaces are off the books now, but it was not an easy chore. As requested, we are providing rationale for return of some of those spaces to meet mission needs in Panama as seen by Major General Masterson and his subordinate commanders (Atch 1). Of course, we understand that if the ceiling were to be raised, TAC would have to provide any spaces added back.

3. Our ultimate objective should be to lift the ceiling altogether. We believe that an arbitrary ceiling in Panama is inappropriate not only for military and political reasons, but also for reasons which cause difficulty in the proper utilization of total command manpower resources. At a time when activity within USSOUTHCOM is in the national spotlight, it is conceivable that additional manpower could be required to meet unforeseen requirements. We see no rationale to continue treating Howard AFB differently from other TAC bases. Eliminating the ceiling would enable equal and consistent treatment of manpower management policy throughout TAC and allow for unencumbered allocation of spaces to meet validated needs. We appreciate your interest and support in raising or abolishing the Panama manpower ceiling.

FOR THE COMMANDER

Seay & Ormick

SPENCER L. DECKERT, Colonel, USAF
Director, Manpower & Org
DCS/Plan

1 Atch
Summary

Cy to: JACHET 14, 4400 RES/CC

Readiness is our Profession

SUMMARY

1. The complexity and diversity of the USAF mission in Panama is illustrated by the multi-faceted roles of the Commander. The Commander USAF/SP has a threefold mission. First, he is the Deputy CMC and Commander of Air Force Forces for USSOUTHCOM. Second, he is the Commander USAF/SP in the administrative chain responsible to COMUSC. Third, he is the designated representative of the Chief of Staff of the Air Force to the Latin American Air Forces. Maj Gen Masterson's concern focuses on the requirement for increased manpower in three areas: the Latin American Affairs (LAA), Inter-American Air Force Academy (IAAFA), and the 24th Composite Wing.

2. The LAA staff manages several expanding and highly visible Air Force programs. Due to legislative interest and the number of congressional visits to this region, protocol support workload has increased dramatically. Latin American attitudes toward protocol dictate the sensitive area receive prompt relief. Current events indicate that this office's workload, misstep, and manpower requirement are growing. Other escalating programs include F-16 sales to Venezuela and the reopening of Foreign Military Sales (FMS) channels to Argentina, Chile, and Uruguay. HQ USAF has tasked the LAA staff to provide on-site staff assistance visits to USDAO, Mexico, and the Mexican Air Force on PEACE AZTEC (sale of F-5 aircraft). The LAA staff also manages the Personnel Exchange Program (PEP). This officer exchange program between the U.S. and participating Latin American countries has increased at a rate paralleling IAAFA's dramatic student load increase. The Legal Office has also experienced tremendous increases in workload since 1979. Treaty related action reviews have jumped from 10 to over 200. Legal assistance cases and related documents have risen from 35 and 5, to 2221 and 1057 respectively.

3. Shifts in attitudes toward Latin America have placed increased emphasis on IAAFA. There has been an 83% increase in student enrollment in CY 82, creating requirements for additional manpower. Student Training Advisors are an immediate priority requirement. A recognized ratio for effectiveness is one Advisor to 35 non-English speaking students. Additional support manpower is urgently needed to free-up instructors to teach full time. IAAFA is currently conducting a USAF Chief of Staff directed curriculum revision and Instructional Systems Designers are needed to develop and maintain the new courses requested by our Latin American clients. Responsiveness is essential to avoid further encroachment by third world countries, into the positive training influence we have established in Latin America. Additional translators are required to meet increased Foreign Military Sales support requirements. A Corrosion Control Specialist, authorized specifically for the school, is needed to train students from 14 Latin American countries, and to maintain the 12 trainee aircraft and associated aerospace ground equipment (AGE) assigned.

4. Key support areas of the 24th Composite Wing also require manpower increases. Presidential Determination 82-5, dated 2 Feb 82, has increased the size and scope of foreign pilot training conducted at Howard. HQ USAF has recently directed changes in the custodial contract management account. Court Martial and Article 15 rates have risen dramatically since 1979 (200% and 50% respectively), requiring additional Staff Judge Advocate authorizations. Fifteen hundred hours in military weekend overtime were expended in FY 81 to

5

Handle the severe backlog in contracting. The Precision Management Equipment Laboratory (PMEL) does not presently have sufficient manpower to support current workload and meet the diplomatic commitments made to Latin American nations. A request for a Security Police Contraband Control Section has also been validated.

~~1-11-68~~
USAFS/SEC TO, 13 OCT 68,
W/2 Atch - Ld



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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE
1100 PENTAGON DRIVE, ARLINGTON, VA 22204

REF ID: A770 00

SP

SUBJECT: Panama Manpower Reduction (Your Ltr, 19 Jan 82)

TO: USAFSC/CC

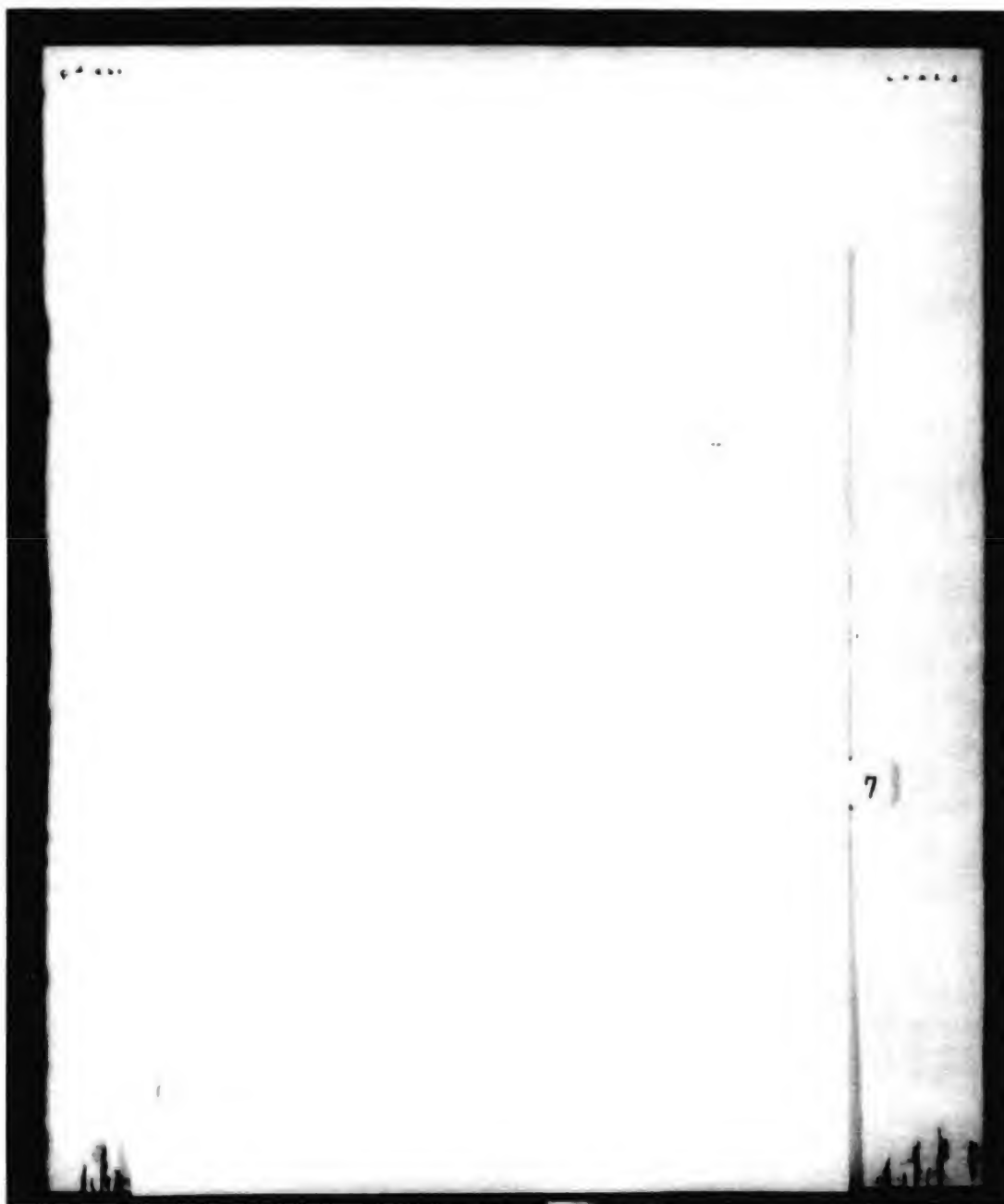
1. Your prompt response to our request for input concerning the reopening of the Panama ceiling issue is much appreciated. The detailed package you submitted is being staffed by our manpower people and will be the keystone of our proposal to the Air Staff.
2. We agree that your mission in Central and South America is dynamic and growing, and we will support your position concerning the ceiling at every opportunity. The first step, of course, is to present an airtight case to USAF for the immediate requirements outlined in your letter.
3. We expect to have a finalized position to HQ USAF/MRMB by 5 February, and will keep you informed of its progress through the Air Staff and Congressional channels. Again, please thank your staff for their fine work.

FOR THE COMMANDER

W. Gorton
WILLIAM L. GORTON, Brig Gen, USAF
Deputy Chief of Staff, Plans

1 FEB 1982

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U.S. AIR FORCE

HEADQUARTERS
24TH COMPOSITE WING (TAC)

7

*I asked Chief Barton
to prepare the attached lettering
paper for you. It appears
that TSC has been sitting on
the info for some time.*

B

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3

15 Aug 82

"TALKING PAPER"

(CONSOLIDATION/PARAMA-ROLLING)

On the 23rd of July, I was discussing a problem in Civil Engineering with the Support Branch of the TAC Manpower and Organization Requirements Division. The Support folks could not answer my question and had to obtain an answer from HQ TAC/DMC. At that time, they were informed by the DPMC representative that they were not too concerned about Howard because we were supposed to "consolidate" with the Army. This was the first manpower or myself has heard of consolidation.

The evening of 24 July, I attended a social function along with Colonel Hughes. I asked him what he had heard concerning the consolidation of our CE function with the Army's Civil Engineering function. He mentioned to me that we had been directed to consolidate our Building Management and Real Property Maintenance functions with the Army and Navy.

On Sunday, 28 July, I called HQ TAC/RTSM (Manpower Resources/Programs) to inquire as to what they knew about consolidating. This was also the first they had heard of it but would check it out for me. Also, during the conversation I was informed that RTSM had granted permission to TAC to increase our ceiling by 51 or 53 based on our request for 69. However, in addition to TAC having to "fund" these increases (which we were already aware of), RTSM also rejected another negotiation.....It is fact JAC did increase the strength at Howard, any further reductions (at Howard) would be lost from the command. I was also asked to keep this information "under the belt", which I did. Later that same day, I received a call from JPMR and was informed that CE had in fact been directed to consolidate and a team from the Logistics Management Institute was down here to study other areas for consolidation and would I please find out as much information concerning this matter as possible.

Later on in the week, I received a call from the new Director of Manpower and Organization, Colonel Roberts. We assumed the duties 1 Aug. He also wanted to know about the consolidation and what the LMI team had recommended. I informed him that this was the initial contact for study of consolidating the following functions: Civilian Personnel, Base Contracting, Security Police, Vehicle Maintenance and MTR. I also informed him that the CE consolidation was to take place but would give us details as to how, when, or where. I took this opportunity to ask him about the increase in the ceiling and if they intended to inform the DPMO/CE of RTSM's decision. He said that no, they had not and did not plan to at this time because they didn't know how the consolidation situation would affect us. I informed him that some of the increases were for the Maritime Air Division and TAAFA. I also recommended that they notify the DPMO/CE because MAC and CMC would be getting the word and I felt that the TAC organizations should also be informed. I also recommended that we "lay all of our cards on the table", so to speak.

a. Increases had to be funded from Command Resources (TAC had 2 amount to offer).

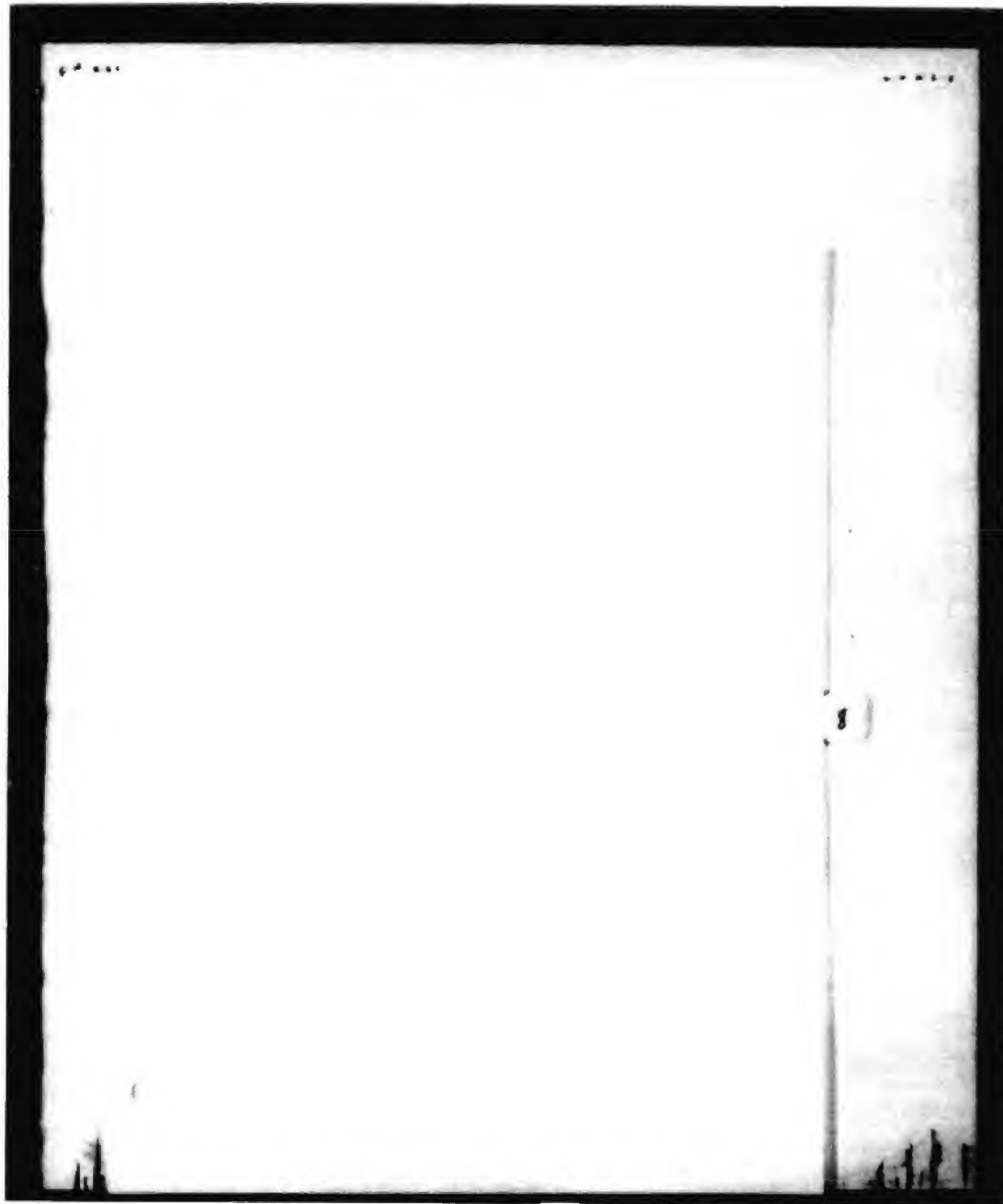
b. Any future reductions at Howard would result in a loss to TAC.

c. We did not want to put any increases into Base Operating Support areas until the consolidation team was finalized.

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I felt that this action would let it be known that we were attempting to solve some of the Manpower problems for Howard and also make up for the way we handled the request in the beginning. Colonel Roberts informed me that he would consider my recommendations and also asked me if I thought the USAFSC/CC already knew about MPM's decision. I did not think so because I had not heard anything concerning the situation. Also, I am not aware of any attempt to inform USAFSC/CC or Base Officials of MPM's decision, at this time.

[Signature]
 WALTER A. HARRIS, 15644, USAF
 The 1st, 44th MFS



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REF ID: A68710

1. NO DUTY/PM HAS REQUESTED ONE OF THE OFFERS REQUESTED TO SUPPORT
 YOUR MISSION. ACCORDINGLY, THE SAC PORTION OF THE AIR FORCE
 COUNCIL IN PANAMA HAS BEEN ADJUSTED UPWARD BY THAT OFFICE. AT THE
 TIME OF OUR REQUEST, WE ANTICIPATED THAT THE AIR FORCE WOULD ACT
 WITH THE SAME REQUESTING OFFICE. THAT HAS OCCURRED AS ANTICIPATED.
 IN ADDITION, ALTHOUGH WE HAVE REQUESTED AN INCREASE TO THE COUNCIL IN
 PANAMA, WE HAVE REQUESTED THE ACTUAL MANPOWER AUTHORIZATIONS FROM
 THE SAME SOURCE.

2. WE ARE REQUESTING ADVANCE TO MEET THE INCREASED, FUNCTIONAL
 REQUIREMENTS OF THE SAC STAFF WILL BE GIVEN THE OPPORTUNITY TO
 ASSIST. I PROPOSED PAYMENT COMMUNICATION BETWEEN OURS AS YOUR
 LEVEL WITH THE SAC'S COMMUNICATIONS. THE CURRENT TOL-11-11-11
 INSTRUCTIONS TO CONSIDER THE OPERATING SUPPORT TYPE ACTIVITIES
 IN PANAMA MAY BE AVOIDED SINCE WE CAN BE USED. WE WILL MAKE EVERY
 EFFORT TO BRING YOUR INCREASES AT RAPIDLY AS WE CAN.

3. WITH THE CURRENT CONSIDERATION INITIATIVES PROGRESSING IN
 PANAMA AND THE INCREASING ACTIVITIES, WE BELIEVE TO INCREASE AT
 THE TIME OF OUR REQUEST, WE HAVE REQUESTED AN INCREASE. WITH NO SUPPORT
 THE INCREASES YOU REQUESTING, WE WANT TO PROCEED VISIBLY. WE
 PROPOSED THAT WE WILL BE WORKING WITH YOUR STAFF THROUGH THE STAFF
 TO MAKE THE ADJUSTMENTS.

#122

(8)
 File
 M...
 M...

Pass to WSAPSO by name:

Col. Sunday
 Col. Reid
 Col. Hughes
 Col. ...

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DEPARTMENT OF THE AIR FORCE
Responsible for the Air Force's operations and maintenance

*File
 Main Point
 RR* ⑨

MEMORANDUM FOR THE SECRETARY OF THE AIR FORCE
 SUBJECT: Staffing Requirements Adjustments (Your Ltr, 10 Sep 1962)

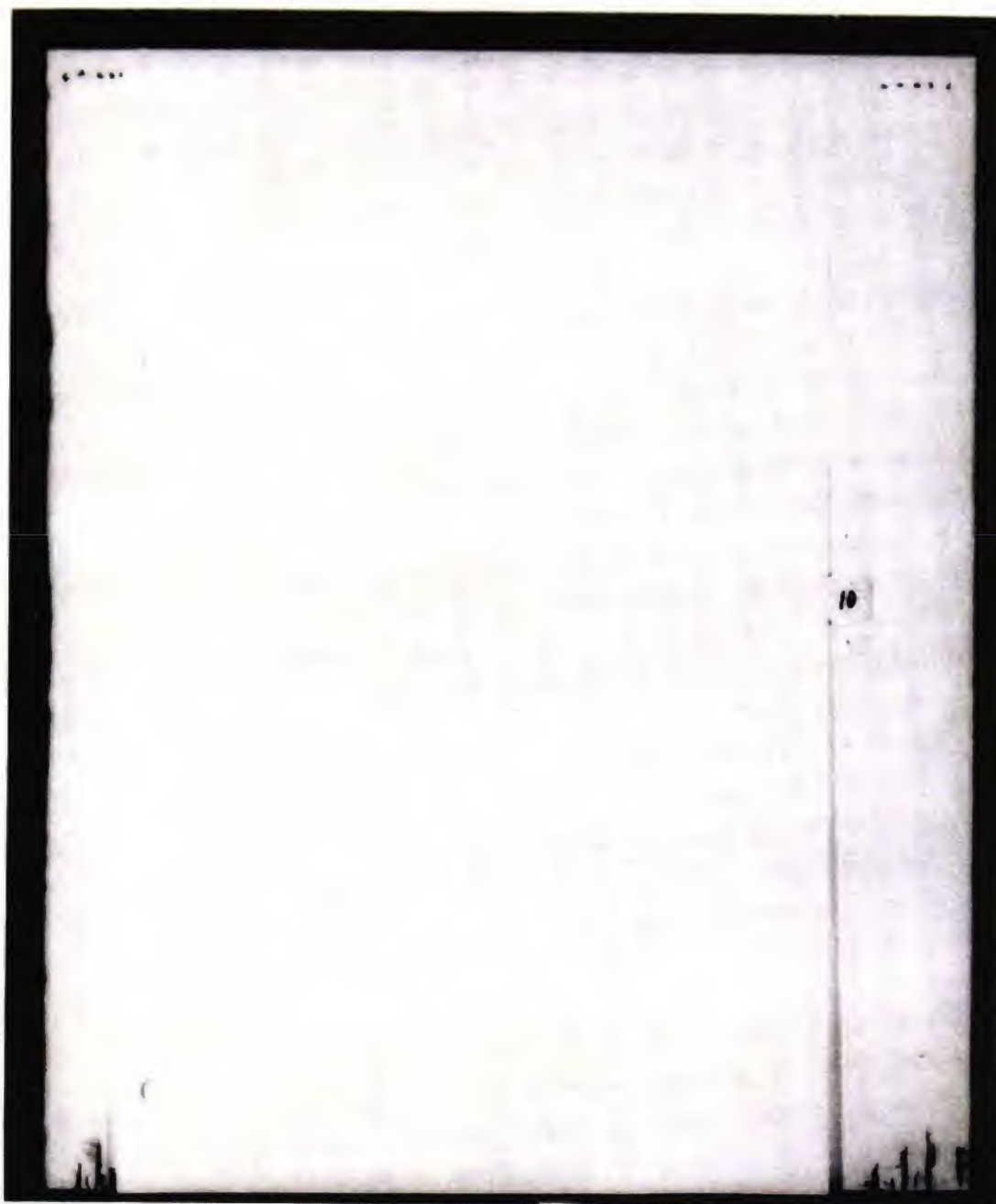
TO: THE SECRETARY

1. I appreciate your efforts to find the approved increased ceiling for the Civil Engineering arm because of proposed Consolidation efforts and because of our approved increase in this arm; however, I would point out that current information indicates Consolidation could very well cost additional manpower space (current Army estimate is 50 additional) and thus we had best not base any planning of manpower actions on perceived Consolidation savings. In addition the whole idea of Consolidation here is being reviewed. Since our original request was submitted, we have acquired an additional piece of fire fighting equipment which has increased the fire operations manpower requirement by eight authorizations. The Crash and Salvage function will not be consolidated in any case and, therefore, we will need eight of our requested eleven to run our Fire Operations function.

2. Again, I appreciate your assistance in obtaining the six authorizations and feel providing the additional Munitions authorizations in advance of the increased workload -- request you continue efforts to fill the remaining 62 requirements. As I stated previously, our original request was a bare bones list that I consider essential to fulfill our mission in this theater.

William W. Davidson
 WILLIAM W. DAVIDSON
 Major General, USAF
 Commandant

Responsible for our Operations



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HISTORY

USAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (QCP)

(1 Jan - 30 Jun 82)

PART 1

1. MISSION: To coordinate all aspects of visits by distinguished visitors (DVs) and to provide Protocol staff assistance to elements of the 24 COMBW, IAAFA, and tenant organizations. Protocol officer is responsible to advise COMUSAFSO on Protocol requirements involving Latin American Air Forces.

2. ORGANIZATION/ADMINISTRATION/OPERATIONS: The Protocol Office is under direct control and supervision of COMUSAFSO. Protocol responsibilities have remained the same. The office supports DV visits in that it is responsible for coordinating all facets of each command visit. Specifically, the following activities must be conducted in support of DVs: coordinate arrivals through Torrijos International Airport and Howard AFB; advise HQ TAC of pertinent facts of each visit; prepare and coordinate an itinerary; assign billets; arrange ground and air transportation; prepare welcome brochures; keep COMUSAFSO, Chief of Staff and 24 COMBW Commander advised of each DV visit; plan and direct luncheons, receptions, and dinner parties; manage the Commander's Contingency Fund; and research correct social and military etiquette. USAF Protocol provides above support to the 24 COMBW, 24 CSG, IAAFA, the Air Division, and USARETHC/PA.

PART II

HISTORICAL DATA: US Mil Dvs 104
 US Civ Dvs 90
 Foreign Mil Dvs 233
 Foreign Civ Dvs 2
 TOTAL 429

US MILITARY

Name	Parts of	Dates
Brig Gen (Ret) Robert Ashworth	7	8-9 Jan
Gen Edward C. Myer Chief of Staff, USA	3	9-10 Jan
Maj Gen John R. Conway Director, Air National Guard (USAR)	13	10-12 Jan
Vice Adm Thomas J. Killeline COMNAVANT, Norfolk	0	11-13 Jan
Adm L. F. Eggert USN, IG, CINCLANT	5	7-12 Feb
Gen Donn A. Starry USA, Comdr in Chief, US Readiness Comd	4	9-12 Feb
Adm Joseph S. Donnell, III USN, Dep Director, Current Ops J-3/JCS	1	9-12 Feb
Brig Gen John E. France Adjutant General, State of Colorado	3	13-17 Mar
Gen David C. Jones USAF, Chairman Joint Chiefs of Staff	26	13-14 Mar
Gen T. E. Milton USAF (Ret), Journalist for Air Force Magazine	0	14-17 Mar
Lt Gen Phillip C. Galt USAF, Dir, J3/OpS Joint Chiefs of Staff	0	16 Mar-1 Apr
Maj Gen Walter Z. Longenecker, Jr. Resource Advisor & Mobilization Assistant to ACSTING USAF	1	18-24 Mar
Adm James R. Sanderson USN, Dep Comdr in Chief, US Atlantic Command	0	4-7 Apr
Brig Gen Donald J. Delandro USA, Executive Dir, Mil Postal Service Agency/ Dep AG for Administrative Services	0	6-9 Apr

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Name	Party of	Dates
Maj Gen Richard Murray Comdr AAFS	1	11-14 Apr
CONFAMER CS11: Gen Lew Allen Jr Chief of Staff, USAF	1	10-12 Apr & 15-16 Apr
Brig Gen Jack M. Sheppard TAGM	1	10-17 Apr & 19-21 Apr
Lt Gen James R. Brickley USAF, Dep CC in Chief, US REBCOM/Vice Director Joint Deployment Agency	1	12-18 Apr
Adm Normal C. Venzke Chief, Office of Ops, US Coast Guard	0	15-16 Apr
Brig Gen Richard D. Hansen TAC Command Surgeon	1	18-23 Apr
Brig Gen Richard A. Ingram USAF, ACSC Commandant	1	2-4 May
Brig Gen A. Paul Bruha Comdr, AFLC Int'l Logistics Center	1	23-25 May
Gen Robert H. Barrow USMC Commandant	1	24-25 Apr
Maj Gen Stanley F. H. Neuman Asst to CINOMAC	1	21-26 Jun
TOTAL DVs: 104		

US CIVILIANS

Name	Party of	Dates
Senator Howard A. Baker R-Tenn	78	7-5 Jan & 12 Jan
Senator Christopher J. Dodd Senate Foreign Relations Committee	10	7 Jan
Mr. Joe Rogers International Relations Counselor for House Republicans Conference	10	10-12 Jan
William D. Ford House Committee on Interior & Insular Affairs	6	11-12 Jan
Amb David E. Thomas US Amb to Guyana	1	1-5 Feb

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Name	Party of	Dates
Amb Thomas Aranda US Amb to Uruguay	0	14-19 Feb
Senator Jeremiah Denton	10	20-23 Feb
Mr. Jack Flynt National CC of American Legion	0	27Feb-3Mar
Mr. Robert E. Rich Asst Dep Dir for Operations, DoD	1	2-7 Apr
Codel Jim Wright House of Rep Majority Leader	20	10-12 Apr
Mr. Terry Peel Staff Dir Mil Construction Subcommittee House Committee on Appropriations	3	14-15 Apr
Amb Anthony C. E. Queninton US Amb to Nicaragua	1	10-11 May
TOTAL DYS	90	

FOREIGN MILITARY:

Name	Party of	Dates
Brig Gen Salvador Martinez Lopez Chief of Staff Mexican AF	1	10-13 Jan
PREPLAN XXII:		
Argentina - Brig Gen Alfredo R. Berastegui Dir Mil Air School Argentine AF	5	13-22 Jan
Bolivia - Col Mario Guzman Noriano	1	
Brazil - Col Luiz Carlos Palma L	1	
Colombia - Lt Enl Jose Felix Delgado	1	
Costa - Col Jorge Buenavistas Fernandez	1	
Ecuador - Lt Col Julio Burgos	1	
El Sal - Lt Col Saul Zelaya Campos	1	
Guatemala - Col Mario Gilberto Cabrera	0	
Honduras - Col Edgardo Mejia Ramirez	1	
Nicaragua - Capt Augusto Montenegro	1	

10

<u>Base</u>	<u>Party of</u>	<u>Dates</u>
Panama - Capt Ramon A. Adams	1	
Port-au-Prince - Maj Fernando Ugarte	1	
Peru - Col Jaime Garcia M.	0	
Suriname - Maj Charles Hudson	0	
Mexico - Gen Humberto Luchro Nevares	1	
San Remo - Col Pascual Yittini	1	
Uruguay - Col Virginia Vega	1	
Venezuela - Col Juan Paz Rangel	1	
Jamaica - Lt Col Terrence Lewis	1	
IATAP Honor Graduates	9	29 Jan-2 Feb
Brig Gen Raul Vergas Del Campo Comd II Air Brigade, Chilean AF	13	3-4 Mar
Maj Gen Humberto Alcalde Alvarez 19, Venezuelan Army	8	16-19 Mar
CONFERENCE XXII		
El Sal - Col Juan Bustillo	1	19-22 Apr & 19-22 Apr
Guatemala - Col Fernando Alfonso Castillo R	2	
Honduras - Col Walter Lopez Reyes	2	
Panama - Maj Augusto Villalaz Cordero	2	
San Remo - Maj Gen Pablo I. Garrido M.	2	
Argentina - Maj Gen Ricardo Augusto Pena	0	
Colombia - Maj Gen Raul Alberto Paredes D.	2	
Suriname - Maj Larry London	1	
Jamaica - Lt Col Terrence Lewis	1	
Mexico - Brig Gen Salvador Martinez Lopez	1	
Nelli - Col Roger Cateau	1	
Nicaragua - Comandante Raul Venerio	1	

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<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Col Gustavo Alvarez Martinez CINCPAC, Honduran Armed Forces	5	19-21 Apr
Brig Gen Vinicio Santoyo Farias School Dir, Mexican National Defense College	55	23-25 May
Col Walter Lopez Reyes Honduran Air Force/CC	2	25-27 May
Col Juan Bustillo Salvadorian Air Force/CC	2	25-27 May
Col Fernando Alfonso Exteyiro Guatemalan Air Force/CC	2	19-21 May

TOTAL DIV: 233

FOREIGN CIVILIANS

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Amo Jaime Cepedez Tora Bolivian Am to the Rep of Panama	1	26 Apr

TOTAL DIV: 2

PART III

PERSONNEL:

Authorized and Assigned Strength

a. Protocol Officer Personnel

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard R. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Guevara

b. Protocol Enlisted Personnel

Authorized	1	TSgt	70270	WCOIC, Protocol
Assigned	1	TSgt	70270	TSgt Vincent R. Gayle

c. Protocol Civilian Personnel

Authorized	1	NM-5	70231	Clerk-Translator (Steno)
Assigned	1	NM-5	70231	Nelly G. Farias

2. Submitted documentation to establish E-5 (702XX Spanish qualified) position in Protocol (see Aitch 1)

Leonard R. Garcia
 LEONARD R. GARCIA, Capt. USAF
 Chief of Protocol

HISTORY

CHAF NORTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jul - 31 Dec 82)

PART I

1. MISSION: To coordinate all aspects of visits by distinguished visitors (DVs) and to provide Protocol staff assistance to elements of the 24 COMFW, IAAFA, and tenant organizations. Protocol officer is responsible to advise COMUSAFSO on Protocol requirements involving Latin American Air Forces.
2. ORGANIZATION/ADMINISTRATION/OPERATIONS: The Protocol Office is under direct control and supervision of COMUSAFSO. Protocol responsibilities have remained the same. The office supports DV visits in that it is responsible for coordinating all facets of each command visit. Specifically, the following activities must be conducted in support of DVs: coordinate arrivals through Torrejon International Airport and Howard AFB; advise HQ TAC of pertinent facts of each visit; prepare and coordinate an itinerary; assign billets; arrange ground and air transportation; prepare welcome brochures; keep COMUSAFSO, Chief of Staff and 24 COMFW Commander advised of each DV visit; plan and direct luncheons, receptions, and dinner parties; manage the Commander's Contingency Fund; and research correct social and military etiquette. USAFPO Protocol provides above support to the 24 COMFW, 24 CSO, IAAFA, the Air Division, and OASOUTHCOM.

PART II

HISTORICAL DATA:	US MIL DPs	77
	US CIV DPs	77
	Foreign MIL DPs	97
	Foreign CIV DPs	57
	TOTAL:	298

US MILITARY:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
1st Gen Richard L. Seitz US Army	1	1-10 Jul 82
Maj Gen Thomas B. Butler Judge Advocate General	1	6-10 Jul 82
RADM Clinton W. Taylor, USN Commander, Training Command, US Atlantic Fleet	3	14-16 Aug 82
Brig Gen Hagis J. A. Ueschler, USAF Vice Commander, ESC	2	29 Aug-2 Sep 82
General Edgar W. Vossay, Jr., USA Chairman, JCS	3	21-23 Aug 82
Maj Gen Richard Bodyscone Chief of AFRES, and Commander, AFRES	3	18-25 Sep 82
Lt Gen James R. Brickel Dep Commander in Chief, USRMC Command & Vice Director Joint Deployment Agency	3	28-30 Sep 82
Brig Gen Charles E. Jones, III, USAF 139 TAC/CC	1	29-30 Sep 82
Brig Gen Bobby W. Hodges, USAF 136 TAC/CC, Texas ANG	1	2-1 Oct 82
Brig Gen Paul A. Bruno, USAF Commander, AF Logistics Command	7	19-20 Oct 82
RADM A. W. Poolton, USN, Acting Chief of Staff of DIA & Chairman of the Caribbean Basin Intelligence Working Group		17-30 Nov 82
Maj Gen T. M. Sadler JLAV/CC	6	18-21 Nov 82
Maj Gen Richard A. Wagner, USAF Mobilization Assistant to CINCPAC/CV	8	9-13 Dec 82
Lt Gen Emmett M. Walker, Jr., USAF Chief, National Guard Bureau	18	12-14 Dec 82

10

<u>NAME</u>	<u>PARTY OF</u>	<u>DATE</u>
Major Gen G. L. Prather, Director of Command & Control and Telecommunications Office of the Dep Chief of Staff Plans & Operations	1	12-15 Dec 82
Brig Gen Edward Pover, USAF, Assistant Adjutant General, Ohio Air National Guard	2	18-19 Dec 82
TOTAL DNs: 27		

US CIVILIANS:

<u>NAME</u>	<u>PARTY OF</u>	<u>DATE</u>
Hon William R. Ginnelli, Assistant Secretary of the Army (Civil Works) Chairman, Board of Directors, FCC	5	13-16 Jul 82
Hon George W. Landau US Ambassador to Venezuela	1	19-24 Aug 82
Mr. Shappard C. Lowman, US Dep Chief of Mission in Honduras	1	18-24 Aug 82
Amb Robert Worne, US Amb to Kingston, Jamaica (Charge D/Affairs)	0	21-23 Sep 82
Amb Thomas Aranda US Ambassador to Uruguay	1	29 Sep-1 Oct 82
Amb R. W. Doernling US Ambassador to Vietnam	1	19-23 Oct 82
Mansfield, Ohio, Civic Leaders/News Media Representatives to cover/observe 179 TAG Volant Oak Participation	25	22-24 Oct 82
Dr. Fred C. Ikle, Under Secretary of Defense for Policy	5	26-27 Oct 82
Ms. Annette Gailley, Professional Staff Member, Permanent Section Committee on Intelligence	1	31 Oct-3 Nov 82
Rep Daniel Broderick (D-TX) Chairman, House Committee on Ways & Means	17	17 Nov 82
TOTAL DNs: 78		

FOREIGN MILITARY:

<u>NAME</u>	<u>PARTY OF</u>	<u>DATE</u>
Brig Gen Gonzalo Sarvedra Espinosa Comptroller, Bolivian Air Force	9	8-11 Jul 82
Lt Commander Juan MacFarlane Commanding Officer, Jamaican Defense Force Air Wing	0	27-28 Jul 82

10

<u>Name</u>	<u>Party of</u>	<u>Date</u>
Gen Augustin Villalaz Commander, Panamanian Air Force	3	9 Aug 82
Gen Gustavo Alvarez Martinez Commander in Chief, Honduran Armed Forces	2	8-9 Oct 82
Brig Gen Orlando Coronel Parra Director of Personnel, Venezuelan Air Force	3	17-19 Nov 82
Brig Gen Orlando Coronel Parra Director of Personnel, Venezuelan Air Force	2	18-19 Oct 82
Col Roberto De Jesus Monterrosa Bonilla Commander, Navy of El Salvador	1	25-29 Oct 82
Brig Gen Claudio Iyer Silva Chilean National Academy of Political & Strategic Studies Director	18	13 Nov 82
Lt Gen Javier Lopezguti Former Chilean AF Chief of Staff	6	12-14 Sep 82
SICOFAM Continental Air Defense Symposium		
Brazil - Colonel Luiz De Oliveira	0	10-12 Oct 82
El Salvador - Colonel Raul Irlaya Campos	1	
Guatemala - Colonel Humberto G. Angeles Jorrez	1	
Argentina - Colonel Edgardo Mejia Ramirez	0	
Panama - Captain Octavio Samudio	1	
IA Training Committee Conference		
Argentina - Major R. Guerrero	1	29 Oct-10 Nov 82
Bolivia - Colonel C. Beldin	0	
Colombia - Major J. G. Moreno J.	0	
CHILE - Lt Col C. Schwemmer Oliva	0	
Costa Rica - Colonel F. L. Viretti	1	
El Salvador - Colonel J. Manuel Paredes	0	
Guatemala - Lt Col S. O. Jimenez Lavin	1	
Guatemala - Lt Col J. Campos Bonilla	0	
Honduras - Captain R. Sarmiento Soto	0	
Panama - Lt Cordova	8	
Uruguay - Major Jorge Mera	0	

Name

Jamaica - Lt Cmdr John MacFarlane

Party of

0

Date

29 Oct-10 Nov 82

Venezuela - Colonel R. Carrido

0

TOTAL DPs: 97

FOREIGN CIVILIANS:

Name

Mrs. Lucin Ririat Rodriguez De Pinachet
Chilean First Lady

Party of

20

Date

7/17 Nov 82

Mr. Angel Edmundo (Solano) Calderon
Costa Rican Minister of Public Security

1

7-9 Sep 82

TOTAL DPs: 118

10

PART III

PERSONNEL:

Authorized and Assigned Strength:

4. Protocol Officer Personnel

Authorized	1	Major	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard E. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7034	Capt Edna G. Guevara

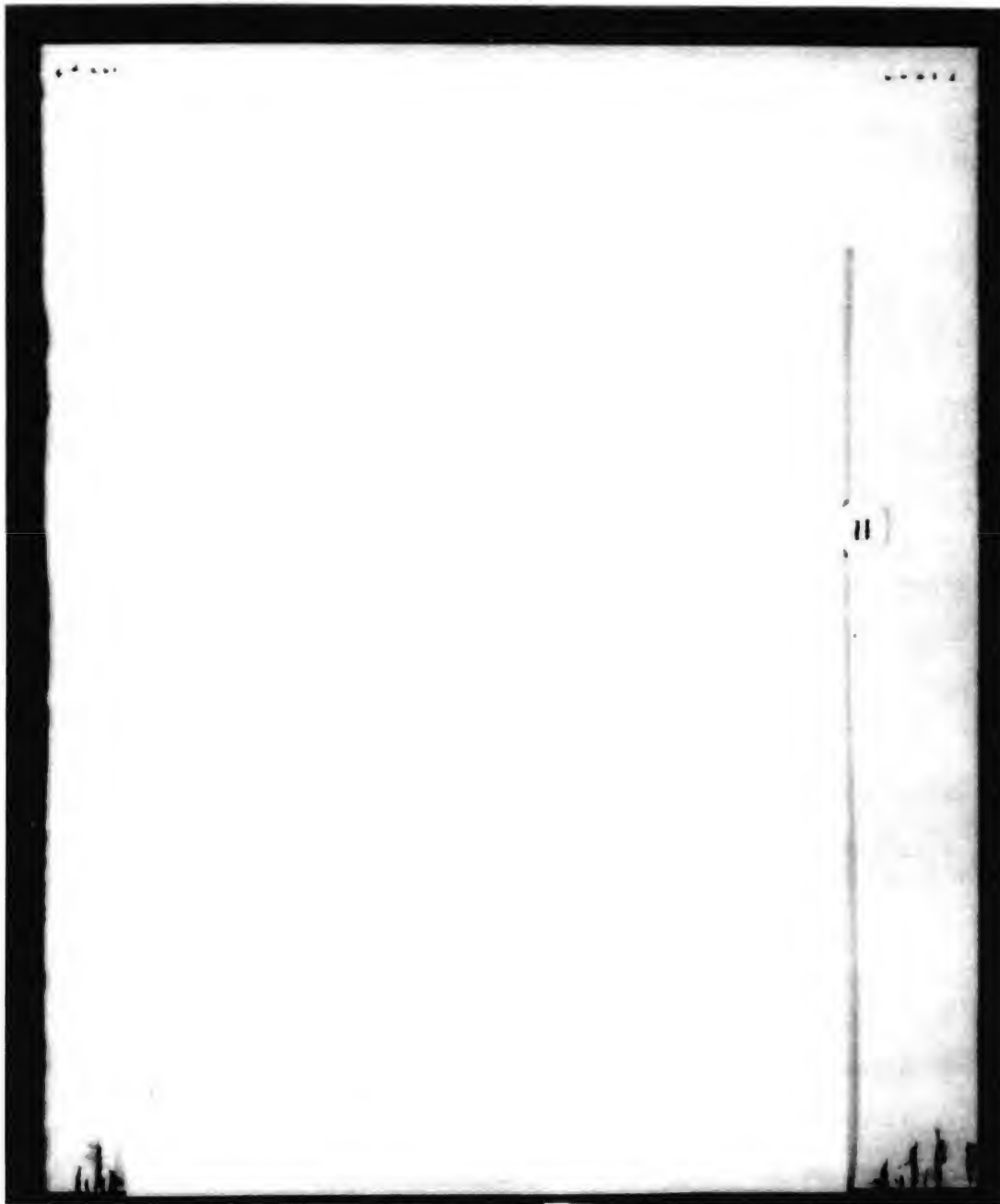
5. Protocol Solicited Personnel

Authorized	1	Tsgt	70270	SCDIC, Protocol
Assigned	1	MSGT	70270	MSGT William E. Kirton

6. Protocol Civilian Personnel

Authorized	1	HM-3	70251	Clerk-Translator (Steno)
Assigned	1	HM-3	70251	Nelly G. Farlan

Leonard E. Garcia
LEONARD E. GARCIA, Captain, USAF
Chief of Protocol



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Date: Oct 18, 2018

HEADQUARTERS
UNITED STATES TROOP COMMAND
APO HIAH 34003
1 March 1962

USAFSO/CSE/CS
J. H. H.

RECORDS REVIEW

NAME AND ORGANIZATION	DATE	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT AGENCY	REMARKS
SG Floyd C. Adams, Jr., USA, CB, 1st Reserve Officers' Training Corps Region, Ft Bragg, NC	23 Feb - 3 Mar	Official Visit	1935 INP BDE (PW)/PROTOCOL (287-8037)	Casa Caribe
COL Glenn Matthews, USA, Dir, Directorate of Concepts and Systems, USA Troop Support Agency, Ft Sill, OK, stood by Party of 2	26 Feb - 3 Mar	Official Visit	1935 INP BDE (PW)/TSA (283-8039)	Ft Clayton Guest House
MG John E. Hirt, USAF (Ret), Bldg, Naval Council of Personnel Boards, Wash, DC, acc'd by Mrs. Hirt	27 Feb - 6 Mar	Visit	USCOUTCOMUS (282-4016)	Key West House
CMAP (COL) Norman R. Brown, USA, US Army Communications Cdr, Ft Huachuca, AZ	28 Feb - 1 Mar	Official Visit	1935 INP BDE (PW)/USAC (285-5100)	Casa Caribe
CG William E. Klein, USA, Asst Dep Cdr, 82d Airborne Div, Ft Bragg, NC, stood by Party of 10	5-10 Mar	Official Visit	1935 INP BDE (PW)/PROTOCOL (287-8037)	Not Firm
COL Richard S. Boyce, USAF, Cdr, USAF Office of Special Investigations, Bolling AFB, DC	7-9 Mar	Official Visit	USAFSO/AFOSI, DIST 30 (286-4890)	Howard VOO
SG Frederick J. Brown, USA, DCS for Training, USA Troop and Doctrine Cdr, Ft Monrovia, GA	7-10 Mar	Troop-Serv Troop Conf	USAFSO/LAT (284-4280)	How-415 VOO
77 82-83 Troop-Serv Training Conference (approx 45 participants)	8-12 Mar	Conference	USAFSO/LAT (284-4280)	415-how VOO, S.F.
CG James J. Stewart, Military Judge, 1st Judicial Circuit, Ft Sill, OK, acc'd by Mrs. Stewart	8-10 Mar	Official Visit	1935 INP BDE (PW)/TSA (283-8039)	Casa Caribe
MG Paul W. Tinsberg, USA, CG, USA Criminal Investigation Cdr, Huntsville, AL	16-18 Mar	Official Visit	1935 INP BDE (PW)/CIC (236-4273)	Not Firm
MG Humberto Alcaide Alvarez, Inspector General, Venezuelan Army, and Party	16-18 Mar	Official Visit	USCOUTCOMUS (282-8940)	Not Firm

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Office of the Chief of Staff
United States Southern Command

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FOR OFFICIAL USE ONLY

24 COMW/CE

AS OF 19 MAR 52	MS. PAGE, GS-12, AFMA AREA, COMBUST. ANALYSIS OF ADULT OFFICE & PARTY OF TWO	MAJ PROUT, 24 COMW/CE, 284-4554
9 MAR - 20 MAR	MR. KALISHMAN, MD TAC, LANGLEY AFB, VA, & PARTY OF TWO	MR. MOLT, 24 COMW/CE, 284-5803
15 MAR - 24 MAR	MAJ PERRY, AFPC/JA, LANGLEY AFB, VA	MAJ FEN, 24 COMW/CE, 284-5852
15 MAR - 26 MAR	17 CO, HASSQUAD, USAFB, LANGLEY AFB, VA	MAJ FEN, 24 COMW/CE, 284-5852
21 MAR - 3 APR	CAPT. CORNEL, 24 COMW/CE, LANGLEY AFB, VA	MAJ FEN, 24 COMW/CE, 284-5852
5 APR - 10 APR	LT COL. KRODE, MD TAC, LANGLEY AFB, VA, & PARTY OF TWO	MAJ FEN, 24 COMW/CE, 284-5852
6 APR - 9 APR	MAJ HORTON, 24 COMW/CE, 284-5852	MAJ HORTON, 24 COMW/CE, 284-5852
8 APR - 10 APR	MAJ HORTON, 24 COMW/CE, 284-5852	MAJ HORTON, 24 COMW/CE, 284-5852

(11)

(CONT'D. AS OF 19 MAR 62)
12 APR - 16 APR
MSGT DEAN HC TAC
LANLEY AFB VA. &
PARTY OF ONE

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AS OF 26 MAR 82:	2d COMPA/CE		
9 MAR-30 MAR	MS. PACS. GS-12, AFSA AREA ADJUTANT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 2d COMPA ACTIVITIES	MAJ PERIT 2d COMPA/AC 284-4754
21 MAR-5 APR	LT COL MORGAN, USAF LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ PER 2d COMPA/AC 284-3052
6 APR-9 APR	LT COL KERR, NO TAC LAWLEY AFB, VA. & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL 2d COMPA/AC 284-3052
12 APR-16 APR	SGT DEAN, NO TAC LAWLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE VISIT	CAPT SMALL 2d COMPA/AC 284-3052
6 APR-17 APR	MAJ SNOWDEN, NO TAC/FFC & PARTY OF ONE	PRE-ATC ANALYSIS/ STAFF ASSISTANCE VISIT	MAJ PER 2d COMPA/AC 284-3052
5 APR-16 APR	CAPT CONOVER, AFPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ PER 2d COMPA/AC 284-3052



LI OF CHATE,
24 1540E
204-5253
SPOT MCOLLISTER,
1978 05700
204-5905

DESIGN ASSISTANCE
STAFF ASSISTANCE

MR. RODOVIN, 05-13 NO. 15C
LAWLEY AFB, VA, & PARTY
OF ONE
CREST CHAPPELL, TCD LAWLEY
AFB, VA.

30 MAR-28 APR
30 MAR-6 APR

(CONT. - AS OF 26 MAR 82)

3
F. J. P.

24 COMM/CEE

AS OF 4 MAR 82: 19 JAN-23 MAR	MR. GOODWIN, KELLY AFB, TX. & PARTY OF NINE	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRITCHFIELD, 24 COMM/DCX 284-4069
21 FEB-7 MAR	LT COL RAYMOND WILLIAMS AFB, AL, (RESERVIST)	PROVIDE ASSISTANCE IN ALL ASPECTS OF THE JAG FIELD	MAJ EEN, 24 LSO/JA 284-3052
1 MAR-15 AUG	MR. LOPEZ, GM-12, KELLY AFB, TX. & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRITCHFIELD, 24 COMM/DCX 284-4069
2 MAR-14 MAR	MR. LUGERT, GS-11, HQ TAC LANGLEY AFB, VA.	STAFF ASSISTANCE/DURING HALL RENOVATION PROJECT	CAPT WINTER, 24 CSB/CS 284-3365
2 MAR-9 MAR	MSGT FLECHER, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE TEAM	CAPT WILSON, 24 COMM/DC 284-3043

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104-001

UNCLASSIFIED

104-001

1. TITLE (FORM NUMBER)		2. REPORT NUMBER	
		010-1818	
3. SECURITY WARNING (FORM NUMBER)		4. SECURITY WARNING (FORM NUMBER)	
5. SECURITY WARNING (FORM NUMBER)		6. SECURITY WARNING (FORM NUMBER)	
7. SECURITY WARNING (FORM NUMBER)		8. SECURITY WARNING (FORM NUMBER)	
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104-001

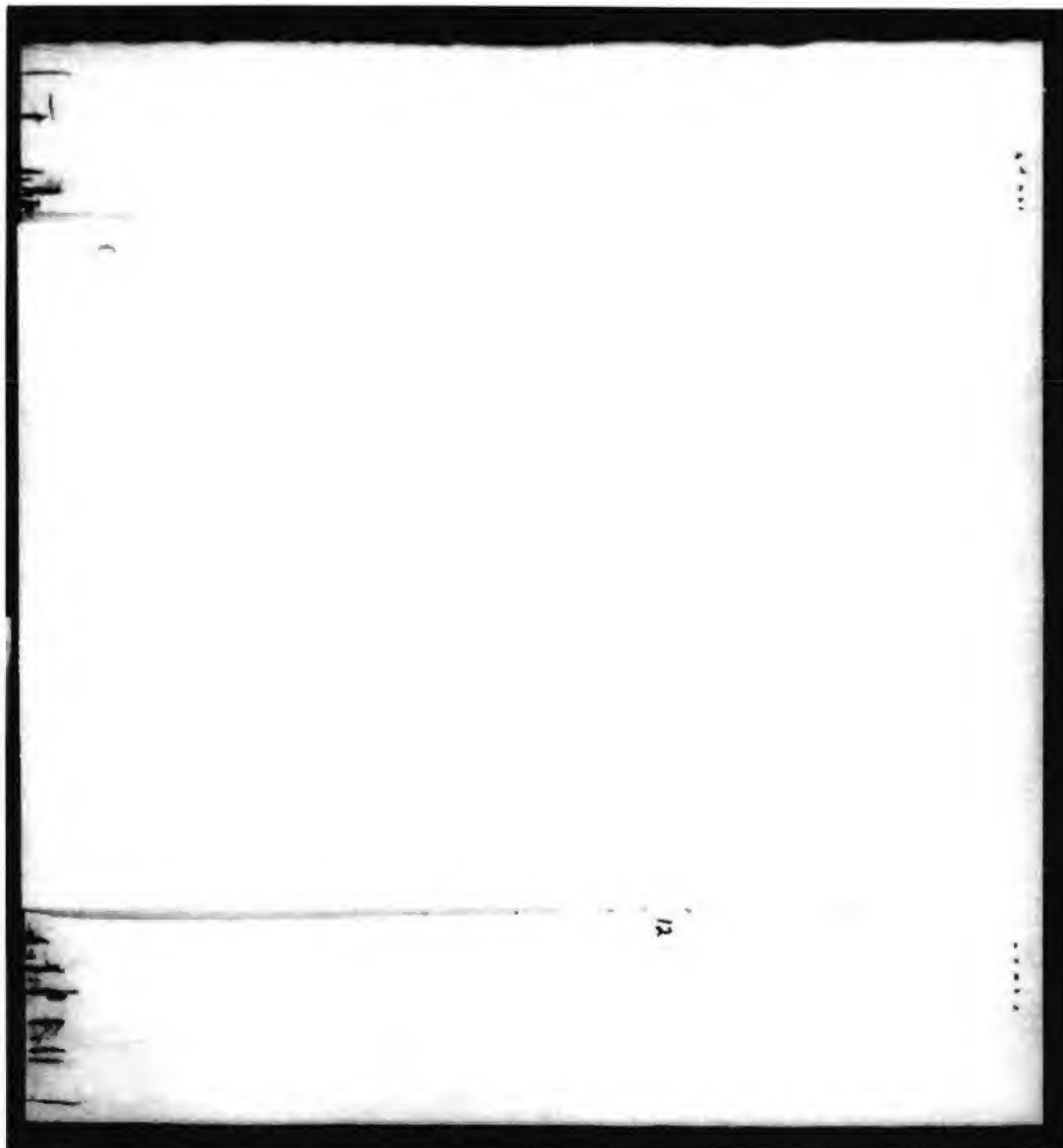
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2 MAR-13 MAR	MR. MCINTOSH, DALE CITY, OK, & PARTY OF FIVE	CONTRACT FIELD TEAM/ INSTALL UN-IN STROBE LIGHT MOD	CAPT WILSON, 2N COMPM/MA 284-5142
8 MAR-19 MAR	CAPT FLETCHER, ABPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FRY, 2N CSB/JA, 3052
9 MAR-15 MAR	LT COL NORMAN, HQ TAC LANGLEY AFB, VA, & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 2, 504 284-5810
9 MAR-20 MAR	MS. PRICE, GS-12, AFSA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 2N COMPM ACTIVITIES	MAJ PROUT, 2N COMPM/AC
15 MAR-19 MAR	LT COL O'BRIEN, HQ HMC, SCOTT AFB, IL	PAC COMMAND CONTROL STAN/VAL	MAJ HEND, 1500 PMS/DOC 284-5714
15 MAR-26 MAR	MAJ PUMP, ABPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FRY, 2N CSB/JA 284-3052

24 COMP/ICE

(CONT., AS OF 12 MAR 82)				
15 MAR - 26 MAR	MAJ PUMP, ABPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEB, 2N CSS/JA 284-3052	
16 MAR - 18 MAR	COL ANDERSON, SCOTT AFB, IL. & PARTY OF ONE	NEUROLOGICAL EVAL LIAISON VISIT	LT CARPENTELL 2N CORPS/SS 284-4699	
17 MAR - 19 MAR	COL BURR, AMC/FEDPS POWELL AFB, AL.	EDUCATIONAL ASSISTANCE PROGRAM	MR. CASTRO, 2N CSS/TPE 284-4063	
21 MAR - 5 APR	LT COL MACQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEB, 2N CSS/JA 284-3052	
5 APR - 16 APR	CAPT CONNER, ABPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEB, 2N CSS/JA 284-3052	
6 APR - 9 APR	LT COL KENNE, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SNELL, 2N CORPS/SL 284-3568	
6 APR - 10 APR	BRIG GEN DELANDRO, EX. DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT	MAJ MITCHELL, 4400 AIRP/DC 284-3508	
12 APR - 16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & ONE	STAFF ASSISTANCE VISIT	CAPT SNELL, 2N CORPS/SL 284-3568	



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PEDIGREE - 10c1

DOI: 10.1002/for

In this functional area one additional Sergeant (E-6, 702H, Scientific) is required to assist the Chief of Protocol in planning, coordination, briefing and tours of Latin American and its dignitaries.

Figure 1. *Staphylococcus aureus* ATCC 12228.[illegible]

We have not met a few OIG because of a lack of protocol personnel. Therefore, occasionally we have to solicit help in meeting OIG which would normally attend it. We cannot due to other commitments. Consequently they off for after school calls, weekend days, and meeting work has not been practical too to normal work load.

During the period 14 September 1981 to 21 December 1981 (Festivals) requested to 17 calls outside normal duty hours (5:00 a.m. to 5:00 p.m.), in addition personnel worked an average of two hours overtime per day. The combined effect resulted in an average day of 13.6 hours. During this period personnel performed duty on 100% of weekend days.

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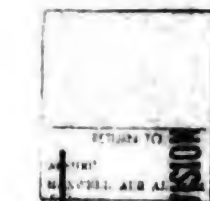
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Air Force Declassification Office
Date: Oct 18, 2018



History
of the
USAF SOUTHERN AIR DIVISION

and the
24TH COMPOSITE WING
and the

INTERAMERICAN AIR FORCES ACADEMY (U)

Howard AFB-Alabama AFB
Panama

1 January-31 December 1982
PCS: RIAF-CUB (A01) 7101



Volume IV

010631

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There are portions of this volume that contain information that cannot be released to foreign nationals.

The following documents in this volume were classified: 14, 15, 16, 17, 20, 21, 41, 42, 43, 45, 46, 47, 57, 58, 59, 60, 61.

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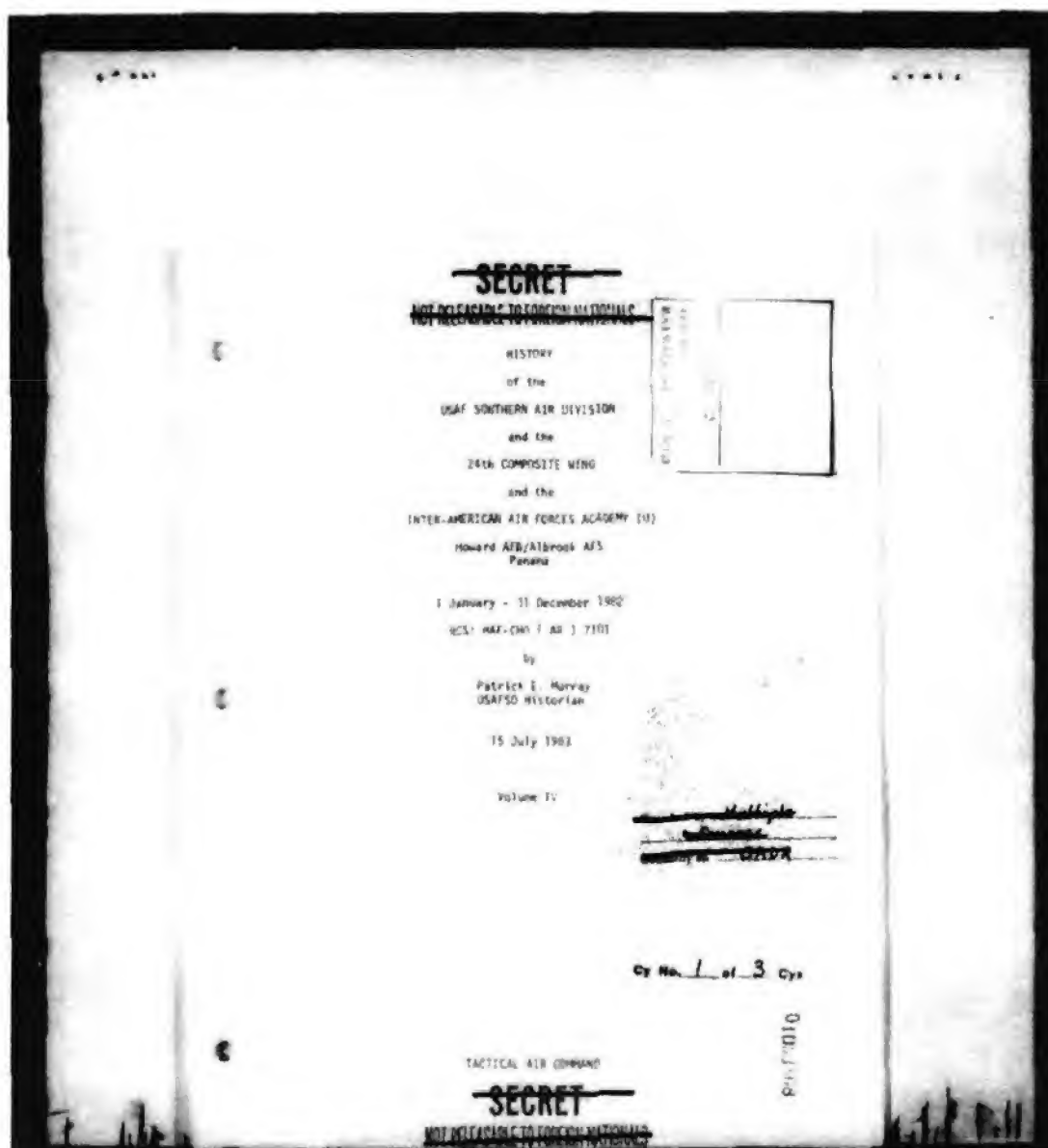
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CONTENTS

1. S.O. (U) C-74, HQ USAF, moved AFB Panama, 5 October 1951.
2. Staff Directive (U), USAFSD PA-11-7, December 1951.
3. Strength Data Reports (U), USAFSD Average Strength Data, monthly summaries 1951, January - November.
4. Msg (U), HQ TAC to USAFSD, 081000Z Jan 52, Subj: Panama Transport Reduction.
5. Ltr (U), HQ TAC/AFB to HQ USAF/AFM, Subj: Panama Transport Cutting, 18 Jan 1952.
6. Ltr (U), HQ TAC/AFB to USAFSD/CC, Subj: Panama Transport Reduction, 1 Feb 1952.
7. Memo (U), 28 COMW/CC to USAFSD/CC, (Aug 1952).
8. Msg (U), TAC/AFB to USAFSD/CC, 181900Z Aug 52, Subj: Panama Transport Adjustment.
9. Ltr (U), USAFSD/CC to HQ TAC/AFB, Subj: USAFSD Transport Adjustments, (September 1952).
10. List of Visiting Dignitaries (U), USAFSD Office of Protocol.
11. Visitor's Register (U), HQ US Southern Command (includes dates to 1952).
12. Staff Paper (U), USAFSD Protocol additional standing requirements (no date) Nov 5 1952.
13. Msg (U), HQ USAF Andrews AFB to AFB 6770, 151000Z Nov 52, Subj: BY HAD 1952.
14. Msg (U), HQ USAF Andrews AFB to AFB 6770, 161400Z Nov 52, Subj: BACF Transportation Support, Revision.
15. Msg (U), HQ USAF Andrews AFB to AFB 6770, 222100Z Nov 52, Subj: BACF Transportation Support, Revision.
16. Ltr (U), HQ USAF Andrews AFB to HQ USAF, 022000 Nov 52, Subj: BACF Transportation Support, Revision.
17. Msg (U), HQ USAF Andrews AFB to AFB 6770, 242100Z Nov 52, Subj: BACF Transportation Support, Revision.
18. Ltr (U), HQ USAF Andrews AFB to HQ USAF, 281000Z Nov 52, Subj: Support for AFB 6770.

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19. Msg (U), USAFISQ/LA to Hq USAF Wash DC, 101920Z Nov 82, Subj: Air Force One Support Equipment Requirements.
20. Msg (U), ASMA Bogota to USCINCSO, 241623Z Nov 82, Subj: Support for Presidential Visit.
21. Msg (U), USAFISQ/LA to USDAO Bogota, 262210Z Nov 82, Subj: Supporting for Presidential Visit.
22. Report (U), 24 CAWS, Subj: Presidential Support Mission Trip Report, 1 December 1982.
23. Memorandum (U), JCS/WEACB to the Commander, 24 Composite Wing, Subj: Letter of Appreciation, 22 December 1982.
24. Msg (U), Ambassy Bogota to USCINCSO, 201442Z Nov 82, Subj: Message of Appreciation.
25. Unit Historical Report (U), 24 Composite Wing Public Affairs office, 7 July 1982, and 13 January 1983.
26. Memo for Record (U), 24 COMW PA, Subj: General Milton Visit 15 March 82.
27. AF Form 29 (U), Response to Query, 24 Composite Wing PA, 25 March 82.
28. Msg (U), USAFISQ to Hq TAC, 022000Z April 82, Subj: ABC News Team Visit, 1 April 82.
29. Msg (U), USAFISQ/PA to Hq TAC/PA, 061900Z May 82, Subj: Media Visit.
30. Itinerary (U), US Southern Command/PA, schedule for Jim Lomayne, 30 April 1982.
31. Msg (U), AFOPA Wash DC to Hq Wash DC, 111630Z Jun 82, Subj: Media Visit and Flight Request - Shuttle.
32. Article (U), "A great way to fly", Bang Wo, January 1983.
33. Msg (U), USAFISQ/PA to Hq TAC/PA, 231950Z Jun 82, Subj: Media Visit Jerry Sieo, Wall Street Journal.
34. Name Section Request (U), USAFISQ PA, Subj: Media Visit, Chris Dickey, Washington Post, 13 July 1982.
35. Memo for Record (U), 24 Composite Wing/PA, Subj: News Media Visit to Juan Tamayo, Miami Herald, 13 Aug 82.
36. AF Form 29 (U), Response to Query, 24 Composite Wing/PA, 2 Sept 82.
37. Ltr (U), 24 COMW/PA to Hq TAC/PA, Subj: "Magazine" article, 4 June 1982.
38. AF Form 29 (U), Response to Query, 24 COMW/PA, 4 June 1982.

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59. Msg (*****), by USG Wash/16 to HQ AFHQ Wash DC, 230000Z Jul 52, Subj: Summary of Significant Territorial Activities.
60. Msg (*****), 5 Sep 52) HQ USG to USAF/AF, 101000Z Sep 52, Subj: Status Report on Latin American Initiatives.
61. Msg (*****), Dec 24 May 52) AFOSI Dist 30 Howard AFB to HQ AFOSI, 242140Z May 52, Subj: IS 1 647 0002 RP.
62. Report (*****), USG/AFOSI, Subj: USG/AFOSI Quarterly Report to the Secretary of Defense, 18 January 1953.
63. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 4 Feb 52.
64. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 16 April 52.
65. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 7 May 52.
66. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 28 June 52.
67. Briefing Slides (U), Base Energy Conservation Measures, (No dates), 1952, 24 Composite Wing.
68. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 25 July 1952.
69. Base Operating Instruction (U), draft of "Administrative Procedures, Energy Conservation Awards Program" August 1952.
70. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 10 November 1952.
71. Staff Study (U), The Dollar in Russia, 24 Composite Wing, 30 June 1952.
72. Study for General (U), 24 Composite Wing, Subj: Army Radio Visit, 5 November 1952.

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S.O. G-34, 24 COMBAT SUPPORT GROUP, was the last of the series of 1981

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS COMBAT SUPPORT GROUP, 1740
AFG APOF 1400

SPECIAL ORDER
G-01

13 January 1982

Under the provisions of AFR 11-54, I assume command of the USAF Clinic
Board, Medical Squadron Section, vice 1Lt John P. Campbell.

Bobby E. Vasconcel
BOBBY E. VASCOVICH, 1Lt, USAF, MC
Commander, Medical Squadron Section

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FOIA 5 USC
552(b)(6)

S.O. G-01

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DEPARTMENT OF THE AIR FORCE
REGISTRATION AND RECORDS SECTION (AFR)
AFR 300-6

SPECIAL ORDER
6-02

13 January 1982

LIE E. HEDGECOCK, 24th Composite Wing, is designated Equipment Control Officer (ECO) for EPL 5452 in accordance with para 5-5, AFR 300-6, Vice SP4 Jack M. Newborn, relieved. Effective date of appointment is 10 November 1981. AUTHORITY: AFR 300-6.

FOR THE COMMANDER

OFFICIAL

CHIEF, RECORDS, Capt, USAF
Chief, Base Administration

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17

S.O. 6-02

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 37th COMBAT SUPPORT GROUP (HSG)
APO SFERO 96351

SPECIAL ORDER

B-04

27 January 1982

FOIA 5 USC 552(b)
(6)

CAPTAIN DAVID W. TOMA, [REDACTED] 34th Supply Squadron (TAC) is
appointed temporary Commander, 34th Supply Squadron, during the
absence of Major Ronald E. Hume, effective 26 January 1982 -
9 February 1982.

FOR THE COMMANDER

OFFICIAL

DAVID W. TOMA, Capt. USAF
Chief, Personnel Administration

S.O. 6-04

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DEPARTMENT OF THE AIR FORCE (MAC)
HEADQUARTERS FIFTH WEATHER WING
LANGLEY AIR FORCE BASE, VIRGINIA 23061

17 March 1982

Under the provisions of AFM 23-54, I assume command of Detachment 25,
5th Weather Wing, Hensley AFB, TX during the temporary absence of Lt Col
[redacted] Effective 17 March 1982.

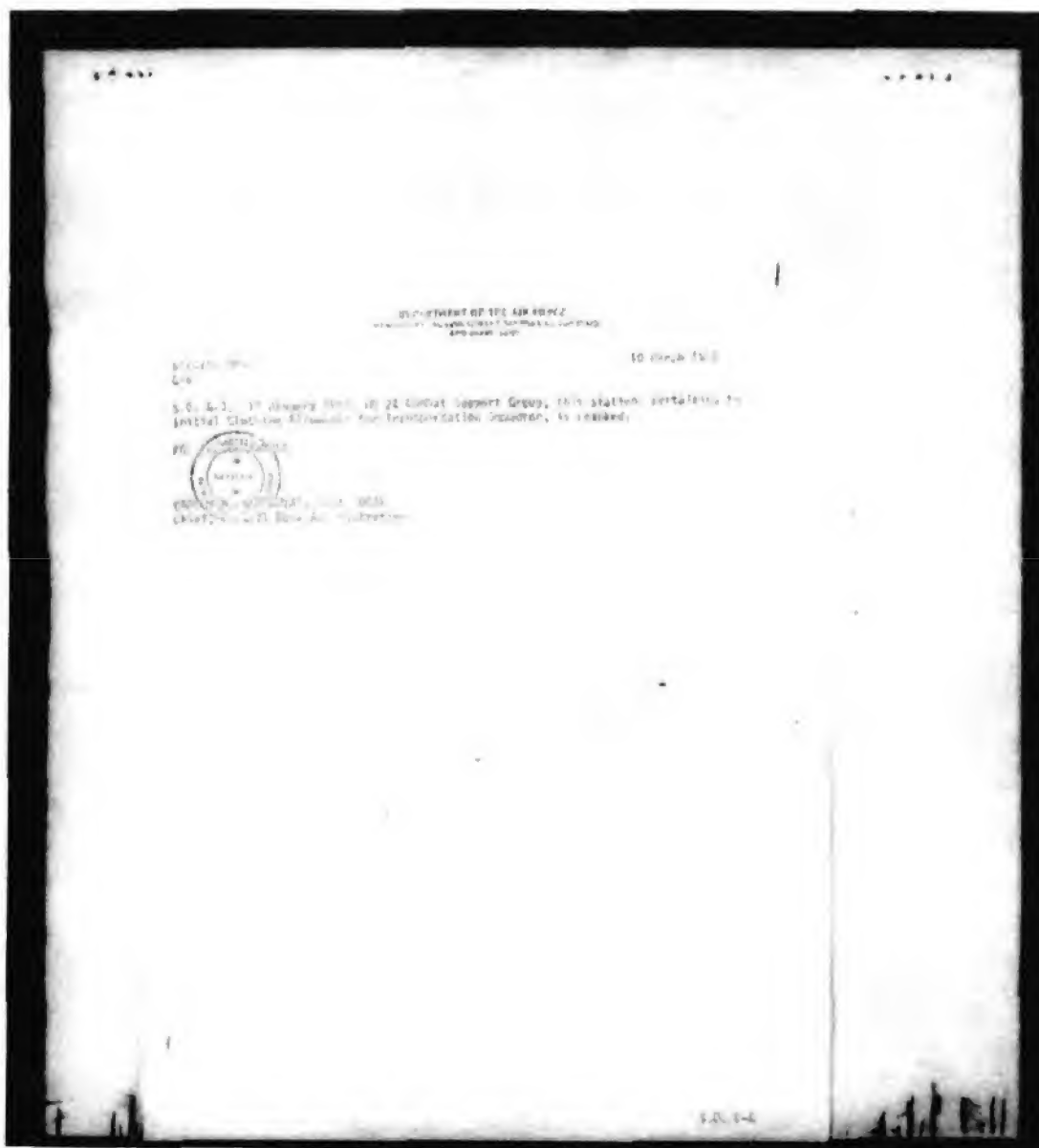
Charles W. Finch
LTJG 23-54, 1982B3, Captain, USAF
Commander

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3-03 MAC/MPAF
2-03 AWC/ESC
1-04W/DA
1-04W/DP
1-Wing Historian
1-Det 25, 5 WW
1-Individual
1-Post Base

FOIA 5 USC 552
(b)(6)

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24th COMBAT SUPPORT GROUP (HAF)
APO 96001

SPECIAL ORDER
1-07

19 Mar 82

[Pursuant to the provisions of AFR 35-50, CAPTAIN DONALD J. COLLINS, assigned command of the 24th Security Police Squadron, (TAC) (HAF) during the temporary absence of LT COL PETER H. BERNFIELD, effective 19 March 82.]

[Signature]
DONALD J. COLLINS, Captain, USAF
Commander

FOIA 5
U.S.C. 552(b)
(6)

FOIA 5 U.S.C.
552(b)(6)

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[REDACTED COPY - DESTROY ALL OTHERS]

DEPARTMENT OF THE AIR FORCE

5 May 62

FOIA 5 U.S.C.
552(b)(6)

SPECIAL ORDER
6-08

CAPTAIN DAVID H. COPELAND, [REDACTED] assumes command of the 24th Supply Squadron.
(JAG), this station, during the temporary absence of MAJOR ROBERT H. COPELAND, effective 1 May 1962 - 6 May 1962.

FOR THE SECRETARY OF THE AIR FORCE

MAJOR ROBERT H. COPELAND, JR., USAF
Chief, [REDACTED] Base Administration

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S. O. 6-100

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4-4-55

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DEPARTMENT OF THE AIR FORCE

13 May 57

Under the provisions of AFR 80-54, 1 LT ROBERT E. VASCHUTER [redacted] is
appointed Commander of the 1st USAF Clinic, Howard, Medical Squadron, effective 14 May 1957.

David P. [signature]
DAVID P. [signature], Capt, USAF, MC
1st USAF Clinic, Medical Squadron, Howard

DISSEMINATED

5-0-57

FOIA 5 U.S.C.
552(b)(6)

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DEPARTMENT OF THE AIR FORCE

(EXEMPTED FROM REVIEW OF OTHERS)

SPES 170, 17000

6-10

under the provisions of 319, 35-54, NAME: [REDACTED] [REDACTED]
is now covered at the 2010, 1711, 1712, 1713, 1714, 1715, 1716, 1717, 1718, 1719, 1720, 1721, 1722, 1723, 1724, 1725, 1726, 1727, 1728, 1729, 1730, 1731, 1732, 1733, 1734, 1735, 1736, 1737, 1738, 1739, 1740, 1741, 1742, 1743, 1744, 1745, 1746, 1747, 1748, 1749, 1750, 1751, 1752, 1753, 1754, 1755, 1756, 1757, 1758, 1759, 1760, 1761, 1762, 1763, 1764, 1765, 1766, 1767, 1768, 1769, 1770, 1771, 1772, 1773, 1774, 1775, 1776, 1777, 1778, 1779, 1780, 1781, 1782, 1783, 1784, 1785, 1786, 1787, 1788, 1789, 1790, 1791, 1792, 1793, 1794, 1795, 1796, 1797, 1798, 1799, 1800, 1801, 1802, 1803, 1804, 1805, 1806, 1807, 1808, 1809, 1810, 1811, 1812, 1813, 1814, 1815, 1816, 1817, 1818, 1819, 1820, 1821, 1822, 1823, 1824, 1825, 1826, 1827, 1828, 1829, 1830, 1831, 1832, 1833, 1834, 1835, 1836, 1837, 1838, 1839, 1840, 1841, 1842, 1843, 1844, 1845, 1846, 1847, 1848, 1849, 1850, 1851, 1852, 1853, 1854, 1855, 1856, 1857, 1858, 1859, 1860, 1861, 1862, 1863, 1864, 1865, 1866, 1867, 1868, 1869, 1870, 1871, 1872, 1873, 1874, 1875, 1876, 1877, 1878, 1879, 1880, 1881, 1882, 1883, 1884, 1885, 1886, 1887, 1888, 1889, 1890, 1891, 1892, 1893, 1894, 1895, 1896, 1897, 1898, 1899, 1900, 1901, 1902, 1903, 1904, 1905, 1906, 1907, 1908, 1909, 1910, 1911, 1912, 1913, 1914, 1915, 1916, 1917, 1918, 1919, 1920, 1921, 1922, 1923, 1924, 1925, 1926, 1927, 1928, 1929, 1930, 1931, 1932, 1933, 1934, 1935, 1936, 1937, 1938, 1939, 1940, 1941, 1942, 1943, 1944, 1945, 1946, 1947, 1948, 1949, 1950, 1951, 1952, 1953, 1954, 1955, 1956, 1957, 1958, 1959, 1960, 1961, 1962, 1963, 1964, 1965, 1966, 1967, 1968, 1969, 1970, 1971, 1972, 1973, 1974, 1975, 1976, 1977, 1978, 1979, 1980, 1981, 1982, 1983, 1984, 1985, 1986, 1987, 1988, 1989, 1990, 1991, 1992, 1993, 1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371,

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14-00000

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS AIR FORCE SUPPORT SQUADRON
AFM 30-1000

SPECIAL ORDER
G-1)

6 June 82

Under the provisions of AFM 30-1000, MAJOR JAMES H. TAYLOR, [redacted] [redacted]
command of the 14th Composite Squadron, during the temporary absence of LT COL
THOMAS C. GILMAN, JR., [redacted] effective 12 June 1982.

FOIA 5 U.S.C.
552(b)(6)

FOIA 5 U.S.C.
552(b)(6)

CARLOS H. [redacted] Capt. USAF
Chief, Central Data Administration

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DEPARTMENT OF THE AIR FORCE
Headquarters, United States Air Force
Washington, D.C. 20330-5000

SPECIAL ORDER
6-12

22 June 1968

Under the provisions of AFI 25-54, LIEUTENANT DEBBIE L. CAMPBELL assumes command of the 21st TROOP SQ during the absence of CAPTAIN MICHAEL L. GLASSER, [redacted] effective 22 June 1968.

DEBBIE L. CAMPBELL, 1st LT, USAF
Commander

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CHARLES W. MCCOY, Capt, USAF
Chief, Central Base Administration

FOIA 5 U.S.C. 552 (b)(6)

FOIA 5 U.S.C. 552 (b)(6)

5-0, 6-12

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44-3886

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS (The Secretary's Office) (AFHQ)
AFHQ 1000-1000

30 Jun 52

SPECIAL ORDER
G-33

Under the provisions of AFB 35-54, CAPTAIN DONALD J. COLLINS
assumes command of the 24th Security Police Squadron, (TAC) this station
during the temporary absence of LT COL PETER H. MERSFIELD,
effective 27 June 1952.

OSCAR J. GALTUS, CAPTAIN, USAF
COMPARER

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CARLOS M. ALMODOVAR, Capt. USAF
Chief, Central Base Administration

FOIA 5 U.S.C.
552(b)(6)

FOIA 5 U.S.C.
552(b)(6)

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USAFHQ/HQ ①

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS OF THE UNITED STATES AIR FORCE (HQ USAF)
1215 PENTAGON DRIVE

SPECIAL ORDER
6-14

2 July 1982

Under the provisions of AFM 35-58, I assume command of the USAF Southern Air Division during the temporary absence of Major General William L. Masterson, effective 4 July 1982.

Robert A. Rebo
ROBERT A. REBO, MAJ GEN, USAF
Commander

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 15TH COMBAT SUPPORT GROUP
APO NEW YORK 09631

1

SPECIAL ORDER
G-16

28 July 1962

Under the provisions of AFR 35-54, CAPTAIN THOMAS E. PARKER,
ASSIGNED COMMAND OF THE 34 TROOP SQ, VICE CAPTAIN DEWIE L. [REDACTED],
Effective: 27 July 1962.

FOIA 5 U.S.C.
552(b)(6)

FOIA 5 U.S.C.
552(b)(6)

THOMAS E. PARKER, Capt, USAF
Commander

CARLOS B. ALMONAR, Capt, USAF
Chief, Base Administration

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS OF THE DEPARTMENT OF THE AIR FORCE
WASHINGTON, D.C. 20330

SPECIAL ORDER
9-18

5 Aug 82

Under the provisions of AFR 35-14, LT COL DENNIS W. CZAJA, [redacted] assumes command of the 4400 Air Postal Squadron (TAC), vice MAJOR RAYMOND L. HORTON, effective 21 August 1982.

RAYMOND L. HORTON, Major, USAF
Commander

FOIA 5 USC 552(b)(6)

FOIA 5 USC 552(b)(6)

CARLOS M. REMBOURN, Capt, USAF
Chief, Base Administration

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10-6-18

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DEPARTMENT OF THE AIR FORCE

10 Aug 62

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FOIA 5 U.S.C. 552(b)(6)

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6-10-55

1

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS USAF, WASHINGTON, D.C. 20330

OFFICE OF THE SECRETARY
6-10

7 September 1955

FOIA 5 U.S.C.
552(b)(8)

CAPT JOHN D. LOTTEN, [redacted] this is appointed Commander, Reserve
Squadron Section, 14 Composite Wing, effective 8 September 1955. Authority: AFM 10-1

Stanley J. Hall
STANLEY J. HALL, Colonel, USAF, MC, 195
Commander, 14 Composite Wing

PERMISSION
1

U.S. 6-10

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 34th COMBAT SUPPORT GROUP (TAC)
APO RIAM 34001

20 September 1982

Special Order
G-21

Under the provisions of AFE 33-54, I assume command of the 34th Combat Support Group (TAC) during the temporary absence of Colonel David R. Hughes, [redacted]

James L. Seale
JAMES L. SEALE, Lt Col, USAF
Commander

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FOIA 5 U.S.C.
552(b)(6)

S.A. G-21

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DEPARTMENT OF THE AIR FORCE
OFFICE OF THE SECRETARY
AFD 1000 1000

SPECIAL ORDER
G. 27

4 October 1982

Under the provisions of AFR 35-54, Col Wayne R. Topp, [redacted] assumes
Command of the 24th Composite Wing (TAC), effective 5 October 1982.

WAYNE R. TOPP, Colonel, USAF
Commander

CARLOS N. ALMODOVAR, Capt, USAF
Chief, Base Administration

DISTRIBUTION
-7- plus

1 - HQ USAF/DAA, Wash DC 20330
1 - HQ USAF/SG, Wash DC 20330
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1 - HQ USAF/DP, Wash DC 20330
1 - HQ USAF/JAEC, Wash DC 20330
1 - AUSA/SL, Maxwell AFB, AL 36112
2 - AFPMR/HR, Maxwell AFB, AL 36112
1 - HQ USAF/PMO, Wash DC 20330
6 - HQ TAC/DAA/DMVCE, Langley AFB,
VA 23065

FOIA 5
U.S.C. 552
(b)(6)

S.O. 6-27

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FOIA 5 U.S.C.
552(b)(6)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE
AFS (HAF) 1000

SPECIAL ORDER
6-27

5 October 1987

Special Order 6-27, 5 October. Appointment of Command, concerning Col Wayne D. Lipp, are hereby revoked.

VALUED ~~PROPERTY~~ Capt. USAF
Chief Security Administration

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- 1 - HQ USAF/SC, Wash DC 20330
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- 1 - HQ USAF/JAEC, Wash DC 20330
- 1 - AUC/LSE, Maxwell AFB AL 36112
- 2 - AF SMC/HOR, Maxwell AFB AL 36112
- 1 - HQ USAF/PPPO, Wash DC 20330
- 6 - HQ TAC/DAA/DPM/CCF, Langley AFB VA 23665

5.0 6-27

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14-00000 OF THE AIR FORCE
OFFICE OF THE SECRETARY OF THE AIR FORCE
WASHINGTON, D.C. 20330-3000

1

SPECIAL AGENT
6-20

5 October 1962

FOIA 5 U.S.C.
552(b)(6)

As Director of the Department of the Air Force, I am
applying the provisions of the Freedom of Information Act, 5 U.S.C. 552, to the
information requested in your letter of 27 September 1962.

WILLIAM J. BULLINGTON, Major General, USAF
Commanding

William J. Bullington
Major General, USAF
Commanding

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77 pages

- 1 - HQ USAF, USAF DC, 20330
- 1 - HQ USAF, USAF DC, 20330
- 1 - HQ USAF, USAF DC, 20330
- 2 - HQ USAF, USAF DC, 20330
- 1 - HQ USAF, USAF DC, 20330
- 1 - AFM/ST, USAF, AFM, ST, 20330
- 2 - AFM/ST, USAF, AFM, ST, 20330
- 1 - AFM/ST, USAF, AFM, ST, 20330
- 6 - HQ USAF, USAF DC, 20330
- 1 - HQ USAF, USAF DC, 20330

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DEPARTMENT OF THE AIR FORCE
PERMISSION TO REPRODUCE THIS REPORT IS GRANTED BY THE
AFD WASH DC

SPECIAL ORDER
G-25

18 October 1987

Under the provisions of AFE 35-54, I assume command of the 24th Combat Support Group, vice COL DAVID R. HUGHES [REDACTED]

Donald P. Allen
DONALD P. ALLEN, Col, USAF
Commander

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17

FOIA 5 U.S.C.
552(b)(6)

S.O. G-25

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FOIA 5 U S C
552(b)(8)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 4TH COMBAT SUPPORT GROUP (H-42)
4TH COMBAT SQ

18 October 1982

SPECIAL ORDER
6-26

CAPTAIN CARLOS H. ALMOODOVAR, [REDACTED] this HQ, is appointed Commander,
Sq Section, this Group, effective 19 October 1982. Authority: AFR 26-2.



CARLOS H. ALMOODOVAR, Capt, USAF
Chief, Base Administration

DONALD P. ADRE, Col, USAF
Commander

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S.O. 6-26

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS U.S. AIR FORCE, WASHINGTON, D.C. 20330-3100

SPECIAL ORDER
G-79

29 November 1982

Under the provisions of AFR 39-11, (MSGT ANITA M. BELLAMY, [redacted])
is appointed Detachment Chief of Detachment 5, 1361 Audiovisual Squadron,
vice MSGT ROBERT J. DODD, [redacted] effective 4 September 1981. Auth:
Reg HQ 1361st AVS/EC RI320002 Dec 79.

FOR THE COMMANDER

WILLIAM R. [redacted], 1 Lt., USAF
Director, Administration

DISTRIBUTION
-f-

5.0. G-79

FOIA 5 U S C
552(b)(6)

FOIA 5 U S C
552(b)(6)

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DEPARTMENT OF THE AIR FORCE
ADMINISTRATIVE AND LOGISTICS SUPPORT GROUP (ALSG)
AND OTHER GROUPS

1

SPECIAL ORDER
6-29

29 November 1982

FOIA 5 USC
552(b)(6)

COLONEL DONALD P. AGRE [redacted] 24 Combat Support Group, is
designated Installation Commander of Hurler Air Force Base, Panama,
effective 18 October 1982. Authority AFB 26-2.

WILSON, DONALD P. 1 Lt. USAF
Chief, Base Administration

DISTRIBUTION
"1" PLUS
24 CSA/OP
24 CSA/OC
HQ TAC/3100

5-0 6-29

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS U.S. AIR FORCE, RANDOLPH AFB, TEXAS 78150

SPECIAL ORDER
4-30

15 December 1962

Under the provisions of AFM 35-54, 1ST LIEUTENANT MICHAEL E. ADAMS, [redacted] assumes command of the 28th Security Squadron during the temporary absence of MAJOR KIM H. WINTNER, [redacted]

FOR THE COMMANDER

WILFRED ROSARIO, Capt, USAF
Chief, Base Administration

DISTRIBUTION
"F"

5, 6, 4-30

FOIA 5 U.S.C. 552(b)(6)

FOIA 5 U.S.C. 552(b)(6)

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS ELECTRONIC SECURITY COMMAND
SAN ANTONIO, TEXAS 78243

SPECIAL ORDER
OS-7

1 July 1982

1. () Detachment 1, 6994 (Electronic Security Squadron (ESS)), is designated and activated at Howard AFB, APO Miami 34001, effective 1 September 1982. Equipment authorized under organization identification number 6994ESS/0001. Authority: AFR OS-2.

2. (U) This Special Order is UNCLASSIFIED upon date of public announcement.

FOR THE COMMANDER



NEIL J. CHRISTOFFERSEN, Lt Col, USAF
Director of Administration

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1-AFL-LSE, Maxwell AFB AL 36112
2-AFSSMC/RI, Maxwell AFB AL 36112
1-HQ USAF/PPH, Wash DC 20330
2-HQ USAF/PP, Wash DC 20330
1-HQ USAF/OAA, Wash DC 20330
1-HQ USAF/PAOC, Wash DC 20330
1-HQ USAF/JACC, Wash DC 20314
3-HQ USAF/SG, Wash DC 20314
1-6940 ISAFEC, Ft George G. Meade MD 20755
1-6994 ESS/EC, Ft George G. Meade MD 20755

FOIA, 5 U.S.C.
552(b)(8)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 944TH ELECTRONIC SECURITY WING (AF)
FORT GEORGE G, WADE, MD. 20760

TO: SAC, FORD

CS AGENCY / FBI

1. Subject: [REDACTED] is appointed Commander, 944th Electronic Security Wing (AF), Fort George G, Wade, MD. 20760. Authority: AFM 20-2.

2. Re: THE COMMANDER:

Charles A. Smith, Jr.
Charles A. Smith, Jr.,
Chief of Administration
Electronic Security Division

ATTENTION: "A"

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STAFF DIRECTORY

10 ADV. LETTERS (34) NORTHERN AIL. DIVISION (TAC)

[illegible]

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AF DIVISION STAFF AIR WINGS		QUALITY TEST	
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IAAFB			
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24TH COMPOSITE WING			
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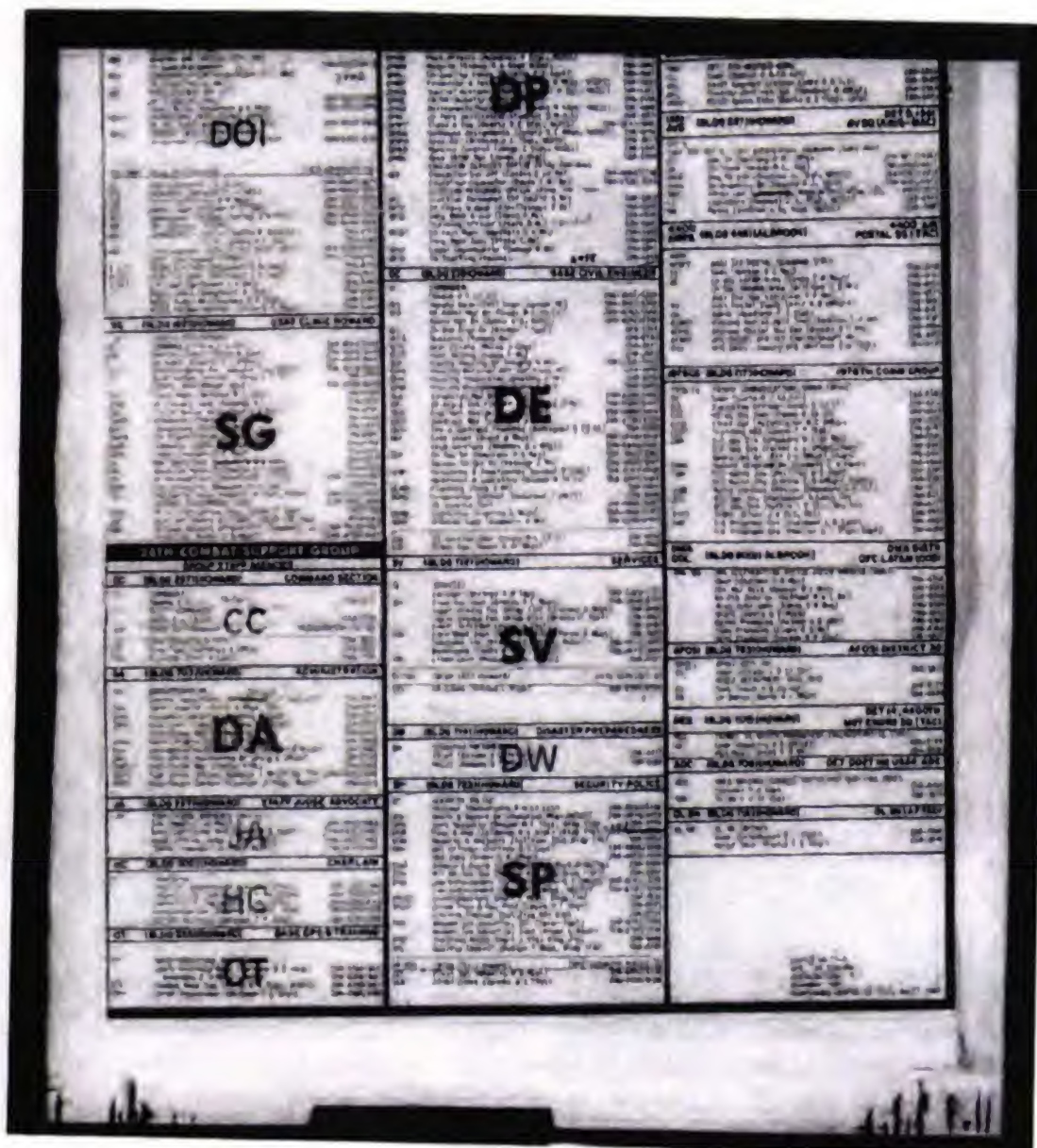
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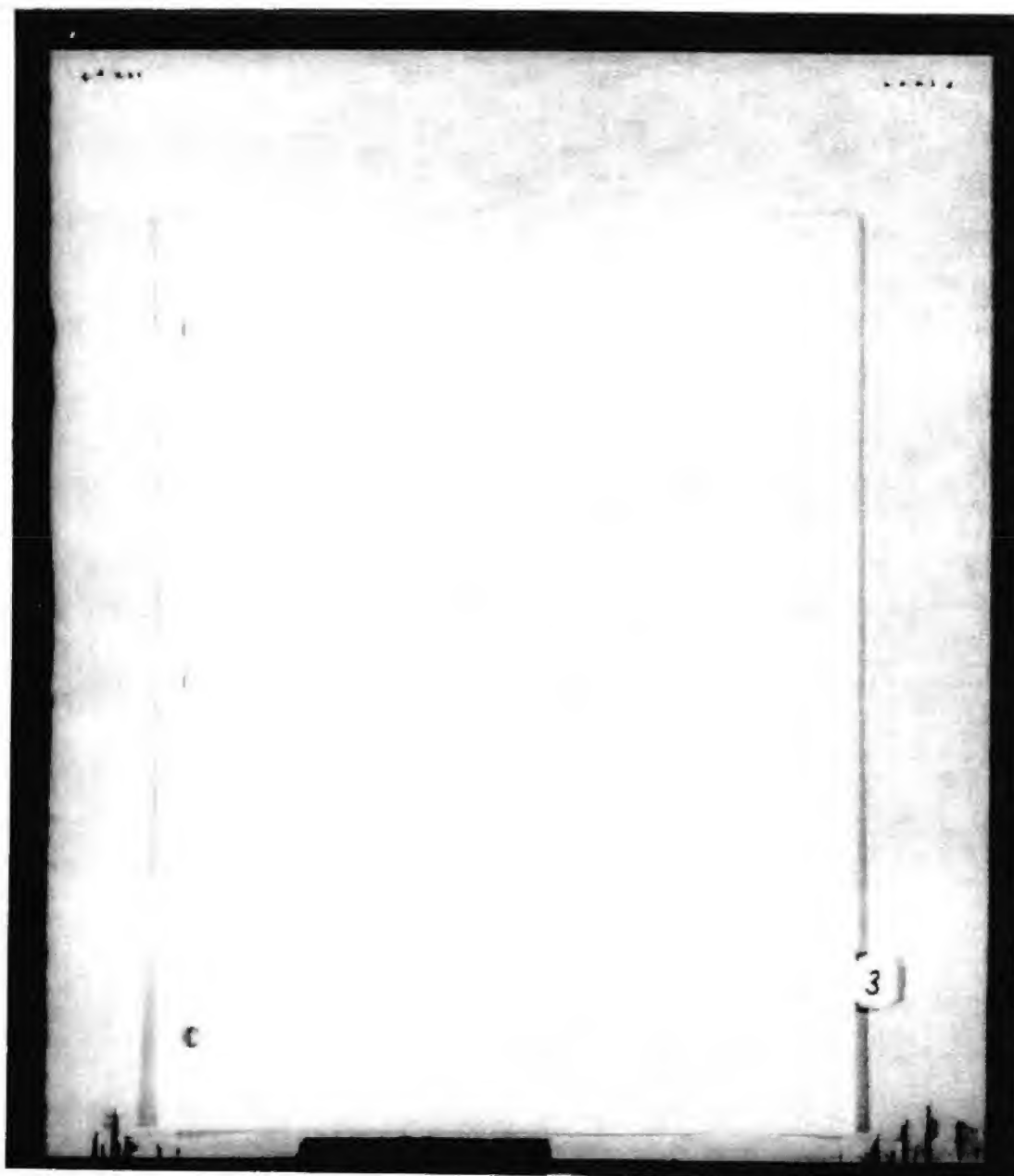
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24TH COMBAT SUPPORT GROUP
COMMAND SECTION
CC

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SECTION 1 - STRENGTH DATA

Ref AFM 35-44, Table 9-1 and local letters

SECTION 1 ASSIGNED UNITS	STRENGTH DATA			AIR FORCE		NAVY		ARMY		MARINE		OTHER DATA	
	NUMBER	PERCENT	PERCENT	PERCENT	PERCENT	PERCENT	PERCENT	PERCENT	PERCENT	PERCENT	PERCENT	PERCENT	PERCENT
00 SOUTHERN AIR DIVISION	15	11	0	0									
24 COMBAT SUPPORT GROUP	45	99	1	0									
04 CIVIL ENGINEERING	19	105	0	0	110	365							
04 SUPPLY	0	109	0	0									
04 SECURITY POLICE	0	129	0	0									
04 TRANSPORTATION	0	202	1	0									
04 COMBATS ACFT MAINT SQ	0	78	0	0									
24 COMBAT ACFT MAINT SQ	0	210	0	1									
24 COMBAT SQ	27	32	0	0									
24A2A	19	102	0	0								132	
24A2B CLINIC	20	76	0	0									
24A2C	0	67	0	2									
24A2D	175	175	2	0	110	365						132	
24A2E	0	0	0	0									
24A2F	0	0	0	0									
24A2G	0	0	0	0									
24A2H	0	0	0	0									
24A2I	0	0	0	0									
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24A2Q	0	0	0	0									
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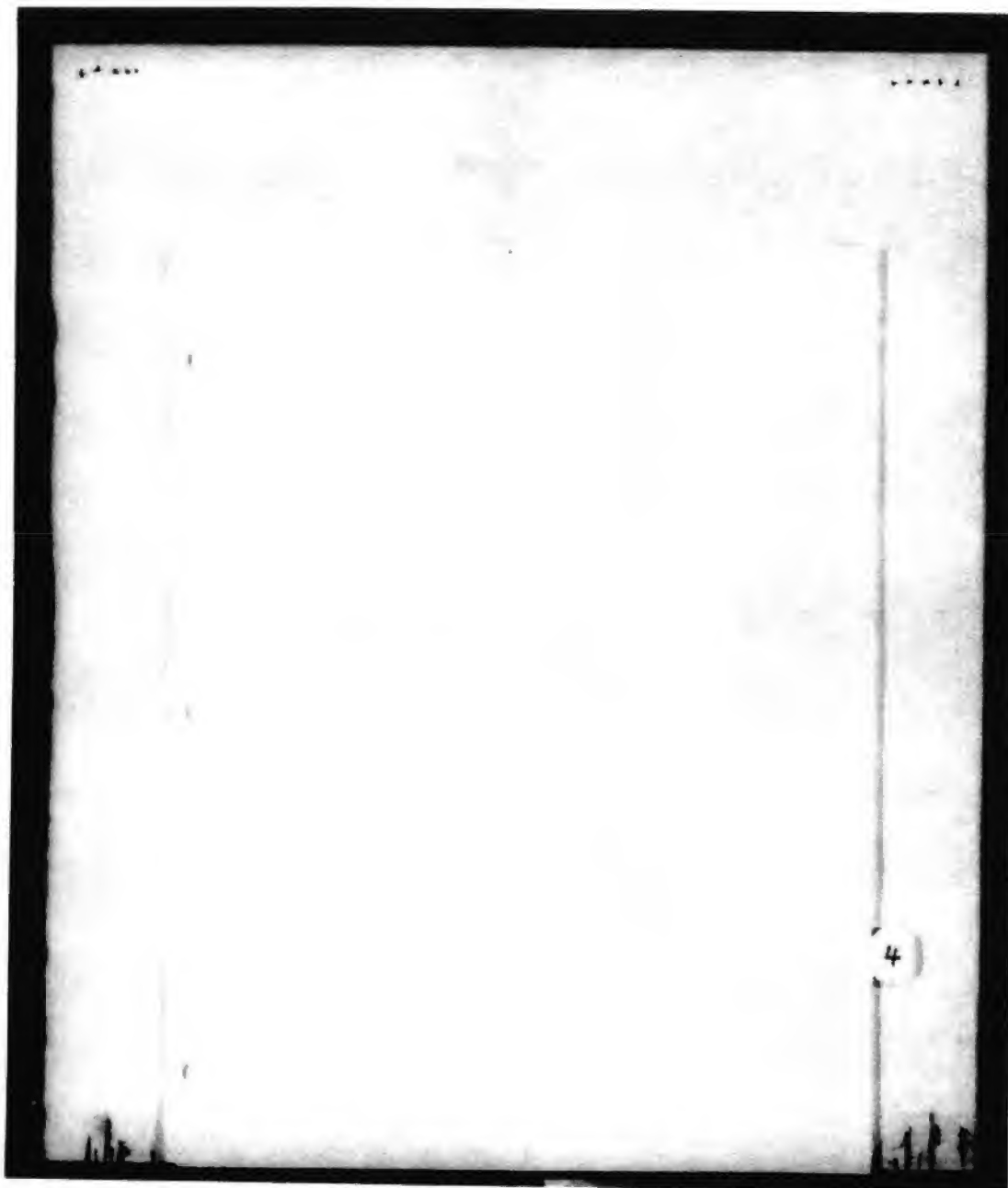
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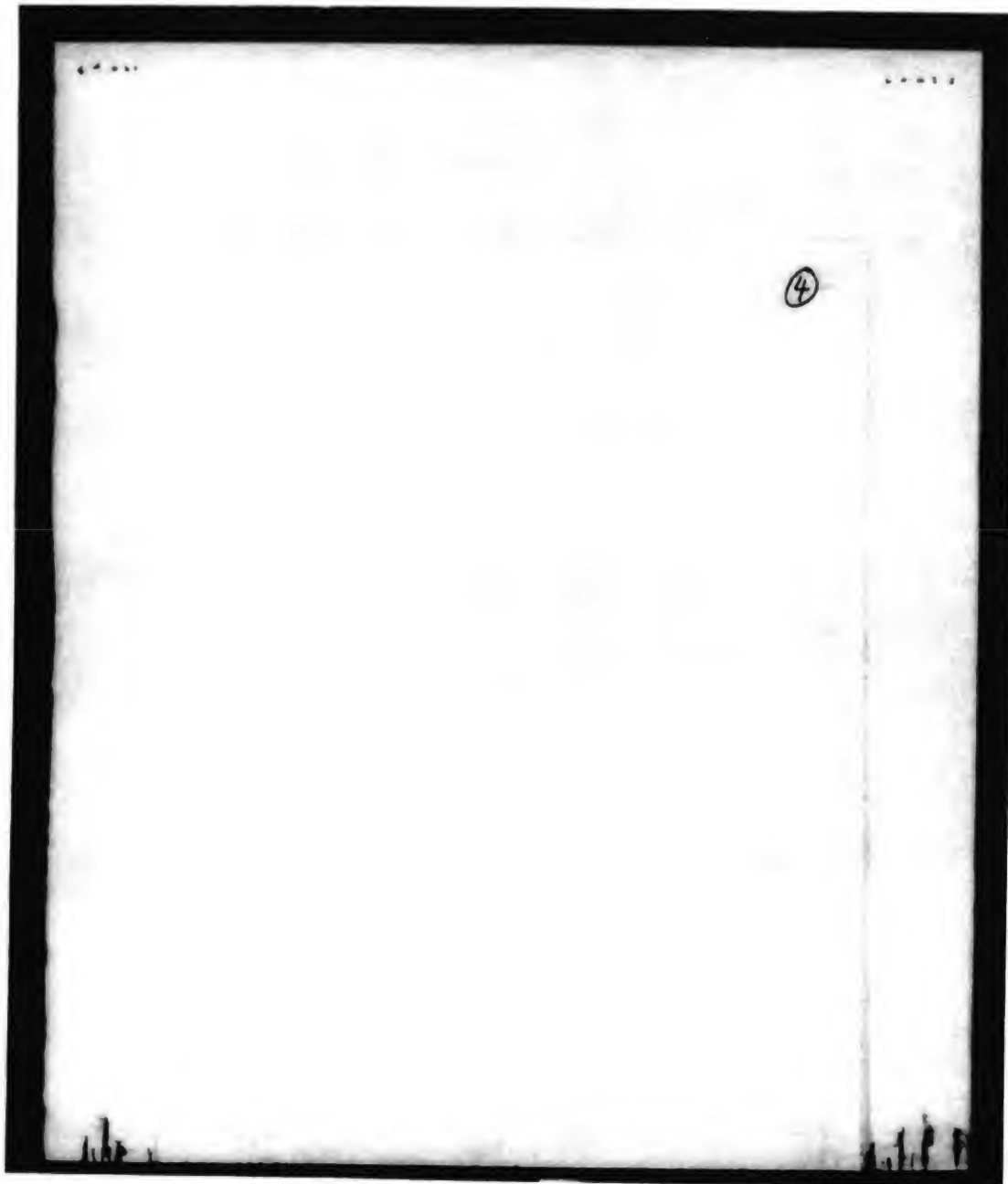


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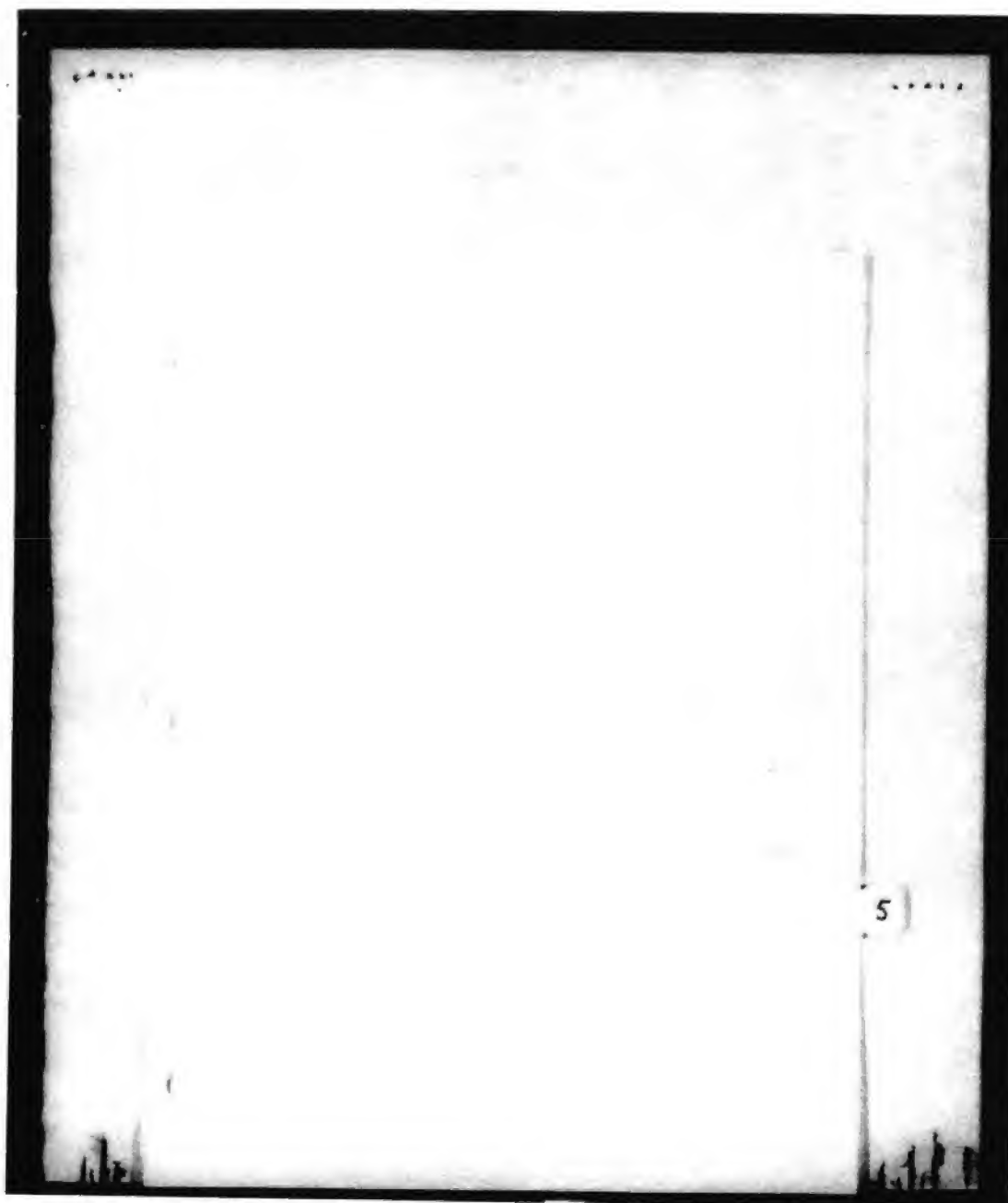
C/S - wing/ce (4)
- Great opportunity for
us to state CE
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get some relief -- I
would like to look at
your aircraft and
find out what we
get too far down the
line.

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THE HQ MSAF/10PM

- FOR THE COMMANDER

1. AICH Summary

By Ed. JACNET 14, 4400 WES/CC

Readiness is our Profession

5

SUMMARY

1. The complexity and diversity of the USAF mission in Panama is illustrated by the multi-faceted roles of the Commander. The Commander, USAFSD has a threefold mission. First, he is the Deputy CINC and Commander of Air Force Forces for USSOUTHCOM. Second, he is the Commander, USAFSD in the administrative chain responsible to COMUSMACV. Third, he is the designated representative of the Chief of Staff of the Air Force to the Latin American Air Forces. Maj Gen Masterson's concerns focus on the requirement for increased manpower in three areas: the Latin American Affairs (LAA), Inter-American Air Force Academy (IAAFA), and the 24th Composite Wing.

2. The LAA staff manages several expanding and highly visible Air Force programs. Due to legislative interest and the number of congressional visits to this region, protocol support workload has increased dramatically. Latin American attitudes toward protocol dictate the sensitive area receive prompt relief. Current events indicate that this office's workload, mission, and manpower requirement are growing. Other escalating programs include F-16 sales to Venezuela and the reopening of Foreign Military Sales (FMS) channels to Argentina, Chile, and Uruguay. HQ USAF has tasked the LAA staff to provide on-site staff assistance visits to USDAO, Mexico, and the Mexican Air Force on PEACE AZTEC (sale of F-5 aircraft). The LAA staff also manages the Personnel Exchange Program (PEP). This officer exchange program between the U.S. and participating Latin American countries has increased at a rate paralleling IAAFA's dramatic student load increase. The Legal Office has also experienced tremendous increases in workload since 1979. Treaty related action reviews have jumped from 10 to over 200. Legal assistance cases and related documents have risen from 35 and 5, to 2221 and 1067 respectively.

3. Shifts in attitudes toward Latin America have placed increased emphasis on IAAFA. There has been an 83% increase in student enrollment in CY 82, creating requirements for additional manpower. Student Training Advisors are an immediate priority requirement. A recognized ratio for effectiveness is one Advisor to 35 non-English speaking students. Additional support manpower is urgently needed to free-up instructors to teach full time. IAAFA is currently conducting a USAF Chief of Staff directed curriculum revision and Instructional Systems Designers are needed to develop and maintain the new courses requested by our Latin American clients. Responsiveness is essential to avoid further encroachment, by third world countries, into the positive training influence we have established in Latin America. Additional translators are required to meet increased Foreign Military Sales support requirements. A Corruption Control Specialist, authorized specifically for the school, is needed to train students from 14 Latin American countries, and to maintain the 12 trainee aircraft and associated aerospace ground equipment (AGE) assigned.

4. Key support areas of the 24th Composite Wing also require manpower increases. Presidential Determination 82-5, dated 2 Feb 82, has increased the size and scope of foreign pilot training conducted at Howard. HQ USAF has recently directed changes in the custodial contract management account. Court Martial and Article 15 rates have risen dramatically since 1979 (200% and 50% respectively), requiring additional Staff Judge Advocate authorizations. Fifteen hundred hours in military weekend overtime were expended in FY 81 to

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handle the severe backlog in contracting. The Precision Management Equipment Laboratory (PMEL) does not presently have sufficient manpower to support current workload and meet the diplomatic commitments made to Latin American nations. A request for a Security Police Contraband Control Section has also been validated.

~~1-4608~~
USAP/AFEC-10, 13 JUN 82,
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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS PACIFIC AIR COMMAND
HAGATSA AIR FORCE BASE, GUAM

REF ID: A66542

2P

SUBJECT: Panama Manpower Reduction (Your Ltr, 13 Jan 82)

TO: USAF/SC/CC

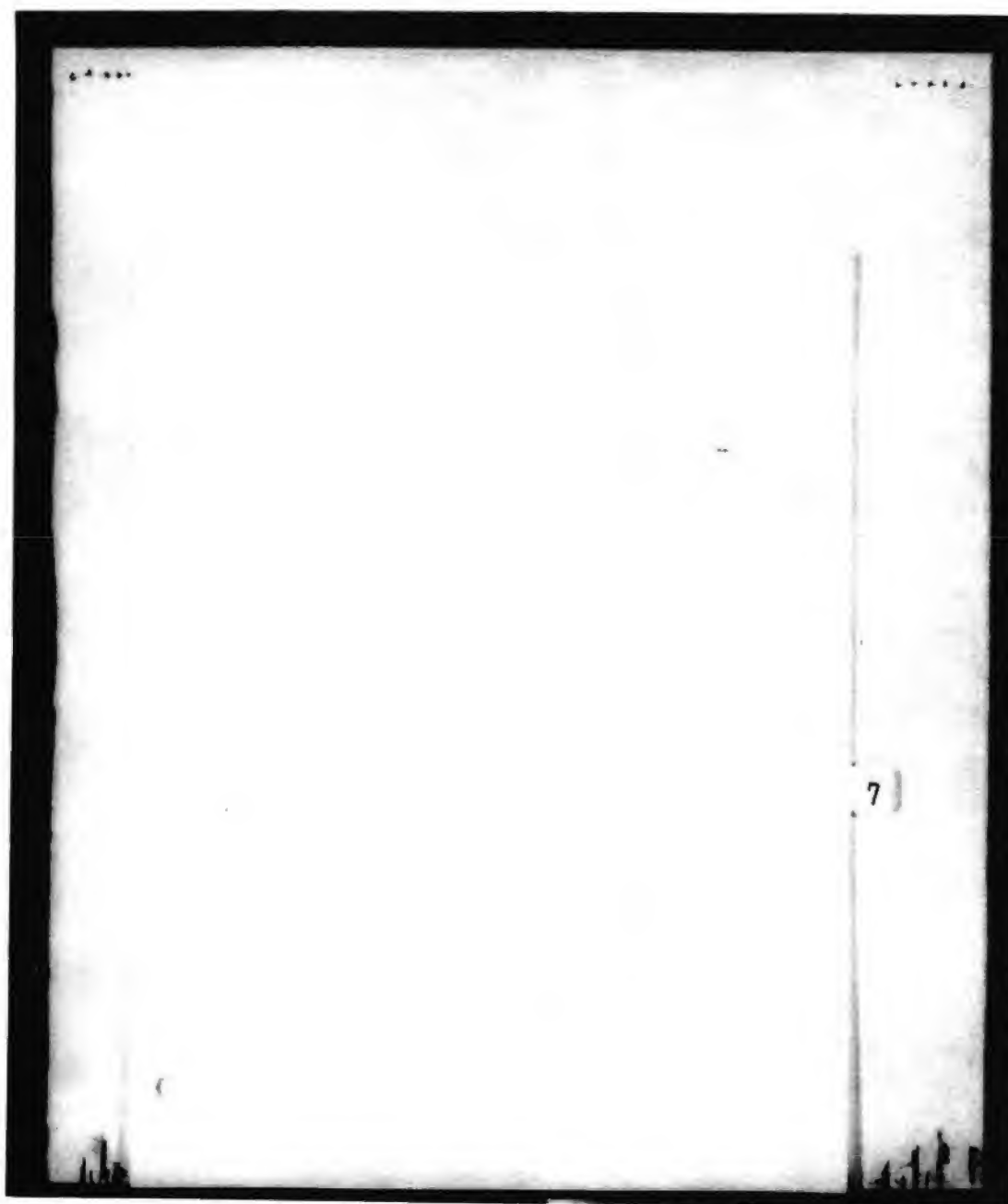
1. Your prompt response to our request for input concerning the reopening of the Panama ceiling issue is much appreciated. The detailed package you submitted is being staffed by our manpower people and will be the keystone of our proposal to the Air Staff.
2. We agree that your mission in Central and South America is dynamic and growing, and we will support your position concerning the ceiling at every opportunity. The first step, of course, is to present an airtight case to USAF for the immediate requirements outlined in your letter.
3. We expect to have a finalized position to HQ USAF/PMOP by 5 February, and will keep you informed of its progress through the Air Staff and Congressional channels. Again, please thank your staff for their fine work.

FOR THE COMMANDER

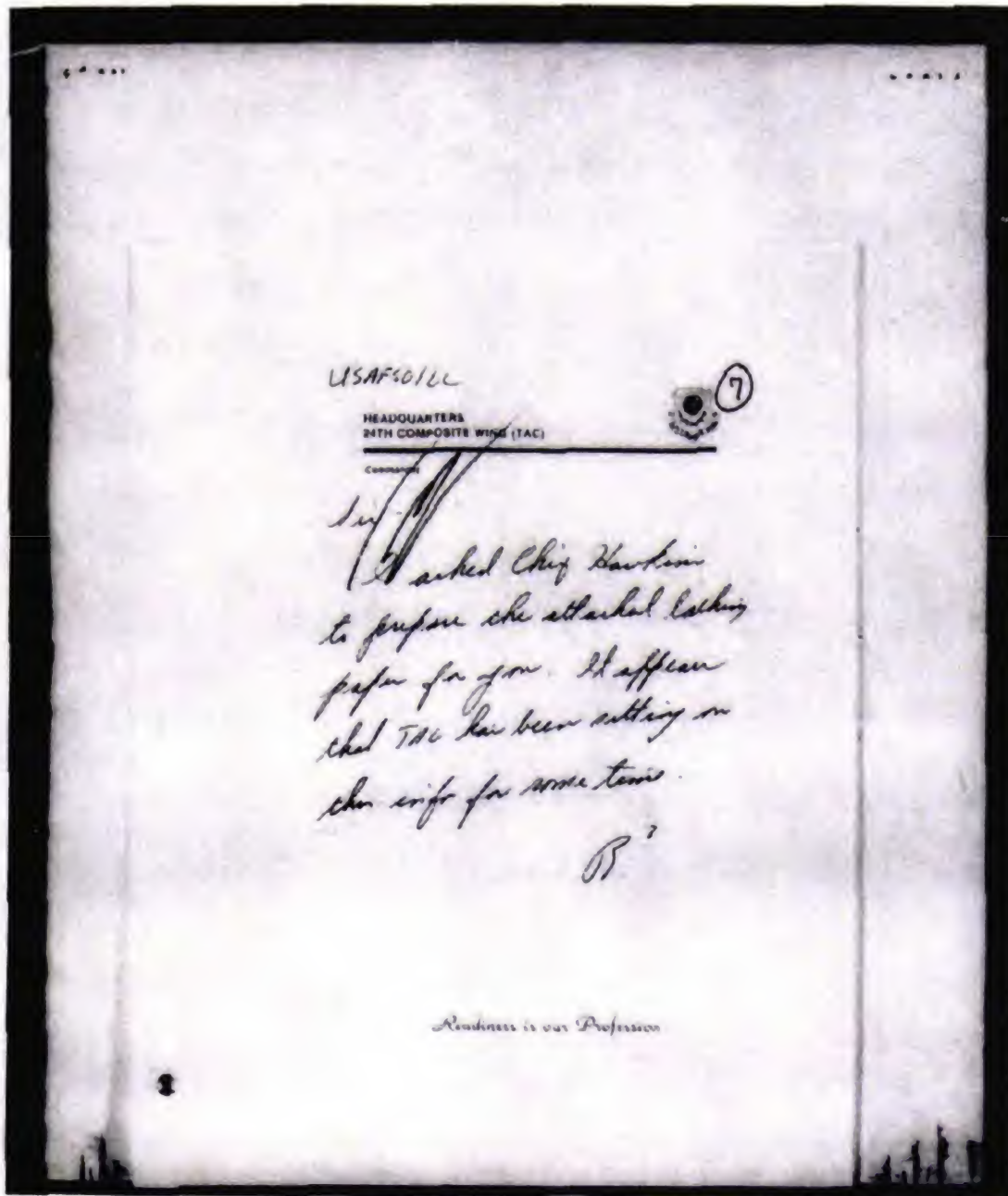
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WILLIAM A. WAGSTON, Major General, USAF
Deputy Chief of Staff, Plans

1 FEB 1982

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13 Aug 67

"TALKING PAPER"

(CONSOLIDATING/PANAMA TRILING)

On the 23rd of July, I was discussing a problem in Civil Engineering with the Support Branch of the PAC Weapons and Organization Requirements Division. The Support Branch could not answer my question and had to obtain an answer from HQ PAC/WHM. At that time, they were informed by the WHM representative that they were not too concerned about Support because we were supposed to "consolidate" with the Army. This was the first purpose of myself had heard of consolidation.

The evening of 23 July, I attended a social function along with Colonel Nguyen. I asked him what he had heard concerning the consolidation of our CB function with the Army's Civil Engineering function. He told me that he had been directed to consolidate our Housing Management and Real Property Maintenance functions with the Army and Navy.

On Monday, 24 July, I called HQ PAC/WHM (Weapons Resources/Programs) to inquire as to what they knew about consolidation. This was also the first they had heard of it but, would check it out for me. Also, during the conversation I was informed that WHM had received permission to PAC to increase our ceiling by 11 or 12 based on our request for 49. However, in addition to the ceiling by "11" there was a provision which we were already aware of. WHM also informed another stipulation, which is that PAC did increase the strength of command, not further reductions (at least) would be lost from the Command. I was also asked to keep this information "under the belt", which I did. Later that same day, I received a call from WHM and was informed that CB had in fact been directed to consolidate and a team from the Logistics Management Institute was down here to study other areas for consolidation and would I please find out as much information concerning this matter as possible.

Later on in the week, I received a call from the new Director of Weapons and Organization, Colonel Roberts. He assumed the duties 1 Aug. He also wanted to know about the consolidation and what the JAG Team had recommended. I informed him that this was the initial request for study of consolidating the following functions: Civilian Personnel, Base Contracting, Security Police, Vehicle Maintenance and AR. I also informed him that the CE consolidation was to take place but could give no details as to how, when, or where. I gave him opportunity to ask him about the purpose in the ceiling and if that extended to inform the CHAIRMAN of WHM's decision. He said that no, they had not and did not plan to at this time because they didn't know how the consolidation situation would affect us. I informed him that some of the functions were for the Pacific Air Division and LAOS. I also mentioned that they notify the USAF/WHC because PAC and GPO would be getting the word and I felt that the WHM organization should also be informed. I also recommended that we "lay all of our cards on the table", so to speak.

4. Information had to be furnished from Command Resources (CIC) and I cannot offer.

5. Any future reductions of Support would result in a loss to PAC.

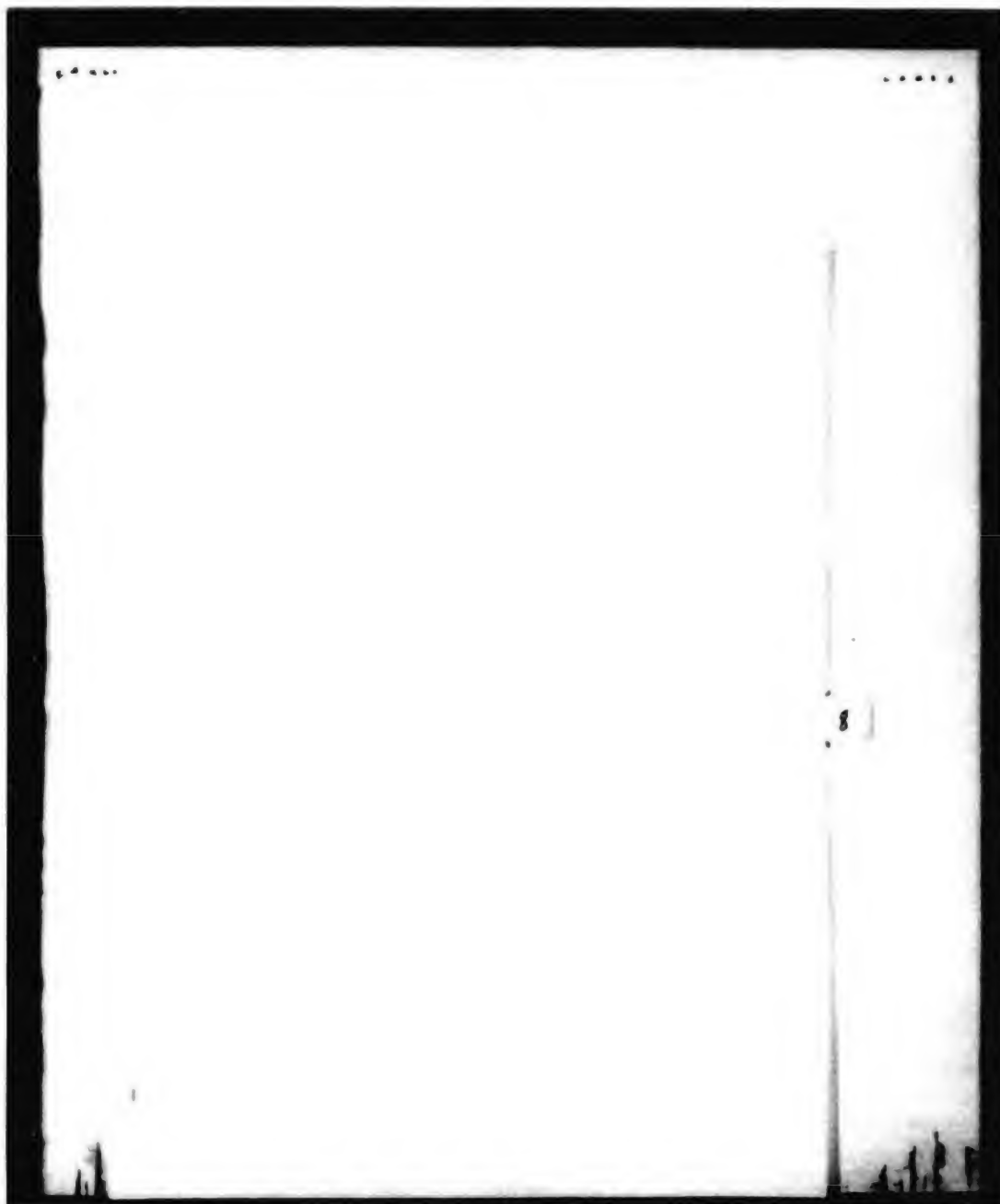
6. We did not want to put our resources into Base Operating Support until the consolidation issue was finalized.

7
File 124
MacRae
DPE

7

I felt that this action would let it be known that we were attempting to solve some of the Manpower problems for Howard and also make up for the way we handled the request in the beginning. Colonel Roberts informed me that he would consider my recommendations and also asked me if I thought the USAFPO/CC already knew about MPM's decision. I did not think so because I had not heard anything concerning the situation. Also, I was not aware of any attempt to inform USAFPO/CC or base officials of MPM's decision, at this time.

Robert P. Hawley
ROBERT P. HAWLEY, Major, USAF
Oct 14, 1960 MRS



Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: Oct 18, 2018

VICECHIEF
 FTHZTUV TARRA RITE ZWPTIS-PHRE-YESECC
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 1M 101000 TAC//SP//
 TO SSO PANAMA/USAFSC/CC//
 ZNY
 UNCLAS F I O C
 FOR MAJ JIM HASTENOK THIS ONLY
 SUBJECT: PANAMA PANCONAD ADJUSTMENT
 1. HQ USAF/PMF HAS VALIDATED 22 OF THE SPACES RECOMMENDED TO SUPPORT
 YOUR REQUEST. ACCORDINGLY, THE SAC PORTION OF THE AIR FORCE
 CEILING IN PANAMA HAS BEEN ADJUSTED UPWARD BY THIS NUMBER. AT THE
 TIME OF OUR DISCUSSION, WE ANTICIPATED THAT THE AIR FORCE WOULD NOT
 HAVE THE ADDITIONAL SPACE. THAT HAS OCCURRED AS ANTICIPATED.
 THEREFORE, AIR FORCE HAS REALIZED AN INCREASE TO THE CEILING IN
 PANAMA. WE MUST SECURE THE ACTUAL PANCONAD ADJUSTMENTS FROM
 SPECIFIC SAC ACCOUNTS.
 2. WE ARE REQUESTING ADVANCE TO FUND THE INCREASE. FUNCTIONAL
 EXPENDITURE ACROSS THE SAC STAFF WILL BE GIVEN THE OPPORTUNITY TO
 ASSIGN. I REQUESTING FURTHER COMMUNICATION BETWEEN OURS AT YOUR
 LEVEL WITH THE SAC'S COORDINATOR. THE CURRENT FUL-FUL STATE
 INITIATED TO COORDINATE AND COORDINATE SUPPORT FOR ACTIVITIES
 IN PANAMA MAY HAVE SAVINGS WHICH CAN BE USED. WE WILL HAVE START
 EFFECT TO DIRECT YOUR INCREASES AS RAPIDLY AS WE CAN.
 3. WITH THE CURRENT CONSOLIDATION INITIATIVE PROCEEDING IN
 PANAMA AND THE INCREASING UNCERTAINTIES, WE BELIEVE IT IMPERATIVE AT
 THIS TIME TO MOVE CAUTIOUSLY TOWARD INCREASES. WHILE WE SUPPORT
 THE INCREASES YOU REQUESTED, WE WANT TO PROCEED CAREFULLY. MY
 WARRIOR STAFF WILL BE WORKING WITH YOUR STAFF THROUGH THE WARRIOR
 TO MAKE THE ADJUSTMENT.
 40170

EFTO
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 EFTO

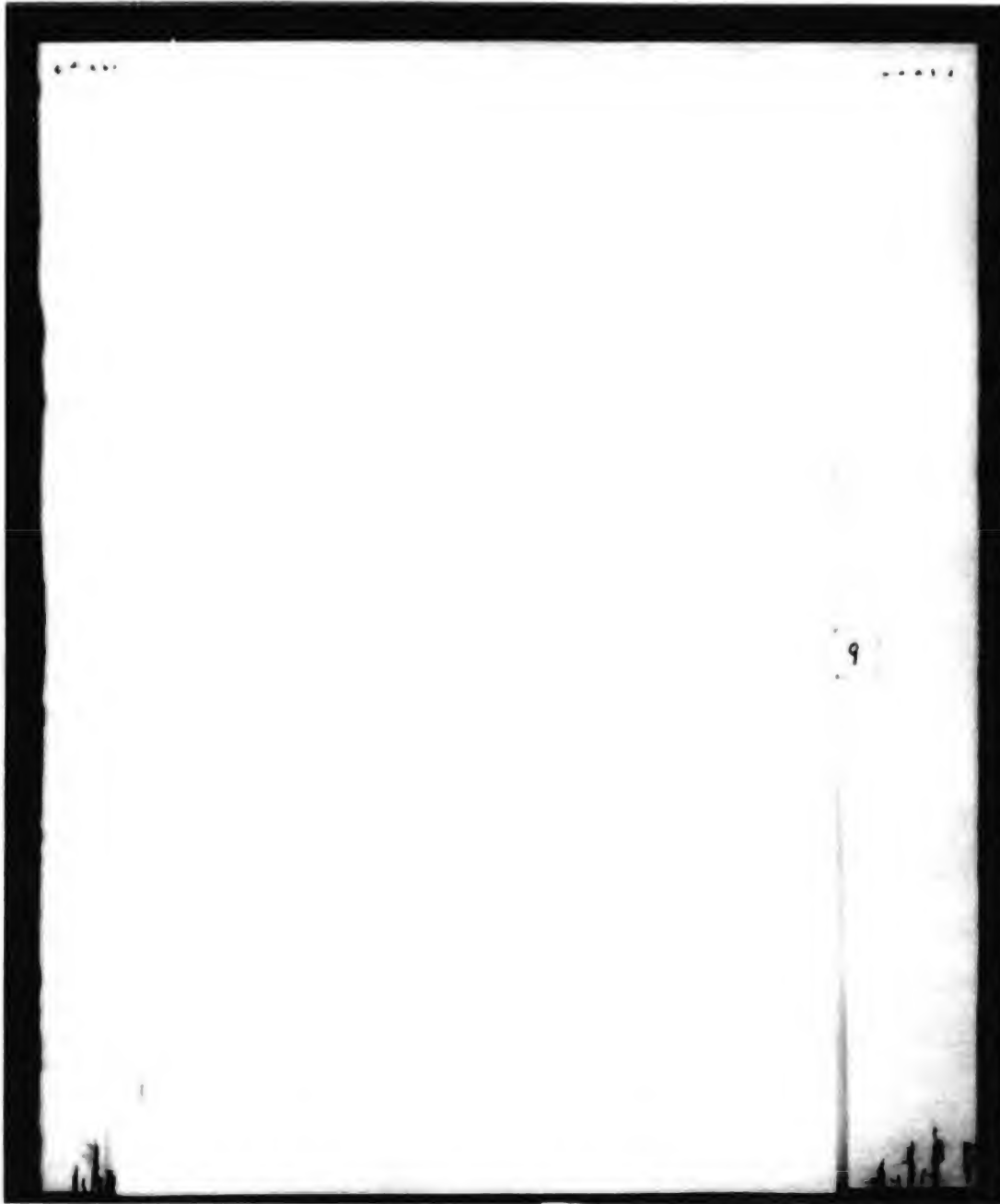
(8)
 1000-9
 F. H. Hargrave
 M. H.

DOCUMENT MAY BE USED

Pass to USAFSC by name:

Col. Smith
 Col. R. D.
 Col. Hughes
 M. Hargrave

10. 3 3



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Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: Oct 18, 2018

File ⁽⁹⁾
Mantua
MR

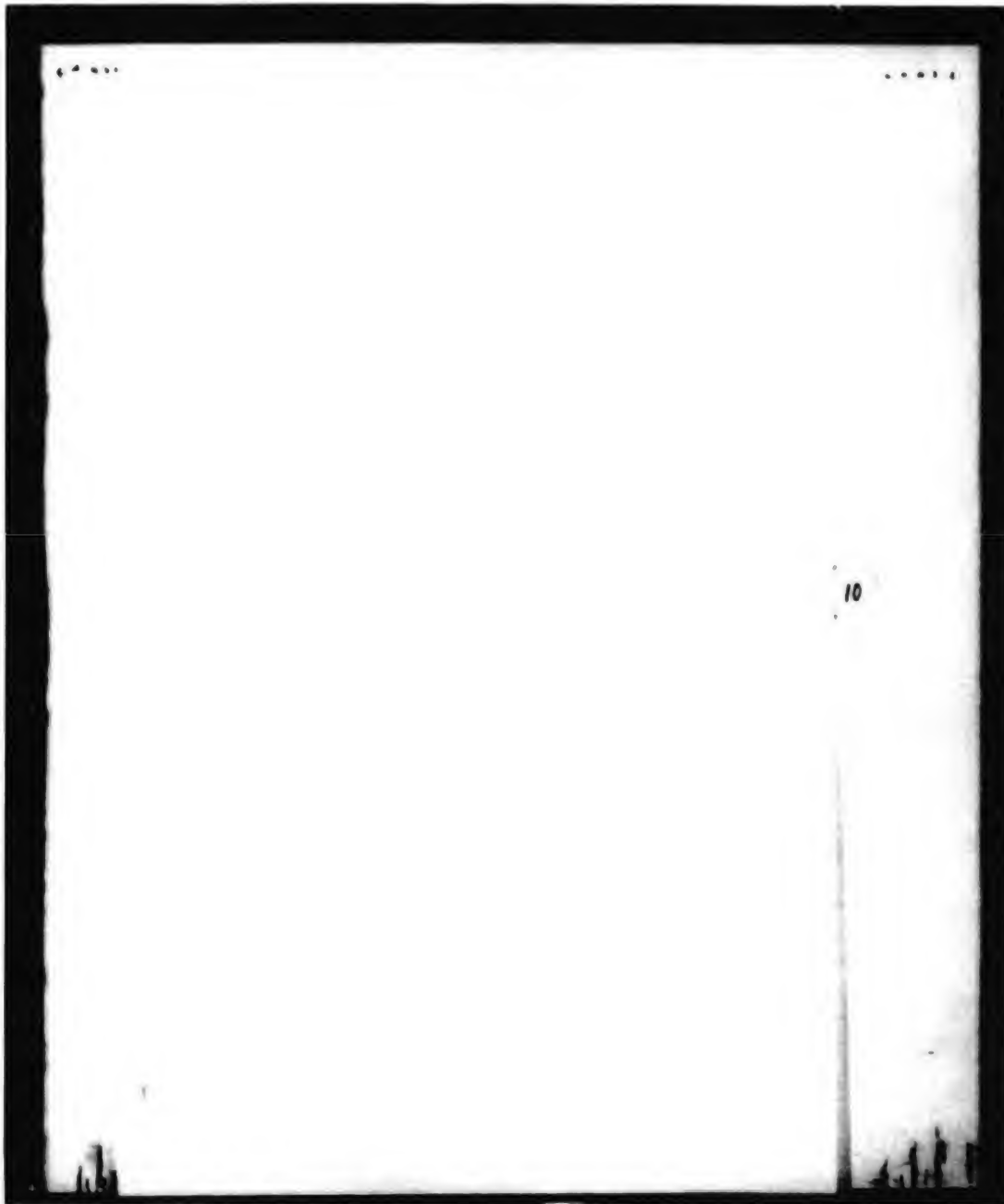
1572

2. A substantial issue concerns with placing any additional authorizations in the Civil Engineering area because of proposed Consolidation efforts and approval of our approved increases are in this area; however, I would point out that current Information Protection Consolidation could very well result additional manpower opens, forecast Army estimate is 30 additional and I am not sure but have any planning or manpower action on personnel Consolidation savings. In addition the sole idea of Consolidation here is being reviewed. Since our original request was submitted, we have acquired additional piece of fire fighting equipment which has increased the fire operations manpower requirement by eight authorizations. The Crash and Rescue function will not be consolidated in any case and, therefore, we will not right of our request down to was our fire Operations function.

2. Again, I appreciate your assistance in obtaining the six authorizations and for providing the additional Smoothie authorizations in advance of the increased workload -- request you continue efforts to fill the remaining 52 requirements. As I stated previously, our original request was a bare bone list that I consider essential to fulfill our mission in this theater.

William C. Harrison
Major General, USAF
Commander

$\mathcal{H}^1_{\text{loc}}(\mathbb{R}^n) \subset \mathcal{H}^1(\mathbb{R}^n)$ is a vector space.



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IAW EO 13526, Section 3.5
Date: Oct 18, 2018

HISTORY

USAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jan - 30 Jun 82)

PART I

1. MISSION: To coordinate all aspects of visits by distinguished visitors (DVs) and to provide Protocol staff assistance to elements of the 24 COMBW, IAAPA, and tenant organizations. Protocol officer is responsible to advise COMUSAFSO on Protocol requirements involving Latin American Air Forces.

2. ORGANIZATION/ADMINISTRATION/OPERATIONS: The Protocol Office is under direct control and supervision of COMUSAFSO. Protocol responsibilities have remained the same. The office supports DV visits in that it is responsible for coordinating all facets of each command visit. Specifically, the following activities must be conducted in support of DVs: coordinate arrivals through Torrejon International Airport and Howard AFB; advise HQ TAC of pertinent facts of each visit; prepare and coordinate an itinerary; assign billets; arrange ground and air transportation; prepare welcome brochures; keep COMUSAFSO, Chief of Staff and 24 COMBW Commander advised of each DV visit; plan and direct luncheons, receptions, and dinner parties; manage the Commander's Contingency Fund; and research correct social and military etiquette. USAFSO Protocol provides above support to the 24 COMBW, 24 CSG, IAAPA, the Air Division, and USSOUTHCOM.

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HISTORICAL DATA:	US Mil Dvs	104
	US Civ Dvs	90
	Foreign Mil Dvs	233
	Foreign Civ Dvs	2
	TOTAL	429

US MILITARY

Name	Party of	Dates
Brig Gen (Ret) Robert Ashworth	1	8-9 Jan
Gen Edward C. Myer Chief of Staff, USA	1	9-14 Jan
Maj Gen John B. Conway Director, Air National Guard (USAF)	11	10-17 Jan
Vice Adm Thomas J. Klichine COMNAVANT, Norfolk	1	11-13 Jan
MAJ L. F. Eggert USA, IG, CINCLANT	5	7-17 Feb
Gen Donn A. Starry USA, Comdr in Chief, US Readiness Command	4	2-17 Feb
VAdm Joseph S. Donnell, III USA, Dep Director, Current Ops J-3/JCS	1	9-12 Feb
Brig Gen John L. France Adjutant General, State of Colorado	1	13-17 Mar
Gen David C. Jones USAF, Chairman Joint Chiefs of Staff	28	13-14 Mar
Gen T. B. Milton USAF (Ret), Journalist for Air Force Magazine	1	14-17 Mar
1 Gen Philip B. Gust USAF, Dir, J3/Dys Joint Chiefs of Staff	1	10/14/1968
Maj Gen Walter R. Longenecker, Jr Reserve Advisor & Mobilization Augmentee to AOS/NO USAF	1	2-10/19 Mar
VAdm James R. Sanderson USA, Dep Comdr in Chief, US Atlantic Command	0	4-7 Apr
Brig Gen Donald J. Delandro USA, Executive Dir, Mil Postal Service Agency/ Dep AG for Administrative Services	1	6-9 Apr

10

Name	Party of	Dates
Maj Gen Richard Murray Comdr AAFS	1	11-18 Apr
CONJESAMEN KKII- Gen Lew Allen Jr. Chief of Staff, USAF		10-12 Apr & 15-18 Apr
Brig Gen Jack W. Sheppard TAGB	1	10-12 Apr & 19-21 Apr
Lt Gen James R. Brickley USAF, Dep CC in Chief, US RECOM/Vice Director Joint Deployment Agency	1	12-15 Apr
Adm Norman C. Venzke Chief, Office of Ops, US Coast Guard	0	15-18 Apr
Brig Gen Richard D. Hansen TAC Command Surgeon	1	18-23 Apr
Brig Gen Richard A. Ingram USAF, ACSC Commandant	2	2-4 May
Brig Gen A. Paul Bruno Comdr, AFEC Intl Logistics Center	1	21-25 May
Gen Robert H. Barrow USMC Commandant	2	24-25 Apr
Maj Gen Stanley F. H. Newman Asst to CINCPAC	1	21-26 Jun
TOTAL DVS: 104		

US CIVILIANS

Name	Party of	Dates
Senator Howard M. Baker S-Tenn	24	2-5 Jan & 17 Jan
Senator Christopher J. Dodd Senate Foreign Relations Committee	10	1 Jan
Mr. Joe Rogers International Relations Counselor for House Republicans Conference	0	10-12 Jan
William D. Ford House Committee on Interior & Insular Affairs	8	11-12 Jan
Rep Gerald E. Thompson US Rep to Guyana	1	4-5 Feb

Name	Party of	Dates
Am Thomas Aranda US Am to Uruguay	1	18-19 Feb
Senator Hermana Denton	1	19-21 Feb
Mr Jack Flynn National CC of American Legion	1	2 Feb-3 Mar
Mr Robert E. Rich Asst Dir for Operations, DoD	1	5-7 Apr
Capt Jir Wright House of Rep Majority Leader	20	10-12 Apr
Mr Terry Peel Staff Dir Mil Construction Subcommittee House Committee on Appropriations	1	14-16 Apr
Am Anthony C. E. Quainton US Am to Nicaragua	1	10-11 May
TOTAL DYS	90	

FOREIGN MILITARY

Name	Party of	Dates
Brig Gen Salvador Martinez Luján Chief of Staff Mexican AF	1	10-15 Jan
PREPLAN #111		
Argentina - Brig Gen Alfredo B. Benastegui Dir Mil Air School Argentine AF	1	13-17 Jan
Bolivia - Col Mario Guzman Moreno	1	
Brazil - Col Luiz Carlos Palma S		
Colombia - Lt Col Jose Faria Salgado		
Costa - Col Jorge Barrochao Fernandez		
Cuba - Lt Col Juan Burgos	1	
El Sal - Lt Col Saul Zelaya Campos	1	
Guatemala - Col Mario Gilberto Cabrera	1	
Honduras - Col Edgardo Mejia Ramirez	1	
Nicaragua - Capt Augusto Montelegría	1	

10

Name	Party of	Dates
Panama - Capt Ramon A. Adams	1	
Paraguay - Maj Fernando Ugarte	1	
Peru - Col Jaime Garcia R	1	
Guyana - Maj Charles Hudson	1	
Mexico - Gen Humberto Lutero Nevares	1	
San Res - Col Pascual Vittini	1	
Uruguay - Col Virginia Vega	1	
Venezuela - Col Juan Paz Rangel	1	
Jamaica - Lt Col Terrence Lewis	1	
LAAP Honor Graduates	4	29 Jan-2 Feb
Brig Gen Raul Vargas Del Campo	21	1-4 Mar
Chief II Air Brigade, Chilean AF		
Maj Gen Humberto Alcala Alvarez	6	17-18 Mar
II, Venezuelan Army		

CONFAMER XIII.

El Sal - Col Juan Susa[illegible]		19-17 Apr 6 19-22 Apr
Guatemala - Col Fernando Alfonso Castillo R	1	
Honduras - Col Walter Lopez Reyes	2	
Panama - Maj Augusto Villalaz Condere	7	
San Res - Maj Gen Pablo I. Garrido R	2	
Argentina - Maj Gen Ricardo Augusto Pineda	11	
Colombia - Maj Gen Raul Alberto Paredes B.	2	
Guyana - Maj Larry London	1	
Jamaica - Lt Col Terrence Lewis	1	
Mexico - Brig Gen Salvador Martinez Lopez	1	
Haiti - Col Roger Cazade	1	
Honduras - Comandante Raul Venerio	1	

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Name	Party of	Dates
Col Gustavo Alvarez Martinez CINC, Honduran Armed Forces	1	19-21 Apr
Brig Gen Vinicio Santoro Parias School Dir, Mexican National Defense College	1/4	13-25 May
Col Walter Lopez Reyes Honduran Air Force/CC	2	15-17 May
Col Juan Bustillo Salvadorian Air Force/CC	2	15-27 May
Col Fernando Alfonso Castillo R Guatemalan Air Force/CC	2	15-27 May
TOTAL Dis: 233		

FOREIGN CIVILIANS

Name	Party of	Dates
Amo Jaime Cospodes Toro Bolivian Amb to the Rep. of Panama	1	16 Apr
TOTAL Dis: 2		

PART IIIPERSONNEL:Authorized and Assigned Strengtha. Protocol Officer Personnel

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard R. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Guevara

b. Protocol Enlisted Personnel

Authorized	1	Tsgt	70270	WCOIC, Protocol
Assigned	1	Tsgt	70270	Tsgt Vincent R. Gayle

c. Protocol Civilian Personnel

Authorized	1	NA-5	70251	Clerk-Translator (Steno)
Assigned	1	NA-5	70251	Nelly G. Farias

2. Submitted documentation to establish E 4 (70217 Spanish qualified) position in Protocol (see Atch 1).

Leonard R. Garcia
 LEONARD R. GARCIA, Capt, USAF
 Chief of Protocol

10

HISTORY

DEAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jul - 31 Dec 82)

PAGE 1

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PART II

HISTORICAL DATA: US MIL DVs 77
 US CIV DVs 77
 Foreign MIL DVs 97
 Foreign CIV DVs 47
 TOTAL: 298

US MILITARY:

Name	Party of	Dates
Lt Gen Richard J. Seits US Army	1	1-10 Jul 82
Maj Gen Thomas H. Benton Judge Advocate General	3	6-10 Jul 82
Adm Clinton W. Taylor, USN Commander, Training Command, US Atlantic Fleet	3	14-18 Aug 82
Brig Gen Regis P. A. Gorchet, USAF Vice Commander, ESC	2	29 Aug-2 Sep 82
General John W. Vossy, Jr., USA Chairman, JCS	3	21-23 Aug 82
Maj Gen Richard Bodycumbe Chief of AFRES, and Commander, AFRES	1	18-25 Sep 82
Lt Gen James R. Brickel Dep Commander in Chief, USREED Command & Vice Director Joint Deployment Agency	3	28-30 Sep 82
Brig Gen Charles E. Jones, III, USAF 458 TAC/OC	1	29-30 Sep 82
Brig Gen Bobby V. Hodges, USAF 134 TAC/OC, Texas ANG	3	2-3 Oct 82
Brig Gen Paul A. Bruno, USAF Commander, AF Logistics Command	1	19-20 Oct 82
Adm A. C. Paulson, USN, Acting Chief of Staff of OIA & Chairman of the Caribbean Basin Intelligence Working Group	1	19-20 Nov 82
Maj Gen T. M. Sadler 21AF/OC	6	18-23 Nov 82
Maj Gen Richard A. Wagner, USAF Mobilization Assistant to CINCPAC/CV	8	7-13 Dec 82
Lt Gen Emmet R. Walker, Jr., USAF Chief, National Guard Bureau	14	12-14 Dec 82

US CIVILIANS:

<u>Name</u>	<u>Party of</u>	<u>Date</u>
Hon William W. Clanelli, Assistant Secretary of the Army (Civil Works) Chairman, Board of Directors, PCC	5	13-16 Jul 62
Mrs George W. Landau US Ambassador to Venezuela	1	14-26 Aug 62
Mrs. Sheppard C. Lowman, US Dep Chief of Mission in Honduras	1	18-26 Aug 62
Amb Robert Werno, US Amb to Kingston, Jamaica (Charge D'affaires)	6	21-23 Sep 62
Amb Thomas Aranda US Ambassador to Uruguay	1	29 Sep-1 Oct 62
Amb R. W. Dowling US Ambassador to Suriname	1	19-22 Oct 62
Hemfield, Ohio, Civic Leaders/Newsp Media Representatives to cover/observe 179 EAG Volant Oak Participation	23	22-24 Oct 62
Dr. Fred C. Ikle, Under Secretary of Defense for Policy	5	26-27 Oct 62
Mrs. Annette Miller, Professional Staff Member, Permanent Section Committee on Intelligence	1	31 Oct-3 Nov 62
Ray Randle, Ambassadorial (D-111) Chairman, House Committee on Ways & Means	27	17 Nov 62
TOTAL DAYS: 66		

FOREIGN MILITARY:

<u>Name</u>	<u>Party of</u>	<u>Date</u>
Brig Gen Gonzalo Sandoval Espinosa Comptroller, Bolivian Air Force	3	8-11 Jul 82
1st Commander John MacFarlane Commanding Officer, Jamaica Defense Force Air Wing	0	12-20 Jul 82

10

<u>Name</u>	<u>Party of</u>	<u>Date</u>
Rej Augusto Villalaz Commander, Panamanian Air Force	5	9 Aug 82
Gen Gustavo Alvarez Martinez Commander in Chief, Honduran Armed Forces	7	8-9 Oct 82
Brig Gen Orlando Coronel Parra Director of Personnel, Venezuelan Air Force	1	17-20 Nov 82
Col Roberto De Jesus Monterrosa Bonilla Commander, Navy of El Salvador	7	18-21 Oct 82
Brig Gen Claudio Lopez Silva Chilean National Academy of Political & Strategic Studies Director	1	25-29 Oct 82
Lt Gen Javier Lepetigal Former Chilean AF Chief of Staff	30	13 Nov 82
NICOPAA Continental Air Defense Symposium	0	12-14 Sep 82
Brazil - Colonel Luis De Oliveira	0	10-17 Oct 82
El Salvador - Colonel Saul Zelaya Campos	1	
Guatemala - Colonel Humberto R. Angeles Juarez	1	
Honduras - Colonel Edgardo Mejia Ramirez	9	
Panama - Captain Octavio Samudio	1	
IX Training Committee Conference		
Argentina - Major R. Guerrero	1	29 Oct-10 Nov 82
Bolivia - Colonel C. Jaldin	0	
Colombia - Major J. G. Noriega J.	0	
Chile - Lt Col C. Schumacher Diaz	0	
Dominican Rep - Colonel P. L. Vittini	1	
Ecuador - Colonel J. Munoz Parades	0	
El Salvador - Lt Col S. O. Hernandez Barrio	1	
Guatemala - Lt Col J. Campos Bonilla	9	
Honduras - Captain R. Sarmiento Soto	0	
Panama - Lt Cordero	0	
Uruguay - Major Jorge Nave	0	

Name

Jamaica - Lt Cmdr John MacFarlane

Venezuela - Colonel M. Carriso

TOTAL DVA: 97

FOREIGN CIVILIANS:

Name

Mrs. Lucia Ristat Rodriguez De Pinochet
Chilean First Lady

Mr. Angel Edmundo (Solano) Calderon
Costa Rican Minister of Public Security

TOTAL DVA: 49

Party of

0

0

Party of

20

4

Date

29 Oct-10 Nov 82

7/12 Nov 82

Early Sep 82

10

PART III

PERSONNEL:

Authorized and Assigned Strength:

a. Protocol Officer Personnel

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard E. Garcia
Authorized	1	Capt	7026	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Goewere

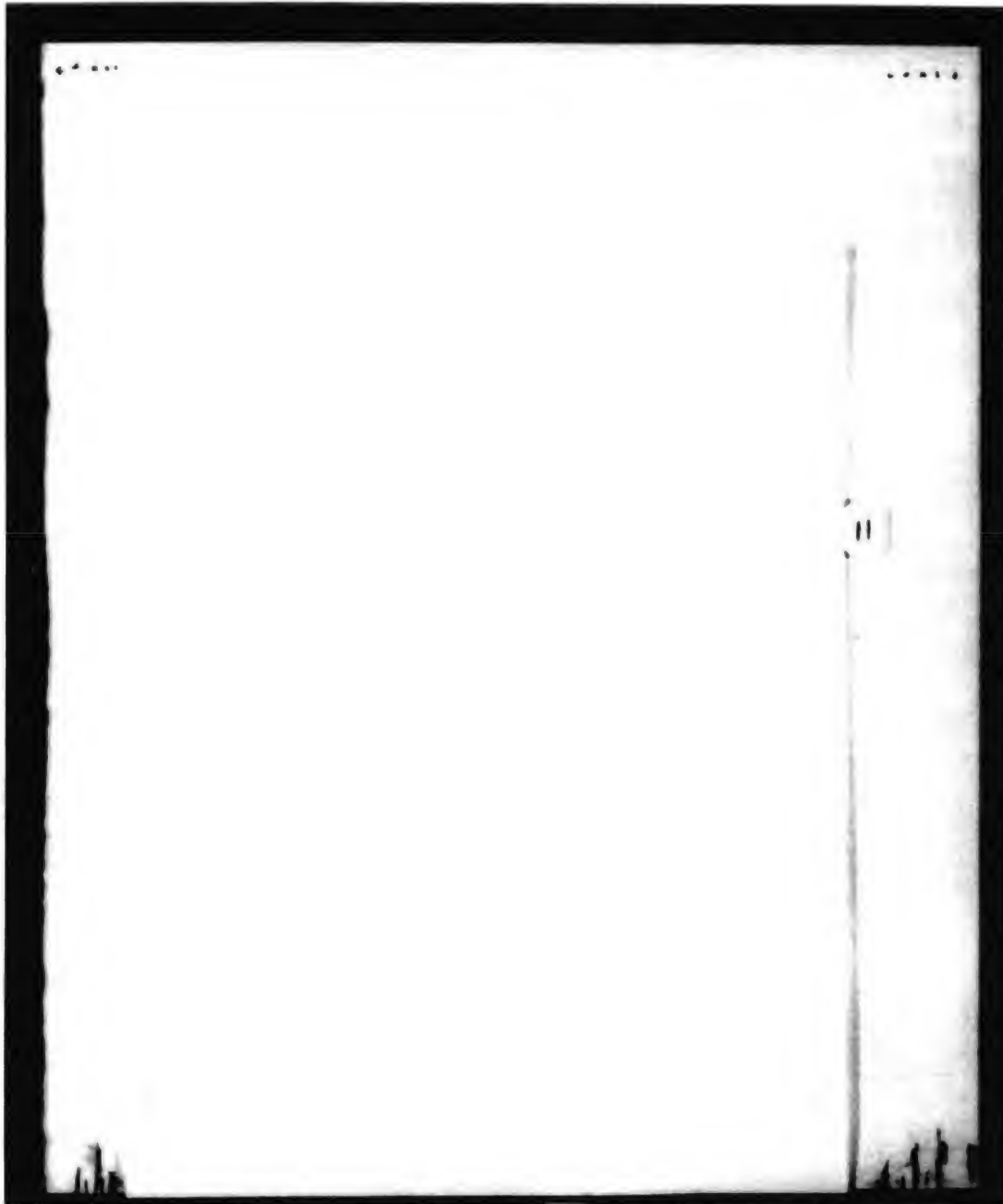
b. Protocol Enlisted Personnel

Authorized	1	Tsgt	70270	SCDIC, Protocol
Assigned	1	MSGT	70270	MSGT William R. Kirtson

c. Protocol Civilian Personnel

Authorized	1	SM-5	70251	Clerk-Translator (Steno)
Assigned	1	SM-5	70251	Welly C. Fortias

Leonard E. Garcia
LEONARD E. GARCIA, Captain, USAF
Chief of Protocol



Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: Oct 18, 2018

HEADQUARTERS
UNITED STATES TIGER COMMAND
APO ALAM 3000
1 March 1962

USAFSO/CSE/CS
[Handwritten initials]

VISITOR'S ROUTE

NAME AND ORGANIZATION	DATE	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
SG Floyd C. Adams, Jr., USA, CG, 1st Reserve Officers Training Corps Region, Ft Bragg, NC	23 Feb - 3 Mar	Official Visit	1930 INF BDE (PH)/PROTOCOL (287-5087)	Casa Caribe
COL Glenn Wassenaar, USA, Dir, Directorate of Concepts and Systems, USA Troop Support Agency, Ft Lee, VA, accom by Party of 2	28 Feb - 3 Mar	Official Visit	1930 INF BDE (PH)/TSA (285-5019)	Ft Clayton Barracks House
MS John E. Hirt, USMC (Ret), Dir, Naval Council of Personnel Board, Wash, DC, accom by Mrs. Hirt	21 Feb - 5 Mar	Visit	USOUTHCOM/J3 (282-4245)	Naval Guest House
MSG (CD) Norman A. Brown, USA, US Army Commu- nications Cdr, Ft Huachuca, AZ	28 Feb - 3 Mar	Official Visit	1930 INF BDE (PH)/USAC (285-5100)	Casa Caribe
AC William E. Kline, USA, Asst Dep Cdr, 92d Alaboma Div, Ft Bragg, NC, accom by Party of 16	5-12 Mar	Official Visit	1930 INF BDE (PH)/PROTOCOL (287-5087)	Not Firm
1st Lt Richard S. Hayes, USAF, Cdr, USAF Office of Special Investigations, Bolling AFB, DC	7-9 Mar	Official Visit	USAFSO/AFOSAC, DIST 30 (284-4810)	Howard VGO
SG Frederic J. Brown, USA, DCS for Training, USA Tng and Doctrine Cdr, Ft Monroe, VA	7-10 Mar	TPI-Serv Tng Conf	USAFSO/LAT (284-4260)	How-Air 400
1st Lt 80-80 TPI-Serv Tng Conference (sponsor 45 participants)	8-12 Mar	Conference	USAFSO/LAT (284-4260)	815-How VGO, S.F.
1st Lt Ronald Stewart, Military Judge, 1st Judicial District, Ft Mon, VA, accom by Mrs. Stewart	8-10 Mar	Official Visit	1930 INF BDE (PH)/SLA (286-2363)	Casa Caribe
MS Paul W. Timmerberg, USA, CG, USA Criminal Investigation Cdr, Huntsville, AL	16-18 Mar	Official Visit	1930 INF BDE (PH)/CID (286-4213)	Not Firm
MS Humberto Alcaide Alvarez, Inspector General, Venezuelan Army, and Party	16-18 Mar	Official Visit	USOUTHCOM/J3 (282-3940)	Not Firm

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NAME AND ORGANIZATION	ETA/ETO	PURPOSE OF VISIT	ACT. DC/P CONTACT NUMBER	OFFICE
COL. Myron W. Burr, USAF, Dean, School of Associate Programs, Air War College, Maxwell AFB, AL	17-19 Mar	Official Visit	USAF/NO/SPC (204-5814)	Not Firm
Mr. Albert E. McDonnell, Jr., USA, Gen. USA Chief, Plans and Security Div, Arlington Hall Station, acccom by MAJ/P Henry Navaret, Jr., P.O. 422/101	17-21 Mar	Official Visit	USDP INP/ODE/470 WIGP (287-8956)	Caps Caribe
ADM Paul R. Jettis, USA, Com, Naval Facilities Engineering Div Atlantic, Norfolk, VA, acccom by NRC	18-20 Mar	Official Visit	USNAVSTA PC/PUBLIC WORKS (288-3490)	Naval Guest House
Board of Directors Meeting, Panama Canal Commission, 1000 47th St, Panama, East Tennessee of the Army (Chief, Plans)/Chairman, Board of Directors, PC, and Party	22-26 Mar	Board Meeting	PC COMMISSION/STAFF ASST (288-4803)	PCC Housing
National Defense University 1982 Field Studies- National War College, Ft Monro, DC Mr. Ray A. Warren, SES-4, Department of State, Field Director, acccom by Party of 12	24-27 Mar	Official Visit	USDDUTACOM/US (282-3015)	Not Firm
Mr. Jerry L. Callahan, Dep Asst Secretary of Defense (Military Personnel Policy), OIC of Asst Secretary of Defense (Manpower, Reserve and Civilian Personnel)	24-28 Mar	Official Visit	USDDUTACOM/CPA (282-3067)	Not Firm
Mr. J. J. (Jack) Galt, Jr., 22 (Operations), JPMO, Office of Staff, Wash, DC	28 Mar - 1 Apr	Official Visit	USDDUTACOM/US (282-4006)	Cers 16, A10
Mr. William R. Longmacker, Jr., Reserve Advisor and Mobilization Assistant to ACST/HQ, USAF	28-29 Mar	Official Visit	USDDUTACOM/US (282-4584)	Not Firm
USS PORTLAND Port Visit: VADM James R. Sanderson, USN, Dep Commander in Chief, US Atlantic Command, Norfolk, VA	4-7 Apr	Official Visit	AMEMBASSY PANAMA/USDAO (227-2717)	NA

NAME AND BRANCH	DATE	ADDRESS	4210A ADDRESS	STATUS
Mr. J. J. Delaney, USA, Executive Dir., Military Postal Service Agency/US Air Administrative Systems	12/1/77	14000 14th Ave A-B Air Office Post 7206-2107	04400/4400 4200S 7206-2107	Not Firm
Mr. J. J. Delaney, USA, Executive Dir., Military Postal Service Agency/US Air Administrative Systems	12/15/77	14000 14th Ave A-B Air Office Post 7206-2107	04400/4400 4200S 7206-2107	Not Firm

Office of the Secretary, Joint Staff
United States Southern Command

10-10-72

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20 7.5.2016

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OFFICE OF THE DIRECTOR OF STAFF
UNITED STATES Southern Command

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F. J. [Signature]

AS OF 9 MAR 82:	24 COMPA/CEE		
13 JAN-23 MAR	MR. GOODWIN, KELLY AFB, TX, & PARTY OF NINE	COMPLETION OF AN/GPM-24 RADAR INSTALLATION	MSGT CRITCHFIELD, 24 COMPA/DCX 284-4969
21 FEB-7 MAR	LT COL GAPP, WILLIAMS AFB, AZ, (RESERVIST)	PROVIDE ASSISTANCE IN ALL AREAS OF THE JAG FIELD	MAJ FEW, 24 CSU/JA 284-3752
1 MAR-31 AUG	MR. LOPEZ, GM-12, KELLY AFB, TX, & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRITCHFIELD, 24 COMPA/DCX 284-4969
2 MAR-9 MAR	MR. LOSENT, GS-11, HQ TAC LANGLEY AFB, VA.	STAFF ASSISTANCE/PIPING HALL RENOVATION PROJECT	CAPT WINTNER, 24 CSU/SS 284-3565
2 MAR-9 MAR	MSGT PLECHER, HQ TAC LANGLEY AFB, VA, & PARTY OF ONE	STAFF ASSISTANCE TEAM	CAPT WILSON, 24 COMPA/ADC 284-5483

(11)

F-2 ME

(11)

AS OF 26 MAR 82:	2N COMPM/CE		
9 MAR-30 MAR	MS, FACE, SS-12, AFRA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT RESULTS OF 2N COMPM ACTIVITIES	MAJ PROUT 2N COMPM/AC 284-3534
21 MAR-3 APR	LT COL THORNTON, USAF LORRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEV, 2N CSB/JA 284-3052
6 APR-5 APR	LT COL KLECK, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL 2N COMPM/SC 284-208
22 APR-16 APR	MSGT DEAN, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE VISIT	CAPT SMALL 2N COMPM/SC 284-208
6 APR-19 APR	MAJ SMOYER, HQ TAC/FPC & PARTY OF ONE	PRE-ATC ANALYSIS/ STAFF ASSISTANCE VISIT	MSGT SMITH 1978 CSB/FEV 284-6111
5 APR-16 APR	CAPT CONOVER, ADPC/JA LORRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEV, 2N CSB/JA 284-3052

F. J. M. R.

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AS OF 28 MAR 82:	2N COMW/CE		
9 MAR-30 MAR	PCS. DACE, GS-12, AFSA AREA ASST OFFICE & PARTY OF TWO	DEANING, AUDITS OF 2N COMW ACTIVITIES	MAJ PROUT 2N COMW/AC 204-4554
21 MAR-5 APR	1 LT COL PARQUARDI, USAF LORRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEV 2N CSO/JA 204-5002
6 APR-9 APR	1 LT COL KIRK, HQ TAC LAWLEY AFB, VA, & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL 2N COMW/SL 204-5288
12 APR-16 APR	SWGT JEAN, HQ TAC, LAWLEY AFB, VA, & PARTY OF ONE	STAFF ASSISTANCE VISIT	CAPT SMALL 2N COMW/SL 204-5288
6 APR-10 APR	MAJ SNOTER, HQ TAC/FEC & PARTY OF ONE	PAC-ATC ANALYSIS/ STAFF ASSISTANCE VISIT	POST SMITH, 1978 CPT/FCV 204-4111
5 APR-10 APR	CAPT CONNER, AFPC/JA LORRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEV 2N CSO/JA 204-5002



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2 MAR-13 MAR	MR. MCINTOSH, DALE CITY, OK. & PARTY OF FIVE	CONTRACT FIELD TEAM/ INSTALL UN-2N STRODE LIGHT MOD	CAPT WILSON, 2N COMPM/MAA 284-5142
8 MAR-19 MAR	CAPT FLETCHER, ABPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEN, 2N CS6/JA, 3052
9 MAR-15 MAR	LT COL NORMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 5, 5AM 284-5817
9 MAR-30 MAR	MS. PACE, GS-12, AFSA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 2N COMPM ACTIVITIES	MAJ PROBIT, 2N COMPM/AC
15 MAR-19 MAR	LT COL D'NEBROW, HQ MAC, SCOTT AFB, IL.	MAC COMMAND CONTROL STAN/VAL	MAJ HANO 1300 MAC/DOC 284-5714
15 MAR-26 MAR	MAJ PUMP, ABPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEN, 2N CS6/JA 284-3052

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2d COMNAVCE

AS OF 12 MAR 82: 29 JAN - 20 MAR	MR. GOODMAN, KELLY AFB, TX. & PARTY OF NINE	COMPLETION OF AN/GPM-28 ROOMS INSTALLATION	MSGT CRITCHFIELD, 2d COMNAVCE 284-4069
1 MAR - 31 AUG	MR. LOPEZ, GS-12, KELLY AFB, TX. & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRITCHFIELD, 2d COMNAVCE 284-4069
8 MAR - 19 MAR	CAPT FLETCHER, AFPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FRY, 2d COMNAVCE 284-5052
9 MAR - 15 MAR	LT COL WARDMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 5, SW 284-5910
9 MAR - 30 MAR	MS. PAGE, GS-12, AFMA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 2d COMNAV ACTIVITIES	MAJ PROUT, 2d COMNAV/JC 284-4554
15 MAR - 10 MAR	LT COL O'NEILL, HQ MALL, SCOTT AFB, IL.	PAC COMMAND CONTROL STATION/VAL	MAJ HEND, 13700 MLE/DOE 284-5714
15 MAR - 24 MAR	MR. KALISHMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF TWO	FOLLOW-UP STAFF ASSISTANCE VISIT	MR. WOLFE, 2d COMNAV/JC 284-5905

(CONT., AS OF 12 MAR 82)			
15 MAR - 26 MAR	MAJ PUMP, ABPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FRY, 2N CSG/JA 284-5052
16 MAR - 18 MAR	COL ANDERSON, SCOTT AFB, IL. & PARTY OF ONE	NEUROLOGICAL EVAL LIAISON VISIT	LT CARPPELLI, 2N COMB/SS 284-4649
17 MAR - 19 MAR	COL BURR, AMC/EDPS MAXWELL AFB, AL.	EDUCATIONAL ASSISTANCE PROGRAM	MR. CASTRO, 2N CSG/DFE 294-4863
21 MAR - 5 APR	LT COL MARQUARDT, USARF LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FRY, 2N CSG/JA 284-5052
5 APR - 16 APR	CAPT CONOVER, ABPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FRY, 2N CSG/JA 284-5052
6 APR - 9 APR	LT COL KESLER, HQ TAC LANELEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 2N COMB/SL 294-5264
8 APR - 10 APR	BRIG GEN BELANDRO, EX. DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT	MAJ HORTON, 4400 AIRPS/CC 284-5008
12 APR - 16 APR	SP5ST DEAY, HQ TAC LANELEY AFB, VA. & ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 2N COMB/SL 294-5268

File 113

25 SEP - 14 MAR 82	24 COMPT/CE			MAJ DODD, 24 COMPT/AC 284-4554
9 MAR - 30 MAR	MS. PATE, GS-17, AFAR AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDIT OF 24 COMPT/ACTIVITIES		MAJ WOLFE, 24 COMPT/AC 284-5803
15 MAR - 24 MAR	MR. KALISHMAN, HQ TAC LANGLEY AFB, VA., & PARTY OF TWO	FOLLOW-UP STAFF ASSISTANCE VISIT		MAJ FEM, 24 COMPT/AC 284-5802
15 MAR - 20 MAR	MAJ PUMP, ABPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE		MAJ FEM, 24 COMPT/AC 284-5802
23 MAR - 3 APR	LT COL WOODWARD, USARF LOWRY AFB, CO.	ATTORNEY ASSISTANCE		MAJ FEM, 24 COMPT/AC 284-5802
5 APR - 16 APR	CAPT CONOVER, ABPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE		MAJ FEM, 24 COMPT/AC 284-5802
6 APR - 9 APR	LT COL KENDRICK, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT		CAPT SPALL, 24 COMPT/AC 284-5802
6 APR - 10 APR	BRIG GEN DELANDRO, EX DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT		MAJ WOLFE, 24 COMPT/AC 284-5803

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(CONT'D. AS OF 19 MAR 82)

STEWART DEAN, HQ TAC
LANGLEY AFB, VA., 1
PARTY OF ONE

STAFF ASSISTANCE
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In this functional area we are additional support (e.g. staff, support services) is required to assist the Chief of Protocol in planning, coordination, briefing and tours of Latin American and its dignitaries.

2000-2001

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We have not met a few yet because of a lack of Federal personnel. Numerous occasions are taken to solicit help in preparing the which would normally attend it, but almost due to other commitments. Corresponding time off for after your call, benefited July 1976, and weekend work has not been practical due to normal workload.

During the period 14 September 1981 to 27 December 1981 Petrolcol requested to 77 cells police manual duty hours (each at). In addition personnel worked an average of two hours overtime per day. The combined effect resulted in an average day of 13.6 hours. During this period personnel performed duty on 56% of weekend days.

12

Date	CAPT 2002/11				17 2002/11				Sgt 2002/11				Total POS	Office Visits	Special Pres.
	After Hour Call	Total Hours	Wired Days	Wired Hours	After Hour Call	Total Hours	Wired Days	Wired Hours	After Hour Call	Total Hours	Wired Days	Wired Hours			
14-21 Sep 81	5	10	2	0	3	0	0	0	2	4	2	0	2	22	5
22-30 Sep 81	7	22	2	0	0	0	0	0	4	16	2	0	4	5	5
30-6 Oct 81	4	30	2	0	3	15	2	0	2	20	2	0	30	4	3
9-12 Oct 81	2	6	0	0	0	0	0	0	2	6	2	0	3	9	2
12-18 Oct 81	1	2	0	0	6	12	1	0	2	7	0	0	7	21	3
19-16 Oct 81	8	28	3	0	4	14	0	0	1	4	0	0	8	22	2
20 Oct-2 Nov 81	2	4	2	0	2	7	1	0	1	0	0	0	5	16	2
2-9 Nov 81	0	0	0	0	2	7	1	0	1	2	0	0	2	11	5
9-18 Nov 81	0	0	0	0	0	0	0	0	0	0	0	0	1	19	5
16-23 Nov 81	0	0	0	0	0	0	0	0	0	0	0	0	0	16	5
23-30 Nov 81	0	0	0	0	5	10	2	0	3	6	1	0	6	22	4
20 Nov-7 Dec 81	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
7-14 Dec 81	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
14-21 Dec 81	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10 Dec-1 Jan 82	37	123	9	0	20	94	6	0	20	70	10	0	40	56	4
10 Dec-1 Jan 82	37	123	9	0	20	94	6	0	20	70	10	0	40	56	4
10 Dec-1 Jan 82	37	123	9	0	20	94	6	0	20	70	10	0	40	56	4



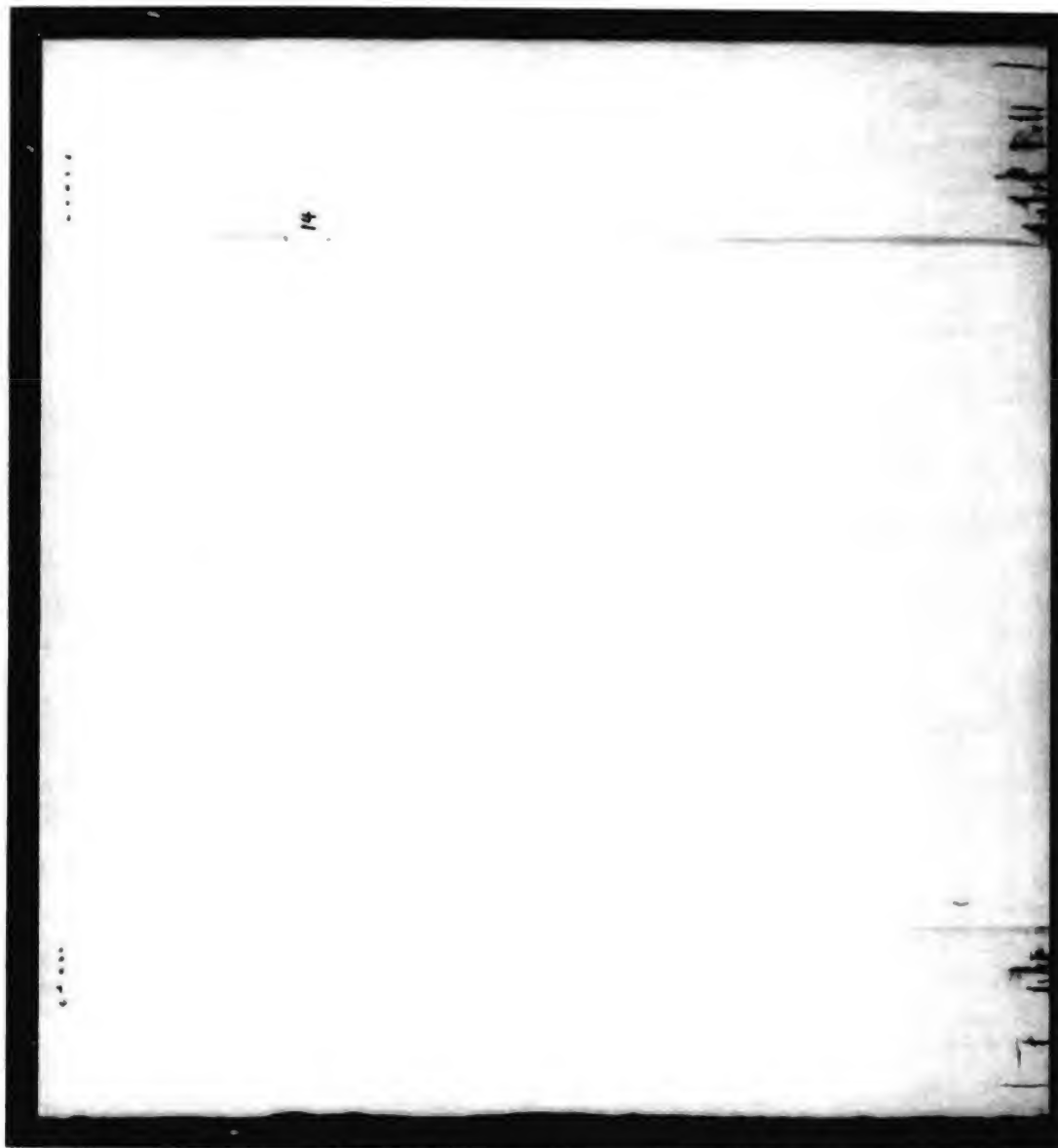
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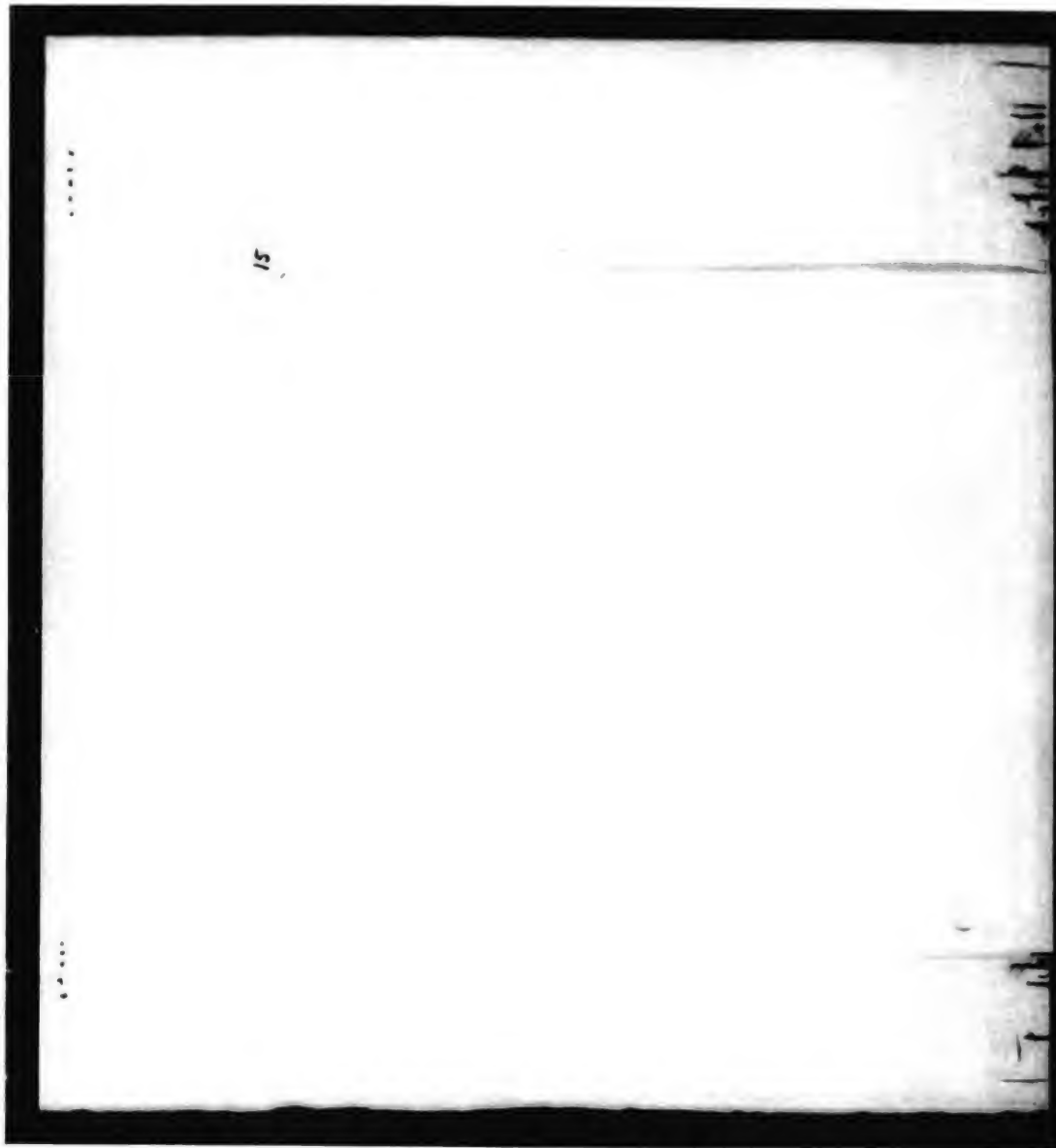
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EO 13526 Sec 3.3(b)(7)

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Figure 1

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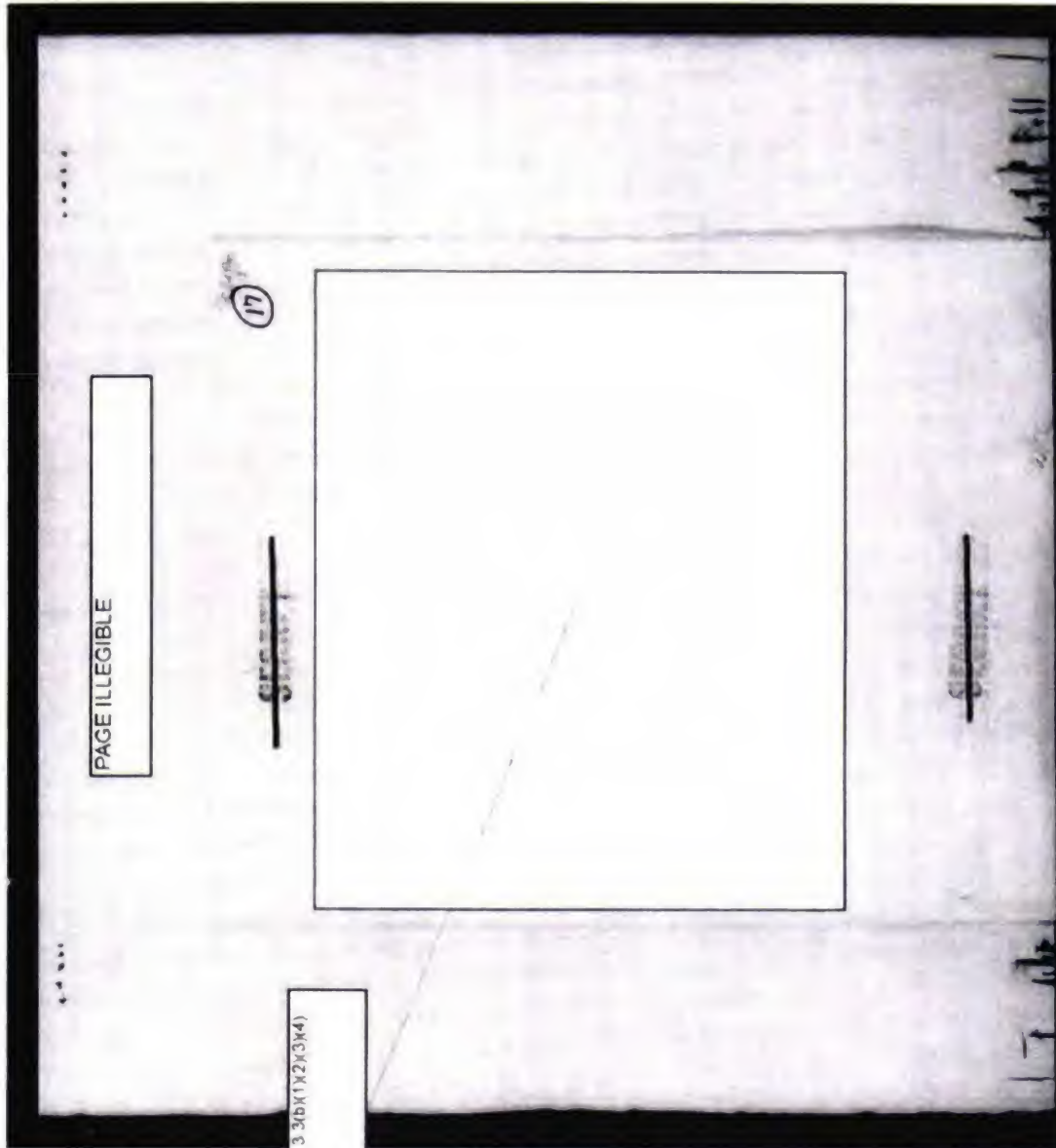
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Don't Believe This!!



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EO 13526 Sec 3.3(b)(1)(2)(3)(4)(5)
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19

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11/11/11 11:11 AM

1/10/2014 10:10:10 AM

THESE RESULTS ARE IN ACCORD WITH THE FINDINGS OF OTHER STUDIES THAT HAVE SHOWN THAT THE USE OF A SINGLE-STEP PROCESS CAN BE EFFECTIVE IN REDUCING THE RISK OF INFECTION.

11/10/2010 10:10 AM

1/10/2014 10:10 AM

1/10/03 11:00 AM

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REF: AFRICA (117) 00 07 (ITALY, ITALY, ITALY)

REF: AF/CRAM 1917041 NOV 67 (INITIAL TAC, PLAC, DISPOSITION)

THIS MESSAGE IS TWO PARTS.

STAFF (PUB CHAS) THE MICHIGAN GAS SUPPORT INSTITUTE IS BEYOND THE CHARGE ALTHOUGH WILL BE AVAILABLE, PLEASE ADVISE. THE CHARGE ALTHOUGH WILL BE AVAILABLE, PLEASE ADVISE. THE CHARGE ALTHOUGH WILL BE AVAILABLE, PLEASE ADVISE.

part (1) for customer's name. We will be sending you (1) and mechanic to support equipment in car jobs. Information of this will be 2-3 hrs. name was operational arrangements will provide same (1).

PLEASE MAKE APPROPRIATE ARRANGEMENTS. WILL RETURN MAIL LATER.

CONTACT: 773-621-1000

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LA 200-4104

CONTACT: 773-621-1000

STREET OF THE FUTURE

506

UNIVERSITY OF MICHIGAN



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EO 13526 Sec 3.3(b)(1)
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DEATH CONSCIOUSNESS AND
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~~CONFIDENTIAL~~ 21

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KEL

GEORGE HIXON

KEITH KENT

JUAN SAN NICOLAS

WILFRED WOODBURN

JOSEPH ROBERTS

JOHN PAFFS

RAPHAEL GONZALES

ERIC FRY

JOHN GOODWILL

DEBORAH DODGEN

LEON MAGNINE

ED LOPEZ

ANDREW THEVIN

BOB WILSON

3. REQUEST DELETION AND TRANSPORTATION FOR ABOVE
PERSONNEL. REQUEST PERMISSION TO PURCHASE FUEL WITH FORM 15.
ESTIMATE 1500 LBS OF JP-4 ON JET A. ALSO REQUIRE SECURE

SAME AS RELEASED 24 NOV 82

H.E. DECK, LT COL, USAF/30VLA, 284-4100

~~CONFIDENTIAL~~



21

CONFIDENTIAL

03 04 NOV 82 00

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EX

PARAJING AREA ON CLONTSIAH AIR FORCE BASE.
4. (U) POC FOR THIS PROJECT IS LTC REX BECK JR, USARSOYLA
204-4168 BYT ON 204-4270 0761.

SOME AS BELIEVED, 24 NOV 82

R.L. BECK, LT COL, USARSOYLA 204-4168

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10. The above information is true and correct to the best of my knowledge and belief.

8. All personnel confirmed to an official source. This deployment was a

Theresa Wilson



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THE JOINT CHIEFS OF STAFF

MEMORANDUM FOR THE COMARSEP, 34TH COMPOSITE WING

REACF 495-83
22 December 1982

MEMORANDUM FOR THE COMARSEP, 34TH COMPOSITE WING

Subject: Letter of Appreciation

1. During the recent REACF deployment to Amed, all the support personnel and your people were exceptionally outstanding. We have found during our stay that the unit has been well trained and will go wrong if the host unit has not paid attention to detail. The fact that the entire deployment was flawless speaks volumes for the preparation made by your people.

2. We are grateful for the smooth operation. Special thanks are due to 1st Sergeant Carter, 34th Composite Wing, for his help and guidance. Please pass on our thanks to those people as well as to all the others who worked hard to insure our success.

James W. King, Jr.
JAMES W. KING, JR.
Colonel, USAF
Chief, REACF



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THE JOINT CHIEFS OF STAFF
MEMORANDUM FOR THE COMMANER, 24TH COMPOSITE WING
SUBJECT: Letter of Appreciation

RECAP 495-87
22 December 1967

MEMORANDUM FOR THE COMMANER, 24TH COMPOSITE WING
SUBJECT: Letter of Appreciation

1. During the recent RECAP deployment to Howard AFB the support provided by you and your people was exceptional. We have received a great deal of praise for the excellent work you and your people did. The fact that the entire deployment was flawless speaks volumes for the preparation made by your people.

2. We are grateful for the smooth operation. Special thanks are due to all the workers who made this possible. Please pass on our thanks to those people as well as to all the others who worked hard to insure our success.

James W. Kidd
JAMES W. KIDD, JR.
Colonel, USAF
Chief, RECAP





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Memorandum for the President

Memorandum for the President

Memorandum for the President

- Memorandum for the President

Memorandum for the President

25

1. 1 April -- Arrived by APC news team from El Salvador. They found IASIA and covered treaty celebration in Salina. (Attachment 5)
2. 2 May -- Nelson picture documentation team arrives in document Project ELA. The Public Affairs Office coordinates all photo documentation and public affairs policy on Project ELA which is the training of Salvadoran police and intelligence team. (Attachment 6)
3. 3 May -- The Lempire, Nicaragua Regatta, visited IASIA. (Attachment 7)
4. 12 May -- Shirley Greene, Charleston News and Courier, covered activities of "nation's oldest flight" from Howard. (Attachment 8)
5. 23 May -- Office preserves all news releases on "Chiriqui Express" C-130 flight to David. C-130s from Howard AFB carry supplies to and out of Chiriqui Province which was cut off from the rest of the country because of flooding and a collapsed bridge. (Attachment 9)
6. 4 June -- Several articles published in local papers alleging that the U.S. was supporting Britain in the Falkland war by routing advance through Howard AFB. IASIA/SPIN hosts news conference. General Nielsen gives statement denying allegations and says while representatives of various news stations are present, no one from the press is invited to attend. A number of articles. (Attachment 10)
7. 14 June -- The Sheila of Santa Ana speaking visits Howard AFB. (Attachment 11)
8. 22 June -- Jerry Lusk of the Wall Street Journal visits IASIA and Howard AFB. (Attachment 12)
9. During this period we produced 643 local releases and 45 public releases.

12 Attachments

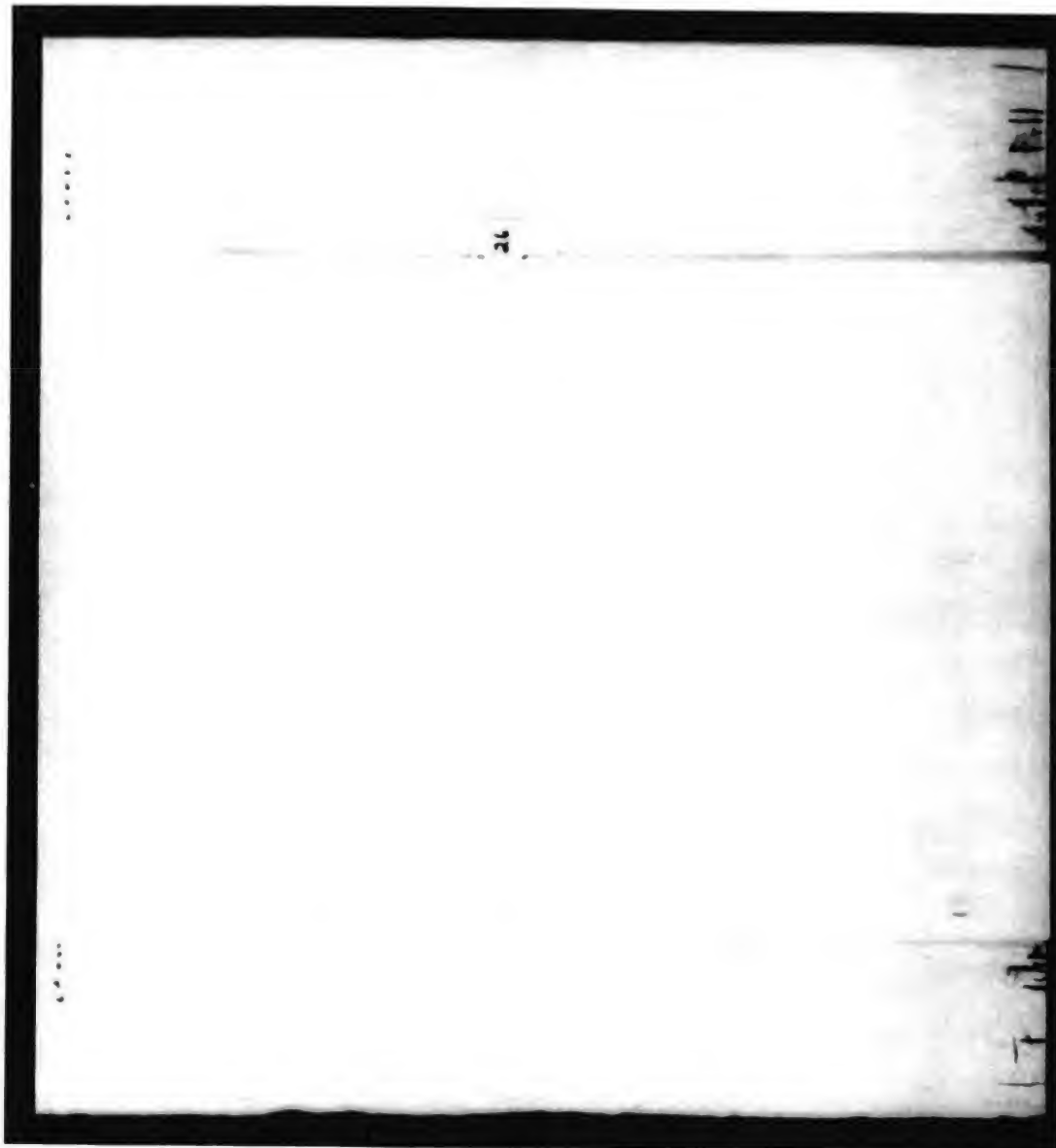
Richard M. Stewart
Richard M. Stewart, 1st Lt., USAF
Chief, Public Affairs Division

4. 2 September -- Harold Jung, Latin American correspondent for *TIME*, Germany, visits 24th Composite Wing and 14AFB four story on Air Force activities. (Attachment 5)
5. 17 September -- 14AFB 25th Anniversary celebration. (Attachment 6)
6. 5 October -- 24th Composite Wing Change of Command. Hosted local media and SCB television to cover activities. (Attachment 7)
7. 12-23 October -- CDR Arthur L. Anderson, visited USAFSD and 24th Composite Wing. This officer conducted mission and area briefings. (Attachment 8)
8. 18 October -- 24th Combat Support Group Change of Command ceremony. Planned by SCB television. (Attachment 9)
9. 22-24 October -- Six civic leaders and 11 news media representatives from Mansfield, Ohio, visit for first hand view of Volant Oak activities. (Attachment 10)
10. 4 November -- Dirk Vandenberg, Belgian journalist of *Radio Nederland* from Belgium, visits USAFSD and 14AFB. His two-day visit included a tour view with General Hester. (Attachment 11)
11. 5 November -- John Connolly of *USA Today* visits 14AFB for story information on mission and current program. (Attachment 12)
12. 8 November -- Will Lloyd, *Albany* editorial board visits 14AFB for mission and history briefing. (Attachment 13)
13. 7-11 November -- Four news media representatives from Martinsburg, West Virginia, visit toward to cover Volant Oak activities. (Attachment 14)
14. 18-19 December -- Two news media representatives from Columbus, Ohio, visit Howard AFB to cover AFB refueling operations. (Attachment 15)

P. During this period we produced 875 local releases and 87 public releases.

Robert M. Smith
 Colonel, USAF, (AFM)
 Chief, Public Affairs Division

19 Attachments



Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: Oct 18, 2018

15 March 1952

Memo for General

Subject: General William Miller - 15 Mar 52

1. Placed on General Miller at Harrison Airport, Sunday night at 1945. Capt. John Harrison and I went to the airport with me and then came of getting the General through customs, etc. We left General Miller at his quarters in Newark at about 2145.
2. Placed on General Miller at 0730 on Monday morning and brought him to Col. Ryan's house for breakfast. Col. Ryan said he would drive the General to USAF headquarters at 0800.
3. Placed on General Miller at 0800 at USAF headquarters at 0800. I took him to the rooming house at 1000. I sat in my car at the rooming house with Col. Ryan. The conversation centered mostly on the present press campaign on Eisenhower and Central America and USAF's efforts to gain more balanced press coverage.
4. Col. Ryan's reception General Miller over to a J-1 where he was booked for about an hour. I was not included in the later brief. No subject matter is known to me.
5. Placed General Miller in CMC's office at 1100. Gen. Nathan and I went to the office at 1100. I remained to meet General Miller at 1100. I remained to meet General Miller at 1100.
6. Placed on General Miller at 1100 at USAF headquarters at approximately 1100. I took him to the rooming house at 1100. I sat in my car at the rooming house with Col. Ryan. The conversation centered mostly on the present press campaign on Eisenhower and Central America and USAF's efforts to gain more balanced press coverage.
7. Placed General Miller at his quarters at 1600. I took him to the rooming house at 1600. I sat in my car at the rooming house with Col. Ryan. The conversation centered mostly on the present press campaign on Eisenhower and Central America and USAF's efforts to gain more balanced press coverage.

WILLIAM H. MILLER, 1st Lt. USAF
 Director of Public Affairs

Figure 4. 1998-1999. Percent of total catch by species.

Model	Log-likelihood	AIC	BIC	Bayes factor
Model 1	-100.00	202.00	204.00	1.00
Model 2	-98.50	201.00	203.00	1.50
Model 3	-97.00	199.00	201.00	2.00
Model 4	-95.50	197.00	199.00	3.00
Model 5	-94.00	195.00	197.00	4.00
Model 6	-92.50	193.00	195.00	6.00
Model 7	-91.00	191.00	193.00	10.00
Model 8	-89.50	189.00	191.00	15.00
Model 9	-88.00	187.00	189.00	20.00
Model 10	-86.50	185.00	187.00	30.00
Model 11	-85.00	183.00	185.00	40.00
Model 12	-83.50	181.00	183.00	60.00
Model 13	-82.00	179.00	181.00	80.00
Model 14	-80.50	177.00	179.00	120.00
Model 15	-79.00	175.00	177.00	180.00
Model 16	-77.50	173.00	175.00	270.00
Model 17	-76.00	171.00	173.00	400.00
Model 18	-74.50	169.00	171.00	600.00
Model 19	-73.00	167.00	169.00	900.00
Model 20	-71.50	165.00	167.00	1350.00
Model 21	-70.00	163.00	165.00	2025.00
Model 22	-68.50	161.00	163.00	3037.50
Model 23	-67.00	159.00	161.00	4556.25
Model 24	-65.50	157.00	159.00	6834.38
Model 25	-64.00	155.00	157.00	10252.50
Model 26	-62.50	153.00	155.00	15378.75
Model 27	-61.00	151.00	153.00	22762.50
Model 28	-59.50	149.00	151.00	34143.75
Model 29	-58.00	147.00	149.00	51255.00
Model 30	-56.50	145.00	147.00	75763.13
Model 31	-55.00	143.00	145.00	112500.00
Model 32	-53.50	141.00	143.00	166875.00
Model 33	-52.00	139.00	141.00	246000.00
Model 34	-50.50	137.00	139.00	357375.00
Model 35	-49.00	135.00	137.00	519000.00
Model 36	-47.50	133.00	135.00	757875.00
Model 37	-46.00	131.00	133.00	1099000.00
Model 38	-44.50	129.00	131.00	1596375.00
Model 39	-43.00	127.00	129.00	2299000.00
Model 40	-41.50	125.00	127.00	3366875.00
Model 41	-40.00	123.00	125.00	4990000.00
Model 42	-38.50	121.00	123.00	7278750.00
Model 43	-37.00	119.00	121.00	10550000.00
Model 44	-35.50	117.00	119.00	15393750.00
Model 45	-34.00	115.00	117.00	22400000.00
Model 46	-32.50	113.00	115.00	32568750.00
Model 47	-31.00	111.00	113.00	47000000.00
Model 48	-29.50	109.00	111.00	67893750.00
Model 49	-28.00	107.00	109.00	98000000.00
Model 50	-26.50	105.00	107.00	139900000.00
Model 51	-25.00	103.00	105.00	202500000.00
Model 52	-23.50	101.00	103.00	291687500.00
Model 53	-22.00	99.00	101.00	416000000.00
Model 54	-20.50	97.00	99.00	597375000.00
Model 55	-19.00	95.00	97.00	849000000.00
Model 56	-17.50	93.00	95.00	1196875000.00
Model 57	-16.00	91.00	93.00	1670000000.00
Model 58	-14.50	89.00	91.00	2389375000.00
Model 59	-13.00	87.00	89.00	3390000000.00
Model 60	-11.50	85.00	87.00	4796875000.00
Model 61	-10.00	83.00	85.00	6660000000.00

1. placed on General Mission at average (1927), we are looking for a 5.0% increase of 11.0. The average of 11.0 and 12.0 is 11.5.

Dr. Catherine Middleton greeted General Milgrom and gave him an enthusiastic briefing concerning the military, current, and future activities of ISAF. He then covered some questions on the current operations in Central Asia and the situation.

3. Engaging the students - Participation can be an aspect of the class-room and after-school

4. I started around 1958 in the County Clerk's office at 1745. General Posterson picked me up and took me to the County Clerk's office. I was there for 1960 or 1961 very long time.

5. Following the two-hour, General Aitken and General Anderson talked the about 50 soldiers in Gen. Campbell's office. After an 11:45 General Aitken about 10 minutes General Anderson to show any possibility in ending the reforms was an ending plan, and that General Anderson said there shouldn't be any problem, but that he would agree to not get back with him if there was. General Aitken said he was the co-ordinator between General. Aitken for General Aitken said he would be back with him after a while.

SECRET, MILITARY AND NAVAL
FOR DISSEMINATION WITHIN THE
DEFENSE ESTABLISHMENT
ONLY

26

17 March 1962

Memo for Record

Subject: General William West - 11 Mar 62

1. Captain Greville and I picked up General West at address 1930, we took him to Billings to pay his expenses and then to the officers' club to catch some trout, and then to the terminal to catch his flight.
2. We had him at the terminal by Colonel Brown and Major Kemp. Colonel Brown came by shortly after that to see the General off.

W. West
Colonel West, 1111 N. 10th
Director of Public Affairs
094120

*3rd Lt. Greville
1111 N. 10th
1111 N. 10th*



Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: Oct 18, 2018

27

RESPONSE TO QUERY

DATE: 20/03/2018 BY: 1234567890

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2. **Summary**

3. **Details**

4. **Conclusion**

5. **References**

6. **Appendix**

7. **Signatures**

8. **Comments**

9. **Notes**

10. **Attachments**

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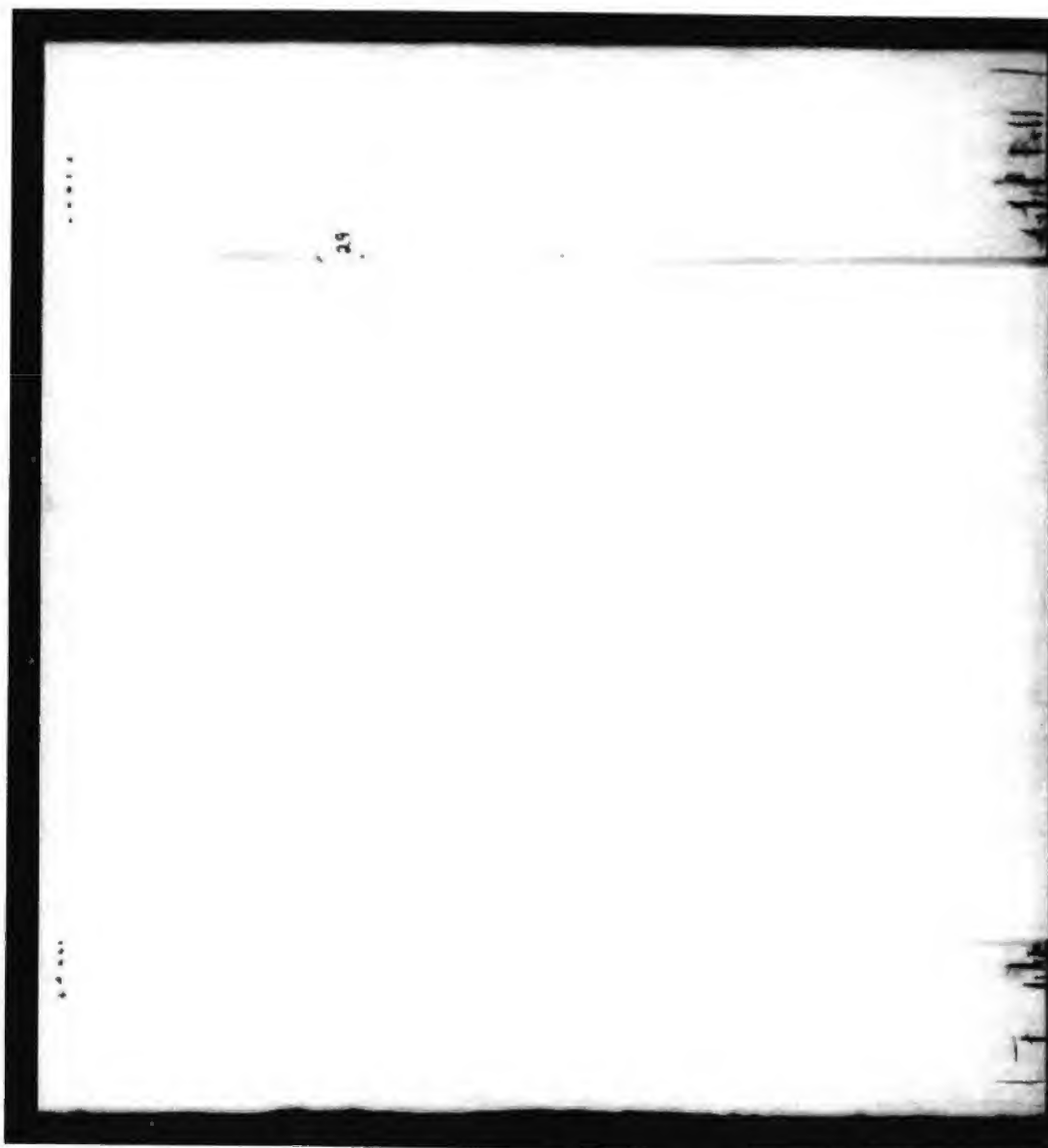
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Date: Oct 18, 2018



20 April 1987

NO. 140,000

JIM LEWIS, 812-541-1100

1991-1992

1997-1998

Submitted by JOL - COL HIRSH / LSC
LAW OFFICE OF JAMES M. HIRSH

Trans to 1145A -- 1145 to 1145C -- 1145 to 1145D

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Travel to Miami -- Pick up at US Southern Field (6:00pm)

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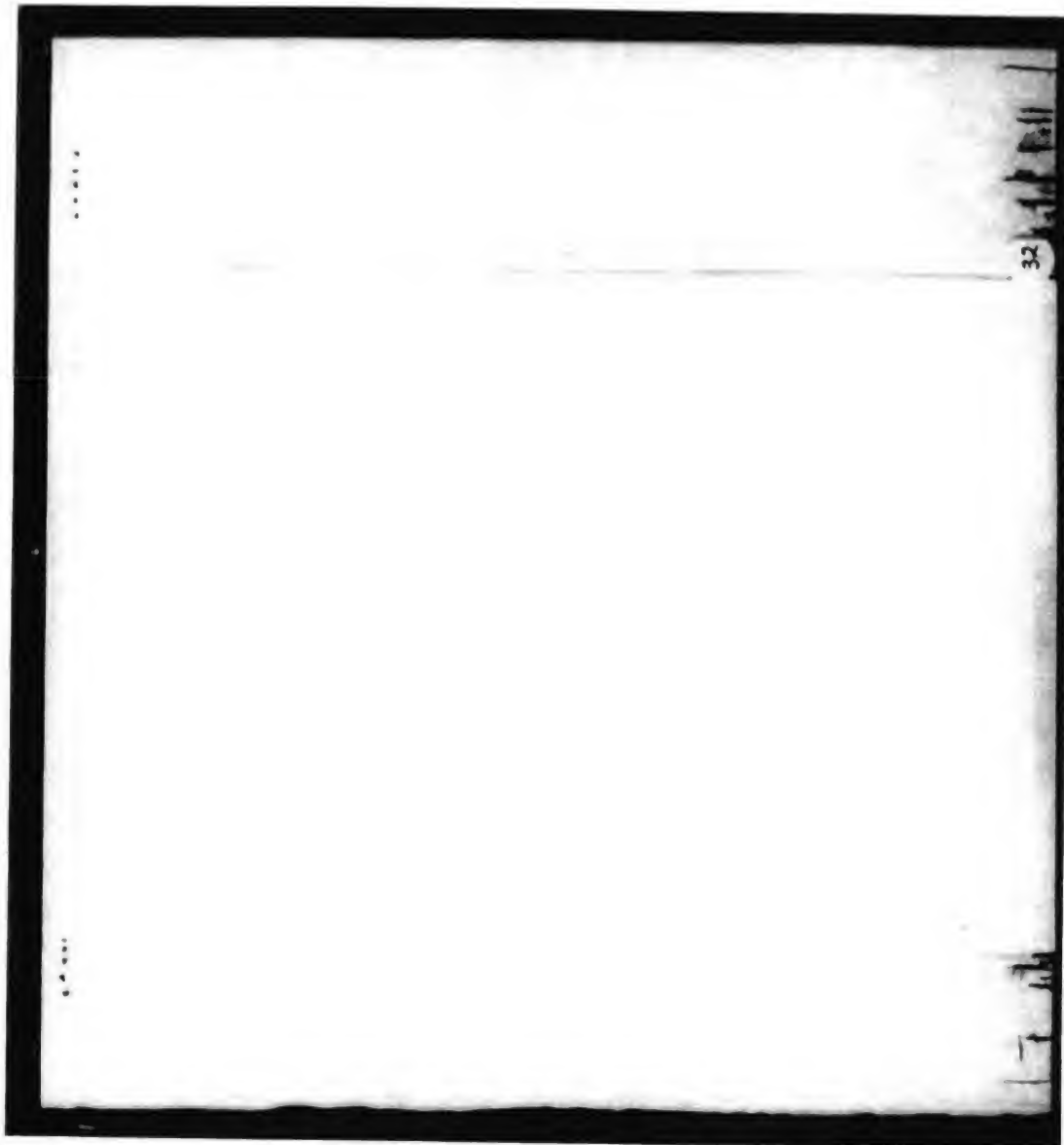
WILLIAMS -- 1111 Centre Street

611 201

1. On threat of Mr. LeMay's visit to Security Assistance Training in LAM, particularly Subordinates and Central Americans.
2. Mr. LeMay may bring a known photographer with him for the visit.
3. Mr. LeMay is presently based in San Jose, and his interests are in the area of the Canal.
4. Mr. LeMay is presently based in San Jose, and his interests are in the area of the Canal.



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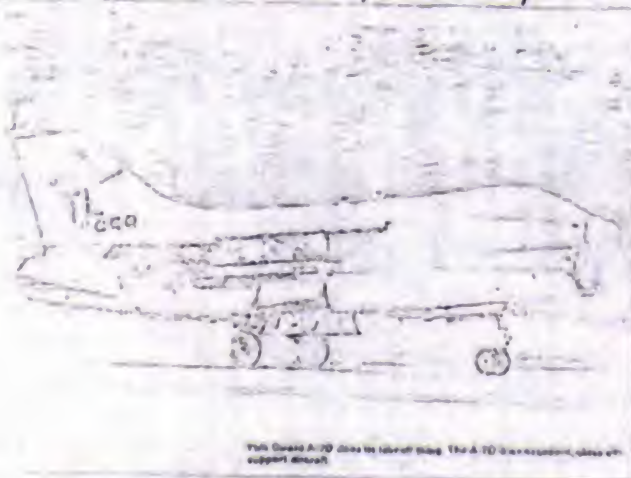


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USAF

32

A Great Way To Fly



This Corsair A-7D does its takeoff thing. The A-7D is a superb, close air support aircraft.

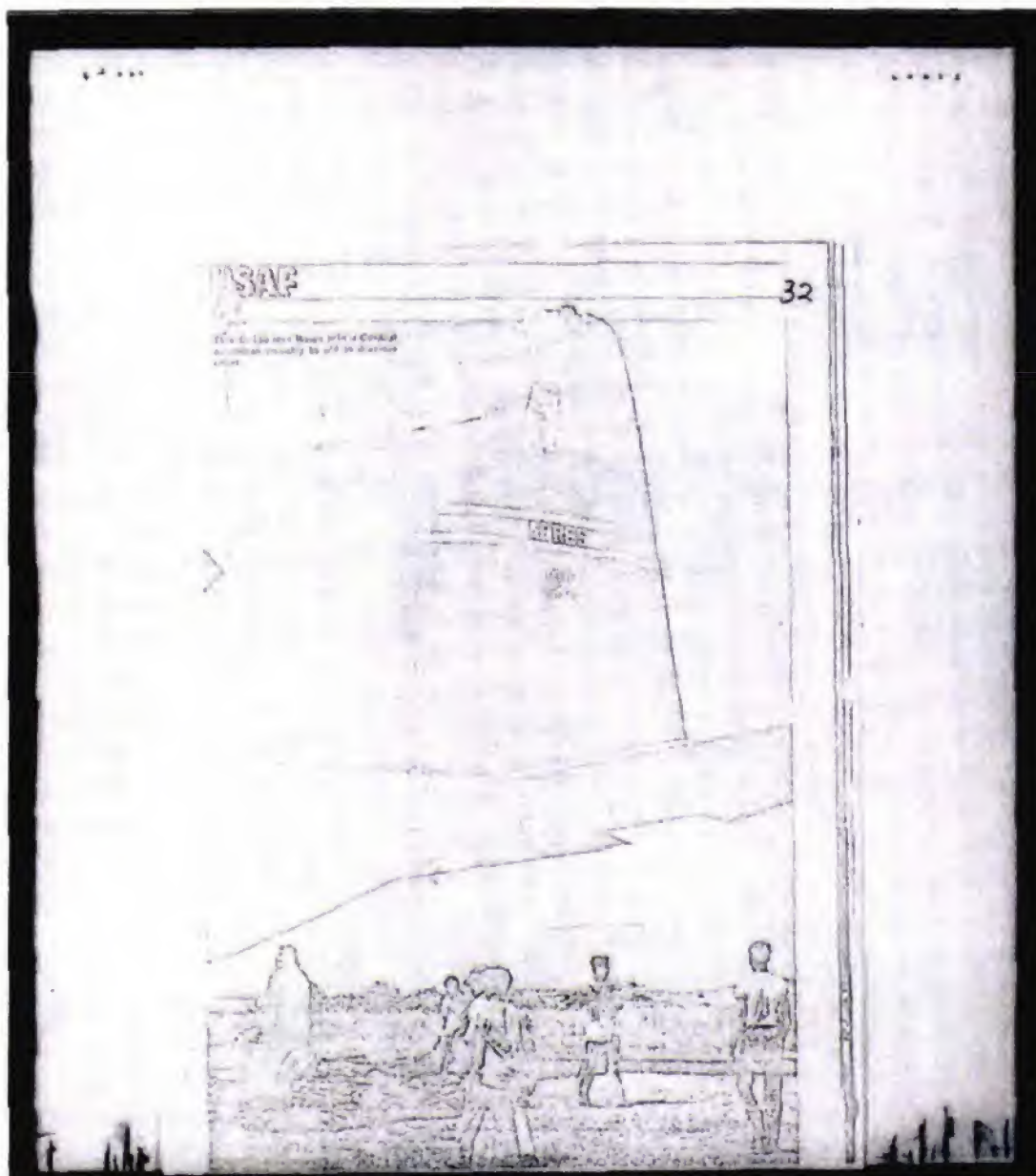
by Jim Shults

I have always been impressed by the National Guard and reserve of the United States. The depth of experience that lies in these organizations is great, to say the least. They contain men who have seen the action and have many extraordinary backgrounds. Most who have chosen the civilian way of life but still like soldiering.

They do the soldiering because it's fun and, of course, for patriotic reasons. It also adds "just a little" to their feelings of accomplishment and satisfaction in doing an important job.

Recently I flew with the Air National Guard on a Vietnam combat mission. The National Guard claims to do over 50 percent of the USAF missions in cargo and troop hauling. They perform this kind of a job that is much less than they did in the Vietnam Air Force (MAC) Air Force command.

The air guard and reserve men put in their two weeks or more active time every year, just as much their ground and sea counterparts.



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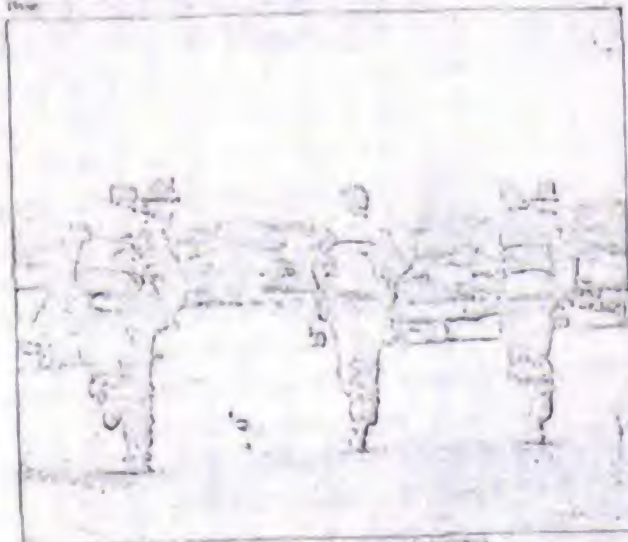
32

possibilities to others. Fortunately, someone wisely thought, "Why have these guys flying C-119s and A-1s, Phantom 4s, etc. around the state of Georgia, doing little but switching time for two weeks of drill when they can be doing something useful?" So these aircraft, units, and men all have been tasked to do a "real time" job and at the same time fulfill their reserve time. Now that's true and by dollar efficiency.

I decided to look into the Central and South American mission in C-130 operation called Volant Oak with a partial coverage of the A-7D (Comant) Air Guard fighter bomber operation. Volant Oak is an Air National Guard and reserve program.

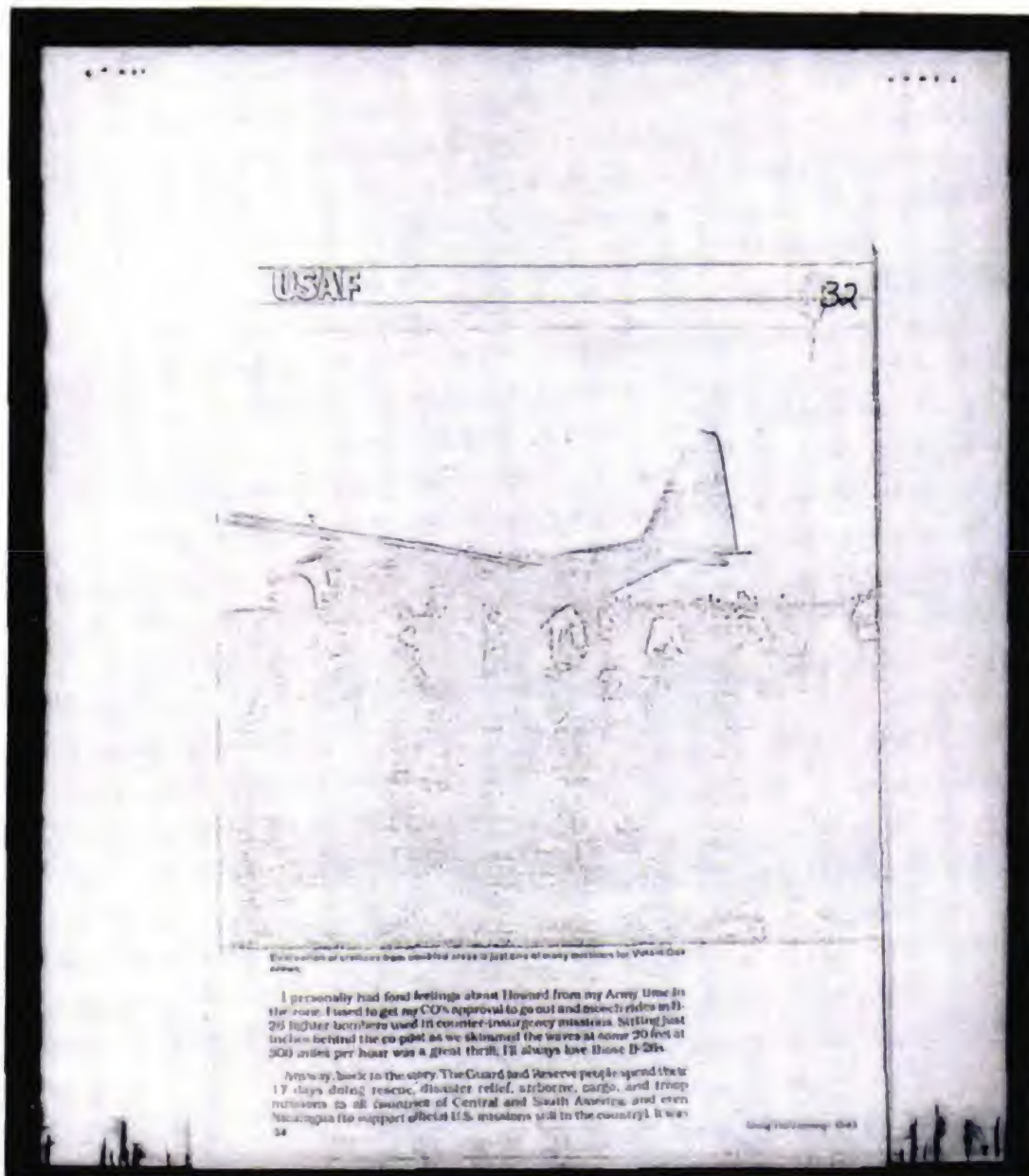
Every 17 days, C-130s members from the Air National Guard units fly missions down to the Panama Canal Zone to provide cargo and air support to the people in that whole part of the world. They also fly down there to get and maintain people to help fill out their duty time and provide support for their aircraft.

The aircraft in which I flew down had five C-130s even to it, along with ground support people. The crews are flown to their waiting C-119s and A-7s which are based in the Canal Zone at Howard Air Force Base.

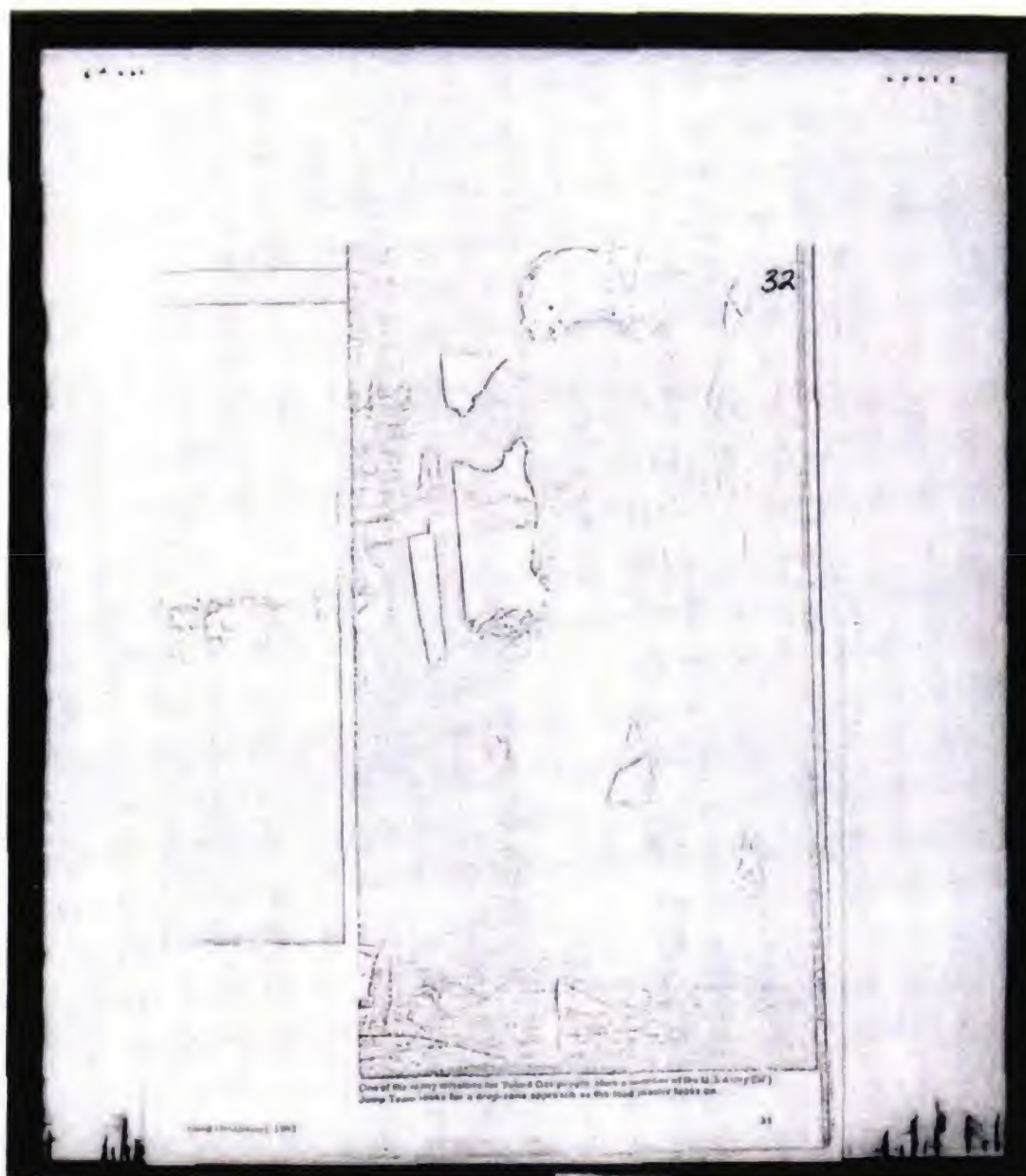


A-7 crews looking to their aircraft at Howard Air Force Base.

Copyright 1963



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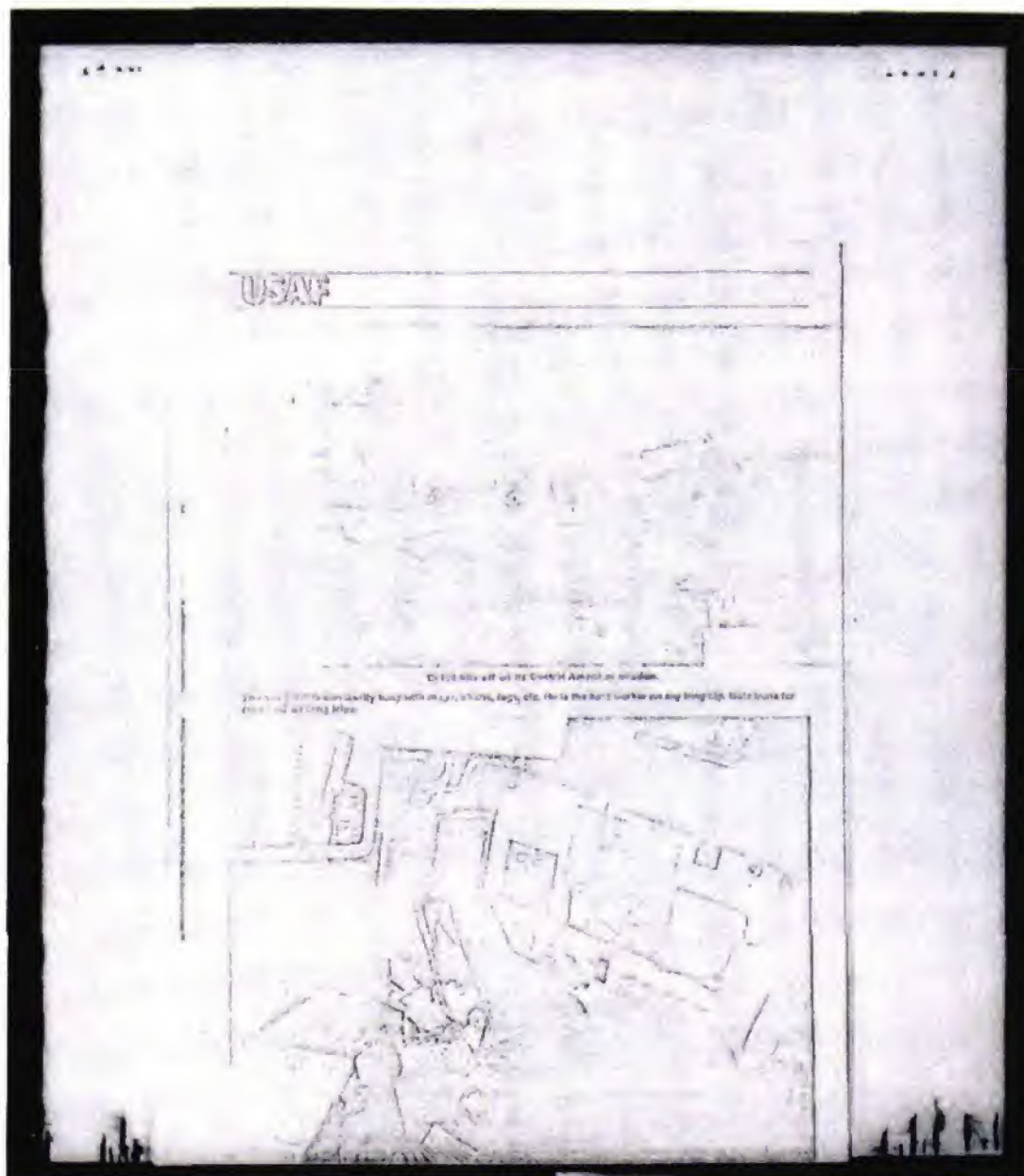


One of the many missions for Yellow Oak program. (Note a number of the U.S. Army (U.S. Army))
Jump Team seeks for a program area which is the most active topic on.

1993

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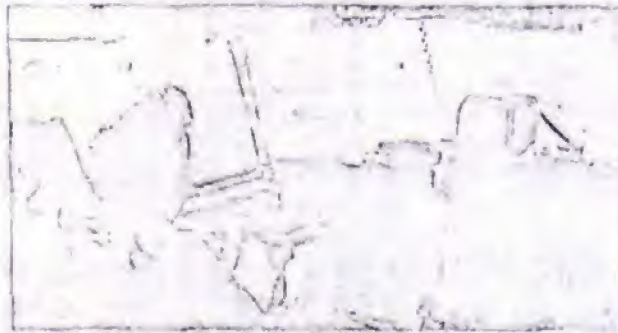
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USAF

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U. S. Guard flight instructor air in the Coast Guard. This is typical of the people in the Coast Guard and Guard - exhibit experience. The is a commercial airline pilot as well as the

the Coast Guard. However, it is helpful to see with the Air Guard, the Coast Guard.

I get quite a kick out of the photo and even who flew the C-130s in the Coast Guard. The pilot, in fact, and even the pilot who flew with the Coast Guard - these people like to fly.

One instructor, the head of the cargo section, told me that in civilian life he is a schoolteacher, but that on weekends and in the summer he can't leave and change his lifestyle to be a soldier. He gives every mission he can get from his post in Montgomery. It's really in fact he really loves his flying job. In fact, his way to see all of these people who work Air Guard and Reserve duty.

The jet looks obviously enjoy flying their A-7D Corsairs. A line ground attack and close air support aircraft, the A-7s provide protection for the Puerto Rico area. The A-7 program is called General One. These aircraft, the A-7D Corsairs, are a way out of the way to go since the Air Force doesn't have in the additional that are, not even and almost to do their work in the mission.

The reason these and the KC-135 Tanker mission in Middlefield, England, and even the reason is simple. It's expensive and necessary to have a lot of flying, and it's not a lot of people. It's wise to have ground support duties as a part of their active duty time, so they do it for real and not just for the sake of the day.

I was impressed with the way the air crew operated. Many of the pilots flew fighters in Korea and Vietnam and really know their way around the life.

All in all, this good and reserve program seems like a real winner to me. For several reasons. It does seem to be a real winner, in fact, it's the first and the last way to each country and the year living for the security of our country.

If all this sounds like nothing, what if it is, what if the Air Guard or Reserve activities, they should be able to answer all of your questions. Fly the Air Guard and keep them friendly!

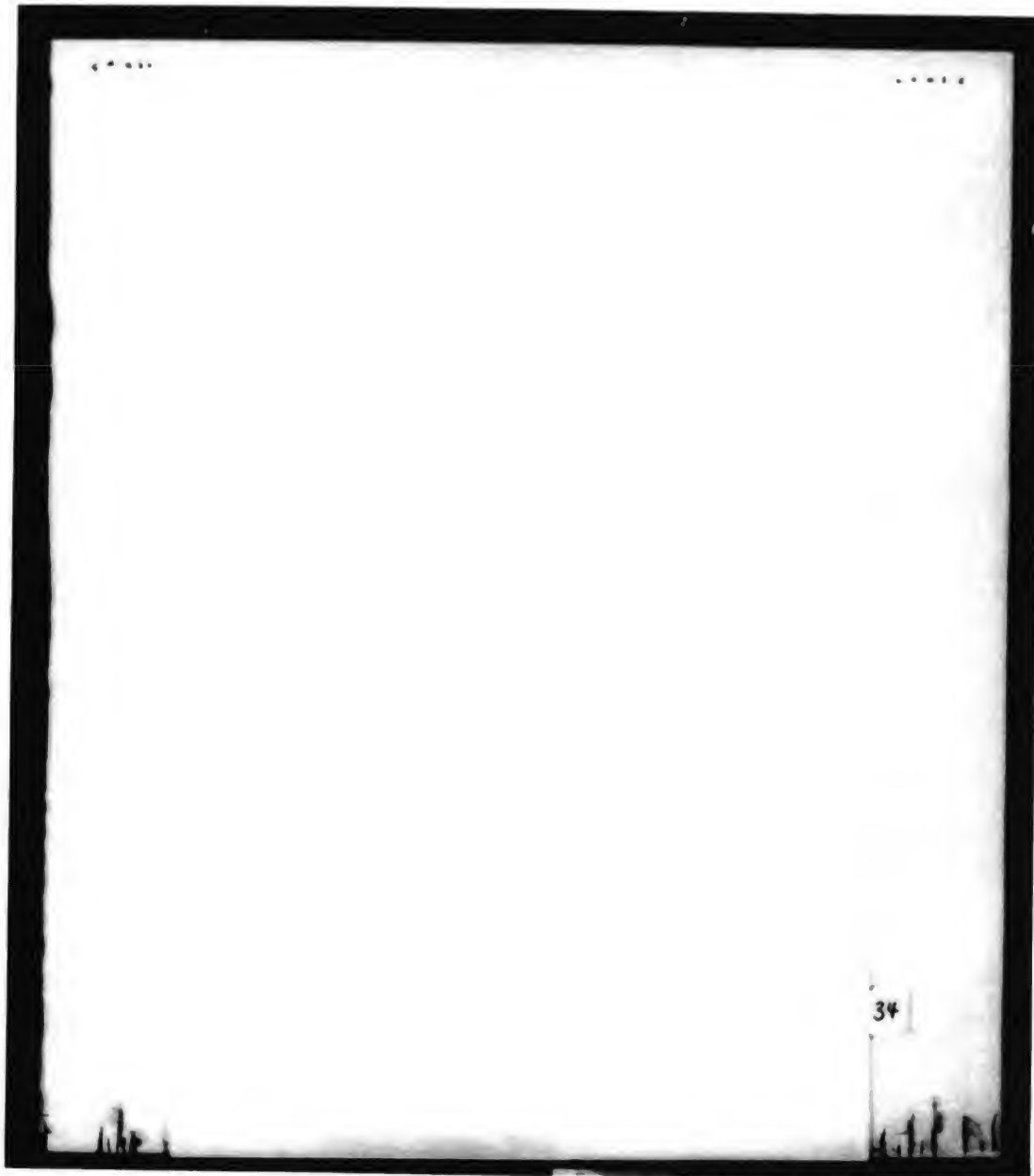
Montgomery, 1980



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<p>U.S. AIR ACTIVITIES ON 24 JUL.</p> <p>6. THE FOLLOWING EXCEPT FROM A. J. SCHNEIDERMAN IS INCLUDED FOR YOUR INFO. NOTE: 1. PURPOSE OF VISIT IS ROUTINE HQJ. PLANTING KITE FOR RECONNAISSANCE, WITH PARTICULAR EMPHASIS ON THE GETTING VIEW IN THE CONSIDERED COUNTRY. 2. MEET OVERSEAS GENERAL LUTHER, BIRMINGHAM, IN WASHINGTON ON 24 MAY 60. 3. COMPANY VISITED CITIZEN AT MEMPHIS, ON 24 MAY AND DEMONSTRATED WITH THE AIR FORCE MEMBERS ON THE 5 JULY. 4. THE REQUESTED VISIT TO THE FACILITIES, BASES AND RESEARCH FACILITIES. BRANCH</p>			
<p>SECRET</p>		<p>UNCLASSIFIED</p>	

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DEPARTMENT OF THE AIR FORCE
OFFICE OF THE SECRETARY
WASHINGTON, D.C. 20330

34
File
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WFO TO
INFO OF PA (DIA-5554)

15 July 1982

SUBJECT: After-Action Report - Media Visit, Chris Dickey, Washington Post

USOUSHON/PAO

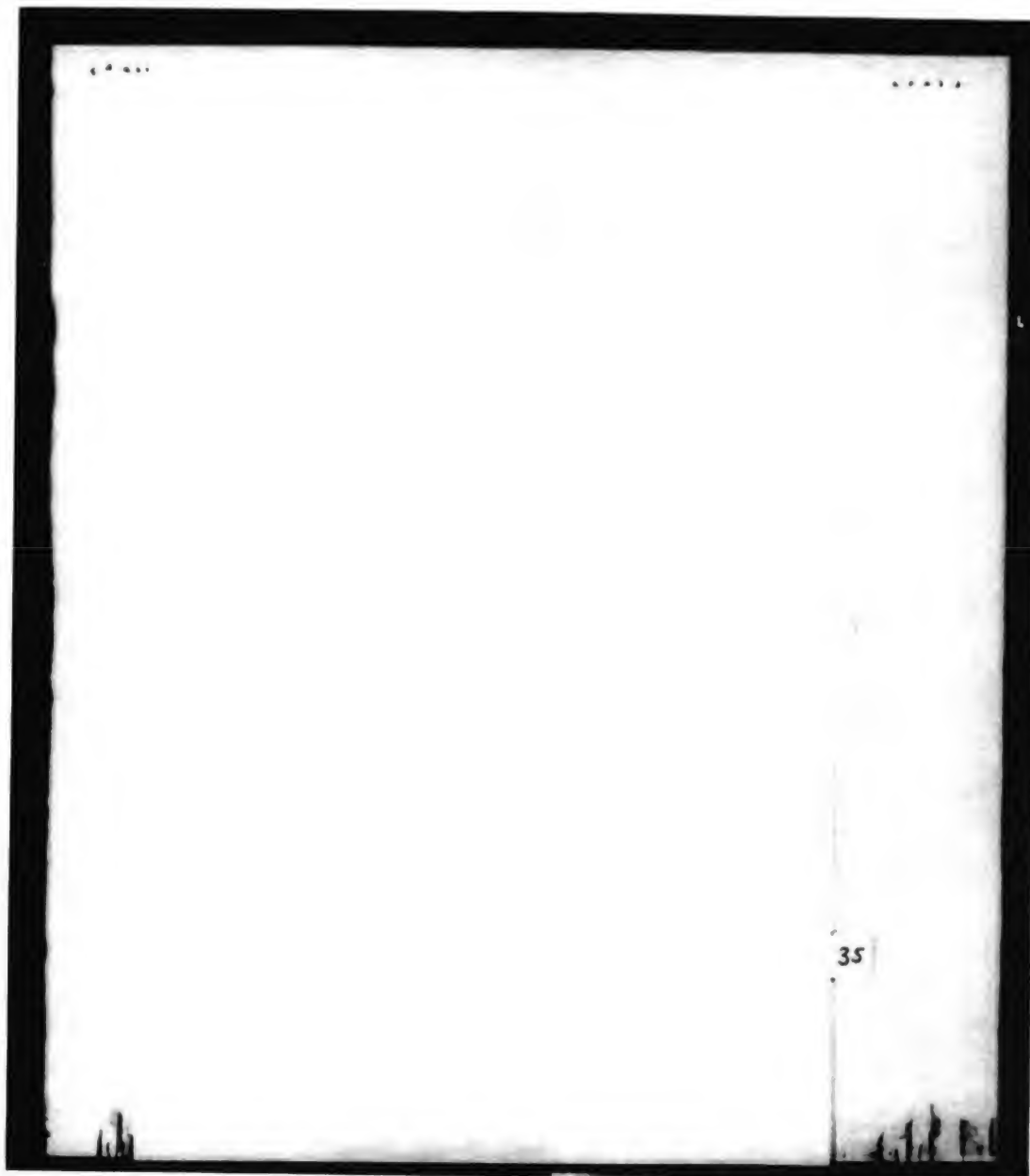
1. Mr. Dickey visited USAFSD on 12 and 14 July 1982. On Monday, 12 July 82, we hosted him at the Inter-American Air Forces Academy. He was briefed by Colonel Mudlovich on the history, purpose and current programs conducted by IAAFA.
2. Mr. Dickey expressed an interest in the student training associated with Project ELSA. He asked: How many students were trained? - Approximately 14. Was there any follow-on training in El Salvador? - Yes, IAAFA had one NCO in the country at this time. Where was the flight training conducted? - At Howard AFB.
3. Mr. Dickey visited Howard AFB on Wednesday, 14 July. USAFSD/PAO briefed him on the mission of the major units at Howard AFB and supplied him with fact sheets on each. He expressed an interest in purpose of the aircraft at Howard AFB. He asked: What the C-130s were used for? - Theater airlift, local support of the 193rd Infantry Brigade, and search and rescue operations. What are the A-7s for? - Close-air support, defense of the Canal. Is Howard primarily a training base? - No.
4. Colonel Peter Lane, 24th Composite Wing vice commander, briefed Mr. Dickey on Project ELSA. The brief and interview was conducted in Colonel Lane's office, and Colonel Sanchez, USAFSD Chief of Staff, and Colonel Reed, Acting USAFSD Commander, were present. Mr. Dickey expressed an interest and asked questions in several areas, as follows: The original number of A-37s given by the Embassy was 4, but 6 showed up. Why? - The number of aircraft USAFSD expected was always six. What was Colonel Lane's impression of Colonel Bustillo? - He is a solid leader and a patriot. How many pilots were trained? - 15. What about ground control personnel? - Approximately 30 during a four-day period. What is the purpose of ground attack control? - To insure the ordinance dropped supports the Army with minimum danger to friendly forces and civilians. What kind of ordinance was supplied? - Standard package. Have 50 bombs, rockets, 1.62 mm. Any ordnance? - No. What are bombs for, fragmentation? - Yes. What's it good for? - Light equipment, i.e., trucks, groups of enemy personnel. Is it effective on "well dug-in forces"? - Not really. Do we have people in El Salvador now? - Yes, a small contingent of follow-on support personnel, i.e., supply, avionics. Anyone flying combat aircraft? - No. Is the A-37 a high technology aircraft? - No, pretty basic. What kind of weapons would it take to consistently shoot down A-37s? - At least 50-caliber automatic weapons. Did we think the guerrillas would try to obtain and use surface-to-air missiles? - No opinion. Would a SAM bring down an A-37? - Sure!

Readiness is our Profession

(34)

5. Interview with Mr. Dickey seemed to go smoothly, atmosphere was amiable. Interview was concluded in approximately an hour and 15 minutes. Possible angle for Dickey's story would be "are the A-37s high technology weapons systems which will escalate the war due to a one upmanship reaction." Another slant might be "are the Salvadorans capable of using the O-2, A-37 combination effectively with efficient command and control."

Richard M. Benoit
RICHARD M. BENOIT, 1st Lt, USAF
Director of Public Affairs



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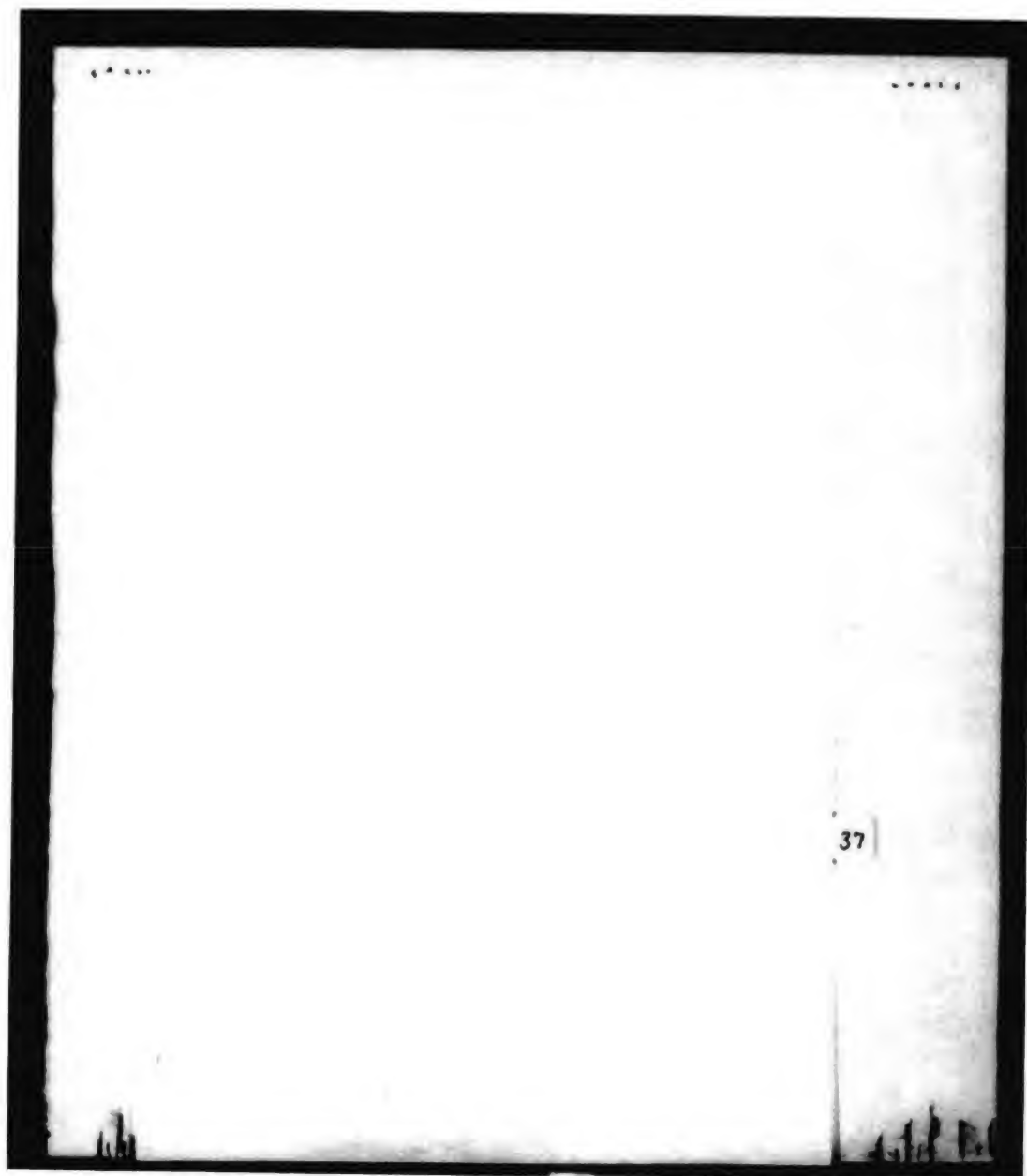
Subj: News Media Visit - Mr. Juan Tomayo
Miami Herald

1. Received word from Ed Friedman on morning of 9 Aug that Juan Tomayo of the Miami Herald was in the Area and might want to visit our Air Force facilities sometime during the week.
2. I received information from Ed Friedman on morning run and dispatched copies of Wall Street Journal story to General's office and to Col Peed. Also contacted IAAPA about possibility of Tomayo wanting to visit them.
3. Ed Friedman called on morning of 10th to say that Tomayo would like to visit IAAPA at 1000 and I said I would meet him at IAAPA.
4. Mr. Tomayo was welcomed by Colonel Medigovich and briefed on IAAPA's function and history. He was then given a tour and much of this briefing was handled by SMSGT Humpartner. Tomayo seemed favorably impressed with his briefing/tour and I expect favorable publicity to result.
5. Briefed Tomayo's visit in staff meeting.


ALVIN H. JOHNSON, MSGT., USAF
MCWIC, Public Affairs Division



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FROM: USAF50/PA

4 June 1962

SUBJECT: "Matolino" Article, 4 Jun 62

TO: HQ IAC/PA

1. The accompanying transmittal is a outline and article published with three photos in Matolino, a Spanish daily here in Panama.
2. The top photo of the three was of two of eight E-141s here as part of a Jungle Operations Training Exercise deployment of U.S. Army personnel from Fort Campbell Ky. The aircraft arrived Friday, 28 May and departed Saturday, 29 May, carrying troops from a previous JOTC session back to Fort Campbell.
3. The center photo was of two racks of fuel tanks. Foreground, center were A-1J drop tanks and background, right were A-1 drop tanks.
4. Bottom photo was of stern side of MAC Air freight terminal showing six loaded pallets with clear plastic rain covers over them. Contents unknown. The scene is routine according to USMACV officials.
5. This info provided for your background. USMACVCOM Public Affairs is presently holding discussions with publisher. USMACV PA impression at this time is that publisher was not ignorant of facts and that article was published either for fun and profit or to satify unknown pressure groups.

Richard H. Bennett
 RICHARD H. BENNETT, JR. Lt. Col.
 Director of Public Affairs

4 June 1962

NOTE: A press conference and tour of Howard Airfield for local news media has been scheduled for 1000 today by USMACVCOM PA.

(Translation) - from "MATUTINO", Friday, June 4, 1982 (Translator: Lela Riso)

Argentines Residing in Panama Report:
C-141 AIRCRAFT AND 500-POUND BOMBS AT HOWARD

Are these bombs for defending the Canal? [El Salvador? Nicaragua or all? Argentina and Latin Americans?

The presence of U.S. Air Force C-141 aircraft that landed at Howard Air Force Base, plus a great quantity of 500-pound bombs in the base's hangars on May 28, 1982, was reported last night by Argentines residing in Panama.

The report is accompanied, as evident proof of what Argentine residents affirm, with a set of photographs taken secretly at Howard Air Force Base and which show at first instance the presence of aircraft, which point of departure and destiny are unknown, 500-pound bombs and bulks of uranium material.

According to related issues, will the bombs be used for the Canal defense? in El Salvador? Nicaragua? or to kill Argentines and Latin Americans? The issues cite a paragraph of the letter that Panamanian President Aristides Royo sent to President Reagan on May 29 when he says:

"Therefore, we request the formal promise of the United States Government that none of those installations and personnel, or the area that they utilize, will be associated with actions which, directly or indirectly, contribute to harm Argentine interests or of any other Latin American country or be inclined to favor British policies which the Panamanians disapprove of."

The resident Argentines reaffirmed their reports and identified themselves with the struggle their country is fighting to defend its sovereignty in their country and the Malvinas. They reassured they'll be very meticulous, no matter the cost, with certain military movements by the United States Armed Forces in Panama.

-WRC-

7/277 ARGENTINE RESIDENTS

Other issues raised yesterday in our office is that if the United States complies with the Neutrality Treaty signed in the Iborra-Carter Treaties and is it necessary 500-pound bombs for the defense of the Panama Canal.

When Ambassador Silvio Sarney was interviewed last night concerning the report and set of photographs, he said that he was truly shocked because if all this was true, the joint inter-American relations would be banished and concepts by President Américo Borge in his May 1964 letter to U.S. leader Ronald Reagan ignored.

"I am baffled with these photographs," he said, stating that they go beyond what can be imagined and expected.

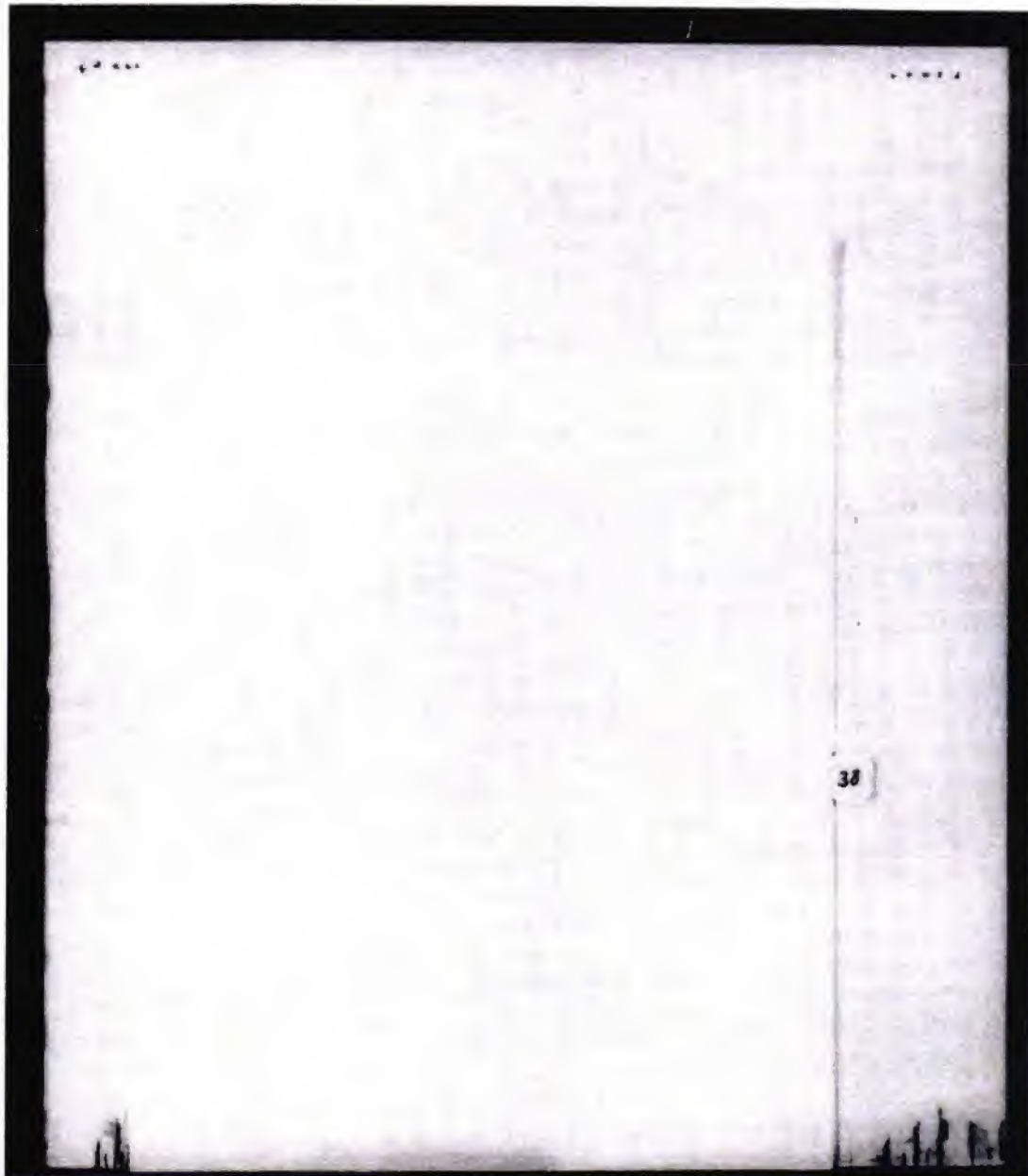
Even though the Argentine Ambassador did not reveal it, it was saying vaguely that he will be interested in the accusation, remembering what Chancellor Illia said at a meeting of the United Nations Security Council when he stated, "can you imagine what is Latin America's reaction if it's said that Argentine aircraft are being shot down through technological materials, plans, and technical assistance from the United States?"

-36-

(Translation) - from "PRATUTISOT", Friday, June 4, 1982

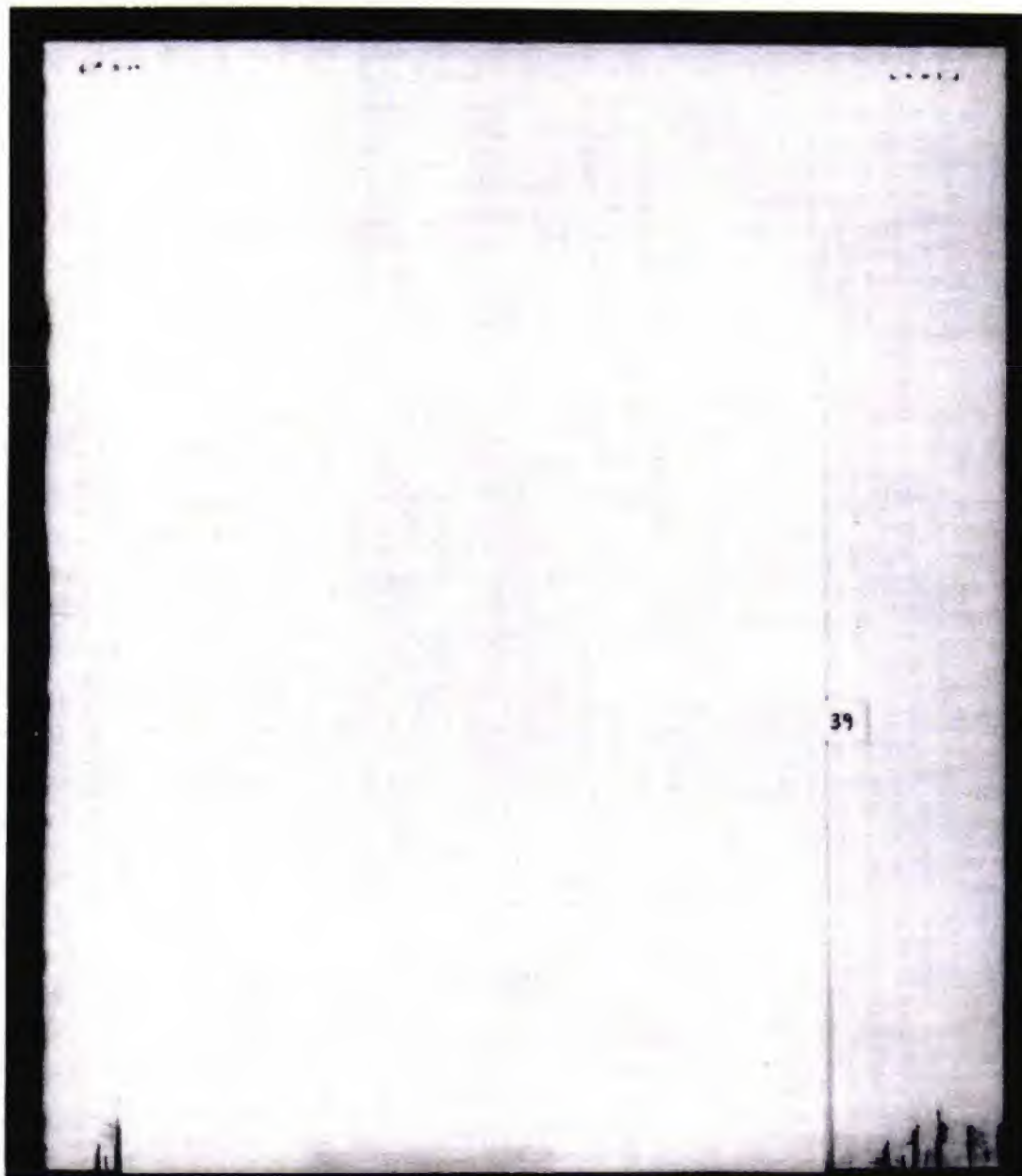
(PHOTOGRAPH CAPTIONS)

We can see in the top picture U.S. Air Force C-161 aircraft that landed at Howard Air Force Base last Friday, May 28, 1982. Their point of departure and destiny are unknown. Center, 500-pound bombs in one of the hangars, and below, the air freight terminal where we can see a great quantity of loaded equipment.



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附 录 二



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Televised to TAC 4 June 82 17:00
Statement read to local news media by
Maj Gen. Masterson at 16:10, 4 June 82
PRESS STATEMENT

(39)

RECENT EDITIONS OF PARAGUAYAN NEWSPAPERS HAVE CARRIED ARTICLES ALLEGING THAT U. S. AIRCRAFT AND AIRCRAFT WERE AT HOWARD AIR FORCE BASE LAST FRIDAY FOR POSSIBLE USE IN SUPPORTING BRITISH EFFORTS IN THE SOUTH ATLANTIC. EVIDENCE OFFERED INCLUDED PHOTOGRAPHS TAKEN ON FRIDAY, 28 MAY 1982, SHOWING C-141 TRANSPORT AIRCRAFT SUPPOSEDLY ENROUTE TO HELP THE BRITISH, DISPOSABLE AIRCRAFT FUEL TANKS IDENTIFIED AS AEC-18 BOMBS, AND QUANTITIES OF FALSETTIZED CARBON AT THE HOWARD AIRPORT TERMINAL.

REMARKABLY, NO EFFORT WAS MADE TO CONTACT THE USAF SOUTHERN AIR DIVISION OR THE UNITED STATES SOUTHERN COMMAND, QUARRY RIGHTS TO VALIDATE THIS INFORMATION. THE UNOFFICIAL RESULTS WERE SUGGESTED AND MISLEADING STORIES.

THESE ARE THE FACTS OF THE AIRCRAFT, "BOMBS" AND SHOTELS WHICH WERE THE SUBJECT OF THE ERRONEOUS PRESS REPORTS:

1. ON FRIDAY, 28 MAY 1982, SEVEN C-141 AIRCRAFT ARRIVED AT HOWARD AFB FROM FORT CAMPBELL, KENTUCKY. THEY TRANSPORTED SOME 250 MEMBERS OF THE 101ST AIRBORNE DIVISION TO PANAMA FOR TRAINING AT THE JOINT OPERATIONS TRAINING CENTER AT FORT MEYER. ANOTHER C-141 ARRIVED ON 27 MAY 1982 WITH THE USMC'S SAVOIEU EQUIPMENT. THIS AIRLIFT IS ROUTINE, AND OCCURS FREQUENTLY THROUGHOUT THE YEAR. ALL SEVEN C-141 DEPARTED FROM PANAMA AT 9:30 A.M. SATURDAY, 29 MAY 1982 WITH OTHER MEMBERS OF THE 101ST AIRBORNE DIVISION, FORT CAMPBELL.

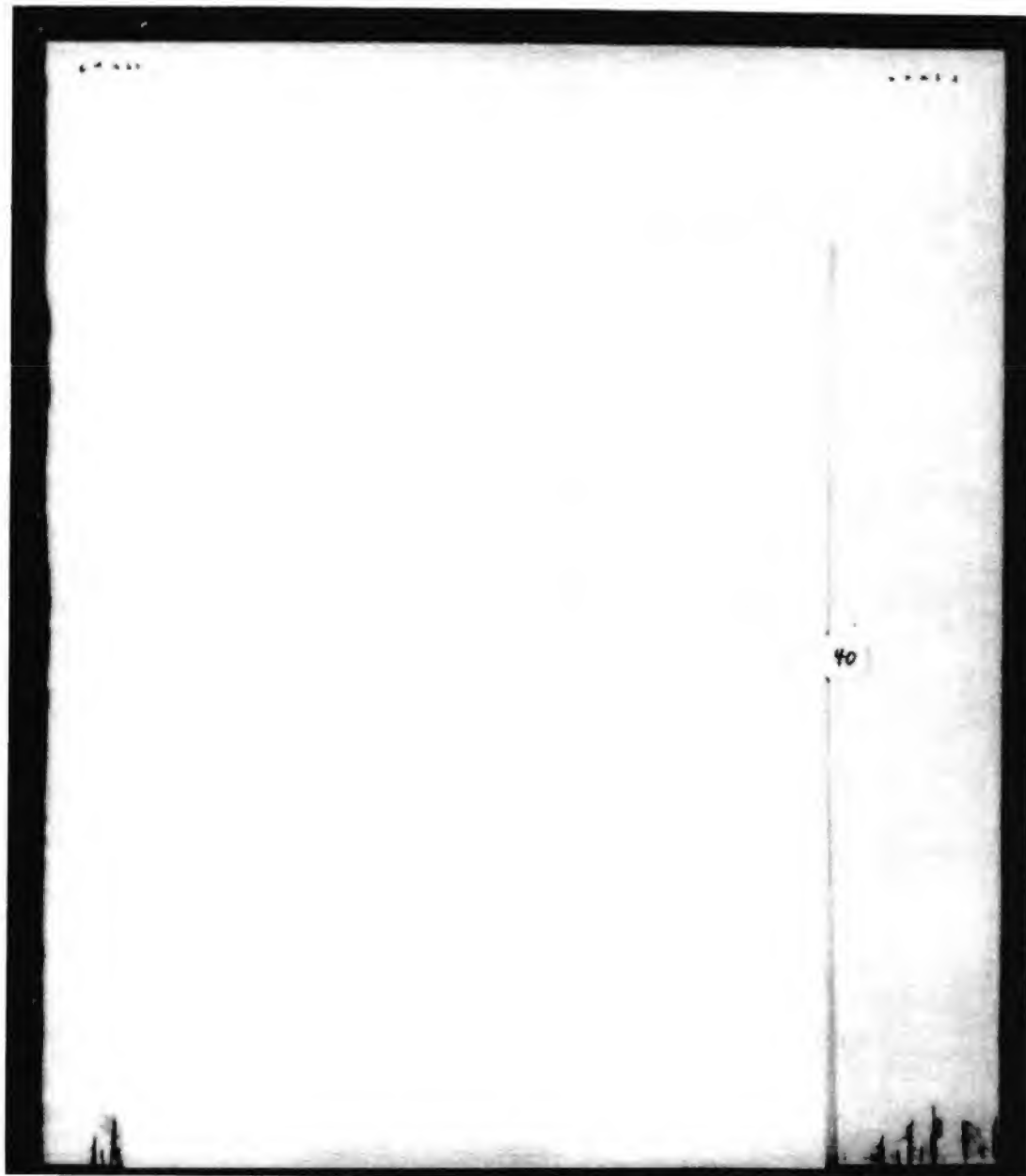
2. THE SO-CALLED "AEC-18 BOMBS" (NOTIONALLY) WERE NOT AIR FORCE BOMBS AND PUBLISHED IN A PANAMA PAPER THIS MORNING ARE IN FACT DISPOSABLE WING FUEL TANKS FOR U. S. AIRCRAFT. SUCHER WING FUEL TANKS ARE USED BY AIR FORCE'S WORKMEN. SUCH TANKS ARE ROUTINELY AT HOWARD, AND CAN BE SEEN THROUGHOUT THE YEAR SINCE THEY ARE A STANDARD ITEM ALWAYS IN STOCK.

UPI Representative was at briefing



39

3. THE PALLETIZED SUPPLIES PHOTOGRAPHED AT THE HAWAII FREIGHT TERMINAL ARE BEING CARGO TRANSPORTED THROUGHOUT THE YEAR TO JAPAN AND FOR USE HERE AND FOR TRANSPORT TO OTHER US STATIONS IN THE HEMISPHERE. SIMILAR PICTURES OF SUPPLIES COULD BE TAKEN VIRTUALLY ANY DAY OF THE YEAR.



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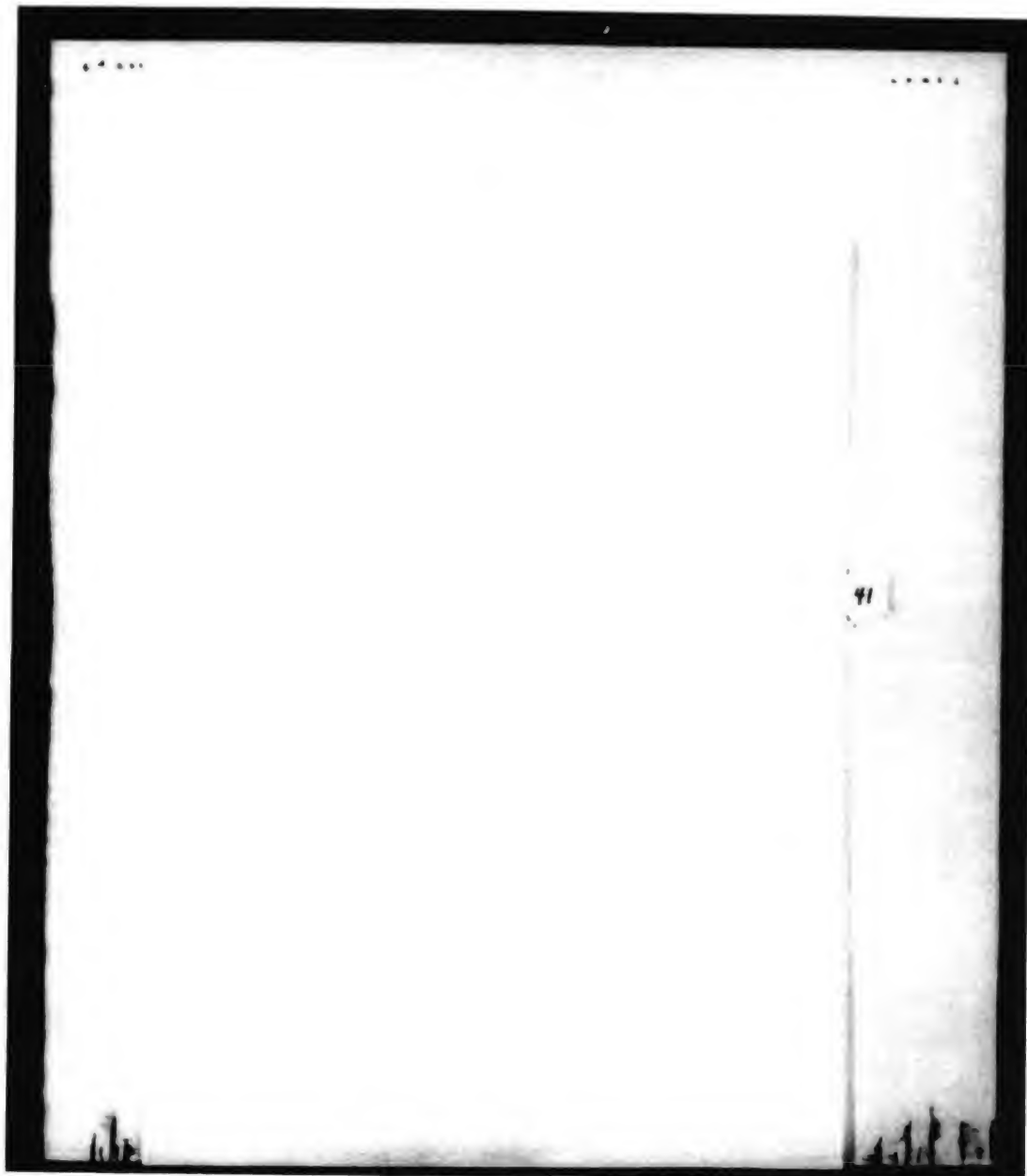
Page 2, Para 34 has been added.

There are no paper chairs, no
one is seated in the office as one
of the meeting participants. Each
has a computer in front of him.

They're not, as I said, from people in power. On 1/1/87, I actually got involved in the largest human disaster I've ever known. I was in California, the earthquake. The government, through poor planning and shoddy work.

1- The standard Polygram
bullet photograph is focused
by focus that will put the
Polygram target film exactly
on the focal plane of the lens.
If a smaller target size is
used by an operator, the
bullet will be out of focus,
and so the photograph of the
bullet will be out of focus.

[illegible]



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1. The first step in the process of identifying a problem is to recognize that a problem exists. This is often done by comparing current performance with a desired state or goal. If there is a discrepancy, a problem is identified.

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~~SECRET~~
~~NO FOREIGN DISSEM~~

41

ON 10 11 73 2155 1 177 82 45 00

THE SUBJECT OF THIS CASE IS A PERSON WHO
HAS BEEN IDENTIFIED AS A MEMBER OF THE
INTERNAL SECURITY (R), AND WHO IS CURRENTLY
BEING HELD IN DETENTION. THE SUBJECT
WAS IDENTIFIED AS A MEMBER OF THE
INTERNAL SECURITY (R) BY THE
FEDERAL BUREAU OF INVESTIGATION (FBI)
ON 10 11 73 2155 1 177 82 45 00.
THE SUBJECT WAS IDENTIFIED AS A MEMBER
OF THE INTERNAL SECURITY (R) BY THE
FEDERAL BUREAU OF INVESTIGATION (FBI)
ON 10 11 73 2155 1 177 82 45 00.
THE SUBJECT WAS IDENTIFIED AS A MEMBER
OF THE INTERNAL SECURITY (R) BY THE
FEDERAL BUREAU OF INVESTIGATION (FBI)
ON 10 11 73 2155 1 177 82 45 00.

FOIA 5 U.S.C.
552(b)(6),(b)(7)
(C)

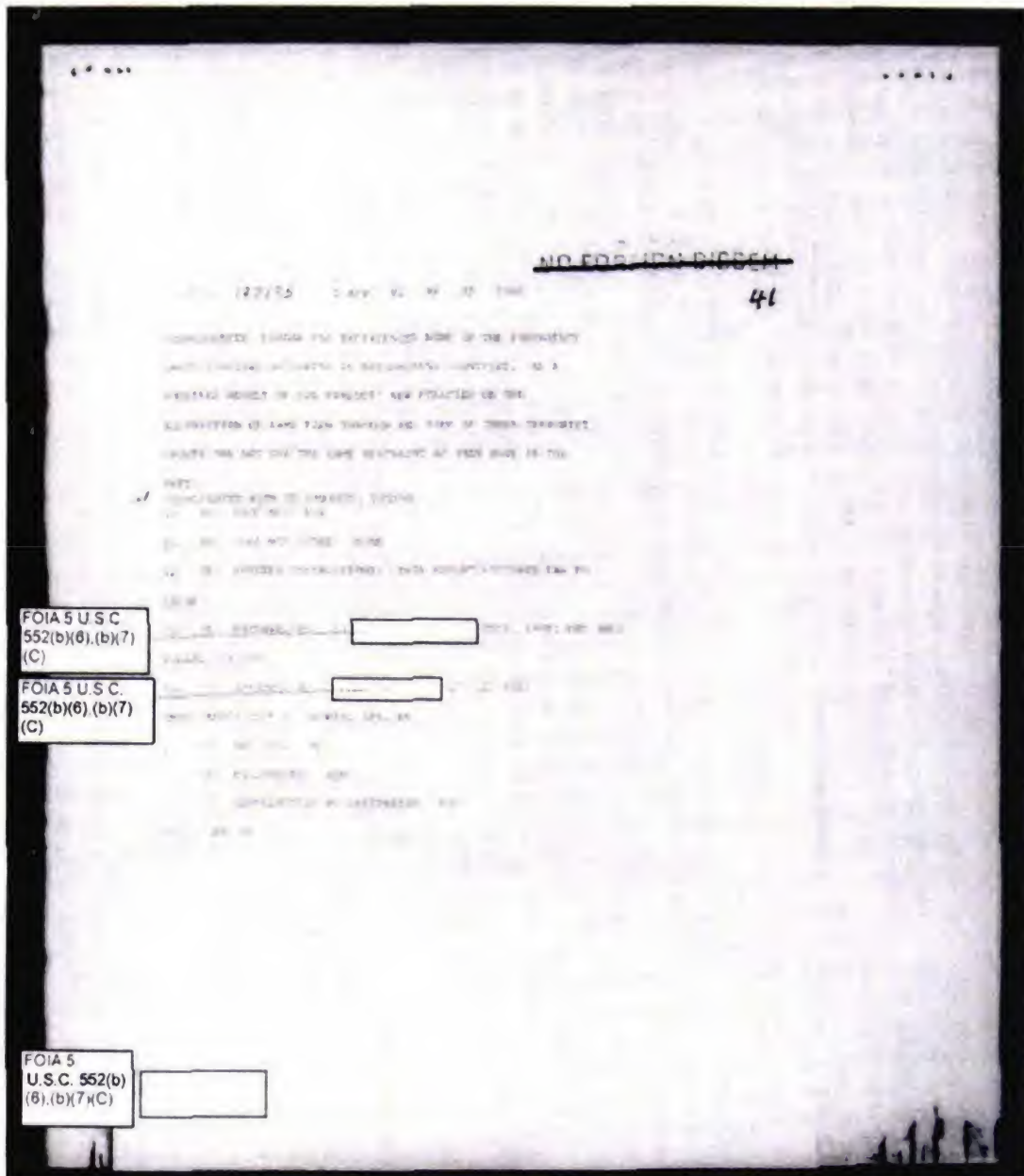
[REDACTED]

FOIA 5 U.S.C.
552(b)(6),(b)(7)
(C)

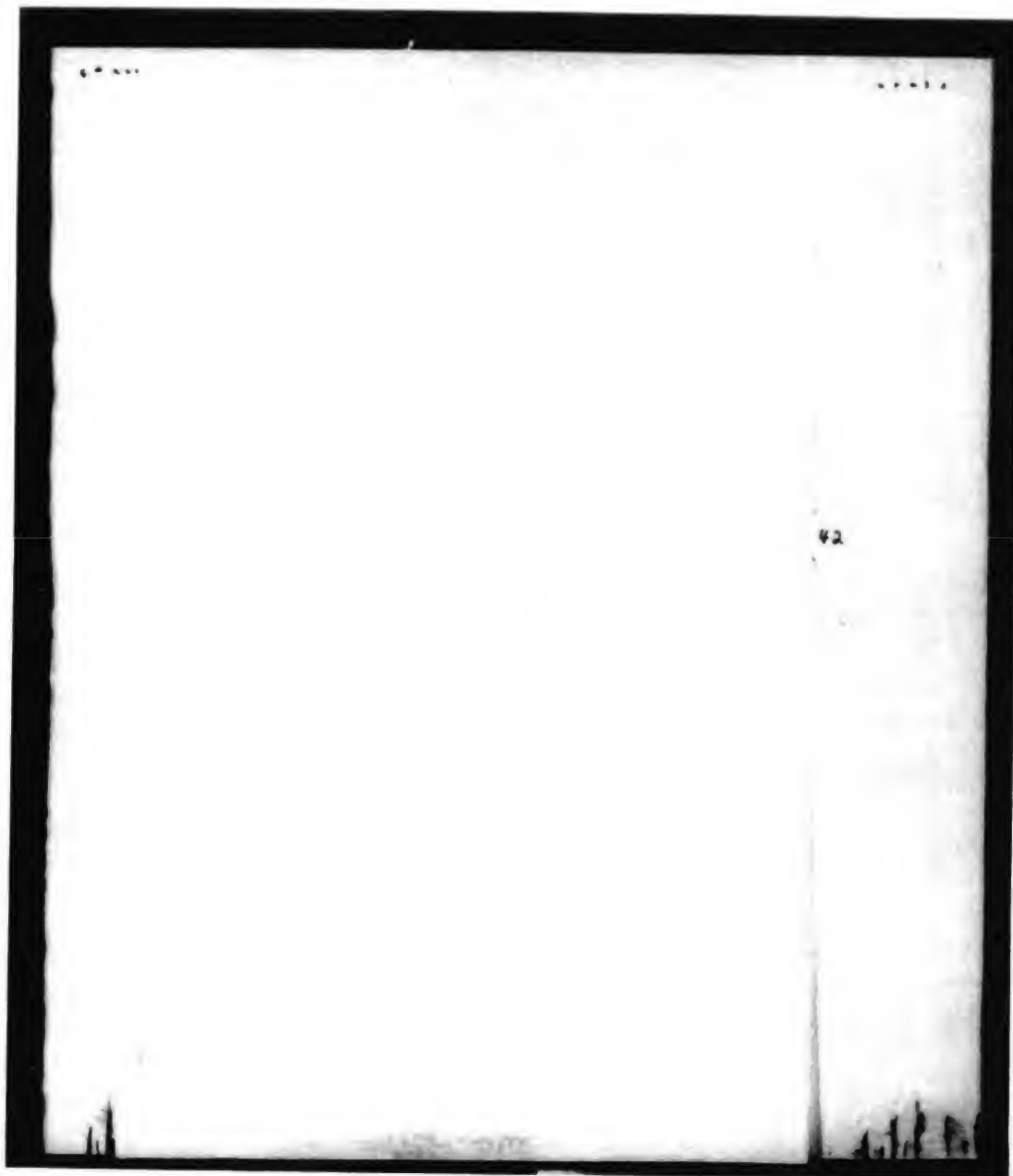
[REDACTED]

~~SECRET~~
~~NO FOREIGN DISSEM~~

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42

009 2254:92

1027002

01 020700Z MAR 82
 FM USCINCSO SLABY HEIGHTS PA 7150JTF
 TO C4A/USAF/COM INVIDMILDO FT CATTON TN 71AF2B-DPT//
 C1A/PA/USAF/COM HQUARD AFB PA 71B6//
 MULUSAA/COM USAWAYO FT ANAODR PN 7130//
 DLIN2/JARE/DP/IST PANAMA
 71NIPANAMA CANAL COMMISSION BALBOA PN
 BT

W/ST ✓
RM : ✓
CSC/CA ✓

10-10336 30-PARTY CENTER-CONGRUOUS TALENT TRANSITION PERIOD ENDS ON 31 MARCH 1982. CEREMONIES TO TRANSFER PROPERTY AND CERTAIN GOVERNMENTAL FUNCTIONS WILL OCCUR ON THIS DATE. FOLLOWING THESE ACTIVITIES A LARGE GOVERNMENT OF PAPAKA (EOPS) COMMEMORATIVE EVENT WILL TAKE PLACE ON 1 APR 82. PERSONS PARTICIPATING ARE EXPECTED TO ASSEMBLE AT BROOKINGS PLAZA (SMITH TRINOLE) AT APPROXIMATELY 0900 HOURS AND REMAIN UNTIL 1500 HOURS. THE CEREMONIAL SCHEDULE FOR 1 APRIL IS SCHEDULED TO TAKE PLACE AT 1000 HOURS. THE GPO IS DISCOURAGING THE EXPLOITATION OF THIS CEREMONY BY ANTI-USA, POLITICAL ACTIVISTS AND NO VIOLENCE IS ANTICIPATED.

PAGE 02 BULPPLJ0940

2. ~~HOWEVER~~ HOWEVER, AS A PRECAUTIONARY MOVE TO PREVENT U.S. MILITARY PERSON-
AND PROPERTY FROM BEING THE OBJECTIVES OF POSSIBLE CROWD ACTION
DURING THE ABOVE PERIODS, THE FOLLOWING ACTIONS ARE DIRECTED:

ON THE EVENING OF JULY 1, THE VEHICLE WAS OBSERVED AT THE MILITARY TRAFFIC
CHECKPOINT, 12000 PLAZA, 30000 IMMEDIATELY AFTER THE MILITARY TRAFFIC
CHECKPOINT, MILITARY POLICE AND PROSECUTOR VEHICLES ARE PROHIBITED FROM
TRAVELING THE BALBOA AREA ENCLOSED BY THE STREETS STANDING AT ARDRE-
NEHA PLAZA, NORTH-WEST ON ROOSEVELT AVENUE TO THE ADJUTANT GENERAL BLDG
LEFT ON SORCERA ROAD, RIGHT ON SORCERA STREET, LEFT ON BALBOA ROAD,
LEFT ON FOURTH OF JULY, RETURNING TO ARDRENEHA PLAZA.

6. (U) RECOMMEND ADVISE ALL ASSIGNED PERSONNEL AND THEIR DEPENDENTS TO AVOID AREAS DESCRIBED IN PARA 2A ABOVE DURING PERIODS OF SCHEDULED PARADES AND CELEBRATIONS. ADDITIONALLY, PERSONNEL SHOULD BE ALERT TO AVOID CROWD FORMATIONS.

9. ~~XXXXXXXXXX~~ FOR THE 1933 LINE ROAD.

~~1000~~

VISUAL CHOICE REACTION TIME

225

IMMEDIATE

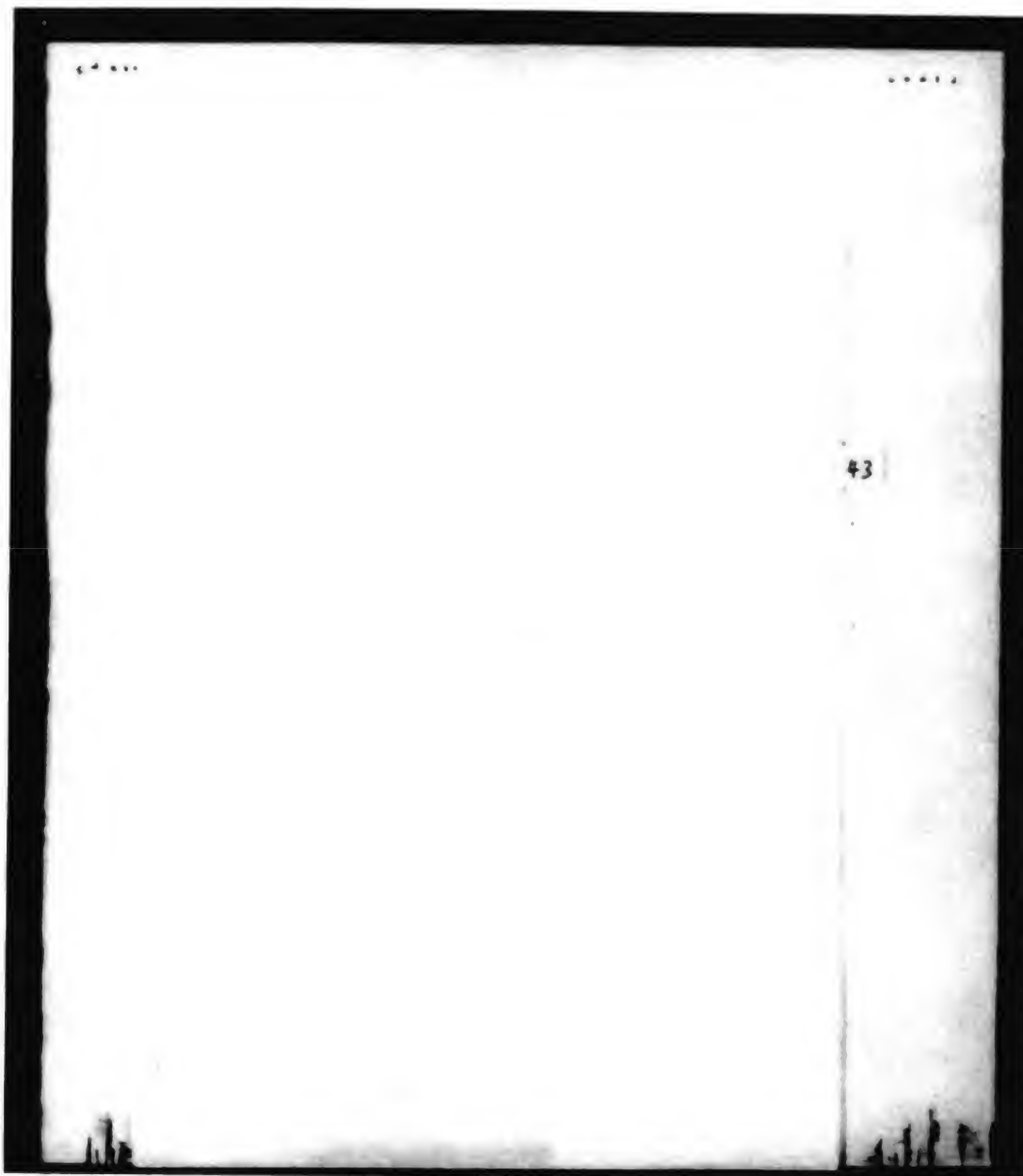
~~NOFORN~~ 42
VISUAL CHECK REQUIRED

A. ~~UNCLASSIFIED~~ EFFECTIVE 010700Z APR 82, PREPOSITION MILITARY POLICE AS RE-
GUARDED TO PROVIDE SECURITY AT CECO SOLD HOSPITAL, GONIA HOSPITAL,
BALBOA HIGH SCHOOL, BALBOA ELEMENTARY SCHOOL AND THE PANAMA CANAL
COLLEGE.
B. (U) ADVISE USSOUTHCOM, ATTKT J3, AIT 311200Z APR 82 OF PLANS TO IM-
PLEMENT PARA 3.A. ABOVE.
PAGE 03 RULFILJ0544 ~~NOFORN~~
C. (U) ESTABLISH LIAISON WITH PANAMA CANAL COMMISSION.
4. (U) FOR THE PANAMA CANAL COMMISSION (PCC)
A. (U) REQUEST PCC ESTABLISH LIAISON WITH USSOUTHCOM EMERGENCY ACTION
CENTER READY AND THE USSOUTHCOM COMMAND PROVOST MARSHAL COMMAND
LEA.
B. (U) REQUEST NAME OF LIAISON OFFICERS AND PHONE NUMBERS. BE PROVIDED
USSOUTHCOM EAC AIT 311200Z MARCH 1982.
BT
R0946
NNNN

IMMEDIATE

~~NOFORN~~
VISUAL CHECK REQUIRED

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~~SECRET~~
DEPARTMENT OF DEFENSE
UNITED STATES SOUTHERN COMMAND
CUMMERY HEIGHTS, PANAMA

1 January 1962

*Pass to 43
Commanders
and staff*

SUBJECT: SECRET Quarterly Report

Commander, 193d Infantry Brigade (Panama), ATTN: AFYD-CG, Ft. Clayton, PR
Commander, USAF Southern Air Division, ATTN: CG, Howard AFB, PR
Commanding Officer, US Naval Station, Panama, ATTN: SO, Ft. Ancon, PR

For your information, CPM's Quarterly Report is SECRET is received.

FOR THE COMMANDER IN CHIEF:

1 INC1
20

Deuda
GIAK P. ZORICA
Colonel, USA
Director, J1

~~SECRET~~

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Air Force Declassification Office
Date: Oct 18, 2018



DEPARTMENT OF DEFENSE
UNITED STATES GOVERNMENT
OFFICE OF THE SECRETARY OF DEFENSE
WASHINGTON, D. C. 20301

43

11 December 1961

SUBJECT: Activities of the United States Southern Command (USC)

Secretary of Defense
Washington, D. C. 20301

1. (C) State of the Command

a. During 1961, the Soviet strategy of the indirect approach became perfectly clear as we witnessed the continuing and unprecedented intrusion into the Western Hemisphere, including a major military takeover in the Caribbean Basin founded upon the power and projection potential of Cuba, Grenada, and especially Nicaragua. It is now clear that events in and the dynamics of Latin America mean more to the U. S. strategic calculus -- our ability to fulfill responsibilities elsewhere in the world is decidedly affected. On the other hand, the opportunity to solidify hemispheric relationships is clearly of historic proportions. This fact is evident in the regularity of OAS/USC's continuous military representation efforts, the XIV Conference of American Armies, in Washington, in November, and the OAS General Assembly in St. Lucia in December. The urge to democracy in Latin America is strong, as represented in the schedule of elections displayed at the end of the year. In capitalizing on this urge, it is essential to acknowledge the importance of the underwriting/professionalizing militaries throughout Latin America, with whom our relationships this year have improved in an impressive way.

b. The future security of U. S. interests in the hemisphere, our "strategic task" in Soviet parlance, is centrally affected by the crisis in Central America. Our policy with respect to that crisis is evolving positively, and our nationally directed support to the Government of El Salvador is achieving a wider, positive impact on relationships throughout the hemisphere. Although our efforts to confront this crisis are not yet sufficient, events of the year have highlighted the importance of balanced and coordinated U. S. foreign operations to effectively confront the continuous, multi-dimensional challenges posed by the Soviets and their Cuban surrogates. Military follow and resources assigned to this command have played a key role in confronting the immediate crisis and laying the foundation for building the coalition required to the more difficult years ahead. Summary highlights of significant command activities during the year are provided at Inclosure 2. While some progress is evident in realignment of priorities accorded to this command; for example, the recent allocation of theater airborne intelligence collection assets; realistic assessment of the threat still require further elevation of resource priorities and allocation -- still modest in relative terms -- in selected areas such as air defense, special operations, and security assistance (where Latin America still receives only 22

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NOTE: Revision of the United States Southern Command 112

of the worldwide foreign military sales planning program.

2. (D) Panama Situation.

a. (U) In the postinvasion era, apparently in consonance with regional dynamics, both the Government and National Guard of Panama tend increasingly to accommodate U. S. positions in the region, although links to the left and Cuba remain. Locally, treaty implementation continues on a relatively positive course with daily practice and precedent building a solid relationship which fills the gaps voided left by treaty negotiators. We should expect the better aspects of sovereignty and freedom to remain, but a practical working arrangement now appears feasible. In January, in coordination with the Panama Canal Commission and as approved by Bill Clinton, ASA (CU), we will implement a new wage base for over 8,000 person work force which will be more expensive but an improvement to the employee, will narrow treaty inequalities, and remains within command prerogatives. Also in coordination with the Panama Canal Commission and Bill Clinton, I have agreed to the imminent publication by the Secretary of the Army of the Panama Canal Employment System mandated by Public Law 95-70. We anticipate but hope to avoid a potentially explosive situation when the Federal Labor Relations Authority returns to Panama -- in the face of CRR submission -- to supervise elections in the work lot a leading to definition of union representation. Concurrently, in frustration, on such agreement with the CRR on required payments supporting full employee social security benefits. Realization of this aggravated issue will also be more expensive but must be achieved to increase to both employee and employer.

b. (U) On the U. S. side, relationships between this command, the Panama Canal Commission, and U. S. Embassy are practical, candid, and positive. We approach, on 31 March 1987, the end of the initial 30-month Treaty transition period which probably will produce some dislocation and additional friction within the canal community. Phase II military construction activities, totaling 73.6 million dollars, are essentially on schedule and improving the environment and support of service members stationed here. In the future, we hope to achieve some efficiencies through at least partial consolidation of civilian personnel management and a centralization of responsibility for real property administration.

c. (U) Panama's continued tolerance of our regional misdeeds performance, periodic public statements acknowledging the importance of the U. S. military presence in Panama, and Panama National Guard agreement to support the training of Salvadoran officer candidates (a significant commitment in itself) should that training have been conducted at the School of the Americas, all serve to enhance the stature and relevance of this command. Nevertheless, through conventional political-military diplomacy we must continue to push Panama into alignment on our side. The continued unmonitored use of this base structure is essential to our security interests.

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SECRET
 31 December 1961
 SUBJECT: Activities of the United States Southern Command (USC)

1. (U) Regional Situation.

a. In support of our evolving regional policy, I see the regional military strategy, not in the global context, as providing essentially for the following elements:

— Fight the Soviet war in Central America with direct military, indirect action, and tailored clandestine/insurgent action.

— Increase the Soviet/Cuban intrusion into the hemisphere by emphasizing security assistance and otherwise to largely indirect action. Always prepared for a direct military engagement in close coordination with political and economic activities.

— Build the evident coalition potential to the hemisphere through internationalized professional military interaction so as to enhance internal security, multinational power projection capabilities, and potential of the hemisphere militarily base against a World War III type situation.

b. In execution of this strategy, efforts of the command during the past year have focused on operational planning and activities. As a result, we are in a substantially improved posture to fulfill our responsibilities for contingent commitment of U. S. forces or in response to added security requirements in Central America but again, in October (for the first time in over a decade), we planned and conducted combined exercise-REINFOR VISTA with the Armed Forces of Honduras. We planned and executed a similar, but much more ambitious, combined exercise with Venezuela. Both exercises had a decided effect in the region, enhancing military-to-military relationships, promoting for interoperability, and demonstrating command and control capabilities.

c. Security assistance activities, especially in El Salvador and Honduras, but significantly also in Costa Rica, have contributed directly to the prosecution of the present war. Even as our new arms transfer policy takes effect, I anticipate substantial frustration of Latin American interests in acquiring U. S. military supplies and equipment both because of our reluctance to proliferate/sophisticate and the mechanics of our system. My recently admitted view on rethinking the security assistance program are outlined at Enclosure 2. At the same time, additional emphasis on regional training, both institutionally in the schools here in Panama and through mobile training teams, offer an unparalleled opportunity to attain our strategic objectives. Our recent decision to train both Salvadoran DCE and Honduran battalions in COMUSMACV focused a very significant internal political concern for growth and institutional growth over our interest in internationalizing support to COMUSMACV and longer term need to build the coalition. We will seek additional opportunities to provide one of these schools and their international facilities. The Panama Canal Area military schools (PACAMS) have enormous potential in terms of future coalition building. We have submitted to the Army Staff, based on a DCE tasking, a monumental regional training study which identifies an 8-point training requirement to Latin

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SUBJECT: Activities of the United States Southern Command (USMACV)
13 December 1967

America at the order of 300 command students and 100 million dollars. The prestige, prestige, and quality of these institutions as a valuable national training center is secured with the return of great instructors from Brazil (who also previously indicated to us a willingness to accept El Salvador's offer of candidate training to Panama, Argentina, and Chile). The presence of hundreds of Mexican military men in this school system offers one of the few opportunities for building that vital bilateral relationship. In the months ahead we will be working with the Service departments to orient our institutional and exportable training capability to the future requirement.

4. With substantial staff planning assistance from adjacent unified commands, we are currently responding to JCS tasking on detailed contingency plans, realistically acknowledging the possibility of direct and indirect involvement in Central America. While these plans are essentially unilateral in nature, in each case we are identifying opportunities for multinational involvement.

5. Until now, planning and operations in Central America have been almost entirely unilaterally oriented. In El Salvador, General Noriega and his military strategy assessment team have now provided an essential basis for the orderly development of the Salvadoran Army, Navy, and Air Force. I believe his statement of requirements is realistic but attainment of that capability in itself will not be sufficient to that challenge. Intelligently, in conceptual planning I propose to identify the requirements for an tactical reserve, conventional/special operations capability in El Salvador, and possibly other countries. Such a capability I am convinced will be required to insure the final defeat of the guerrilla forces. At the same time in El Salvador, we must lay out a realistic plan for evolution of the National Guard, National Police, Treasury Police, Municipal Police, and Customs Police. Throughout Central America I am convinced we must work harder to multilateralize both counter-insurgency and nation-building efforts. A number of Latin American military leaders have asserted as they capture of our actions in this realm, would tend to help, but believe they cannot to an overt, military way. In this situation there is a certain relevancy to our earlier experience in Vietnam with rebel operations and revolutionary development support. I intend to develop a conceptual proposal for the organization of "Freedom Brigades," utilizing our own military and multinational capabilities, which I believe will appeal to some nations of the hemisphere whose interests are adversely challenged. Such an organization could be tailored to the individual initiative, development, and professional needs of each nation -- we might make more progress with some emphasis on fighting corruption and more emphasis on promoting freedom.

6. To achieve the long-term goal of building a coalition, we have submitted to the JCS for approval a security development plan which will more efficiently orchestrate our military presence and interaction with Latin America and provide for orderly planning, programming, budgeting, so as to preserve the momentum of force approach in this region.

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SUBJECT: Activities of the United States Southern Command (U.S. S.C.)
31 December 1962

5. To accomplish the short and long term projects outlined above, I have stated specific requirements for intelligence resources and headquarters staffing. In this line it is apparent that intelligence priorities are being emphasized and that necessary intelligence collection assets are now to be assigned to this theater. We are studying an appropriate structure to control this new collection capability but will need additional support to insure appropriate analysis and dissemination. Joint manpower requirements for FY 63 to FY 67 have been submitted to JCS. While partial approval has been received for FY 63, all approved positions for FY 64 and FY 65 have not been filled. I will be working closely with the Service departments to appropriately resource this position in facilities attainment of our strategic goals.

6. RE Current Situation. As we enter the third year of the dangerous decade of the 60's, the following basic issues remain of concern to this command.

a. ~~Addressal~~ of the growing military imbalance in the Caribbean Basin. In both military and psychological terms and possibly against the Soviet/Cuban/Vietnamese buildup and yet to be known with economic development goals for the region, I believe our assistance should be directed toward development of national military capabilities sufficient for sustained internal security and for limited defense against external conventional aggression. The differential between indigenous Central American defense capabilities and the growing Vietnamese offensive capability should be offset by a policy commitment on the part of the U. S., and other capable/willing nations of the hemisphere, to intervene in the event of conventional aggression. Such a commitment is feasible and supportable within relatively reasonable force levels and, if provided properly, could have a substantial deterrent effect and would serve to neutralize the Vietnamese offensive capability. Force level implications for the U. S. would seem reasonable.

b. A limited survey of internal U. S. Government and academic/business activities in the field indicates little interest in what is now increasingly called low intensity conflict. I reported earlier that only the U. S. Army among government institutions has recognized the central importance and articulated clearly in doctrinal terms the mission of foreign internal defense and development. The likely direct and indirect actions required to achieve our strategic interests in Central America require a classification of our willingness to participate and support actions which require military/combat involvement on the one hand and support nation-building efforts on the other hand. I hope that such a priority classification be announced.

c. U. S. law and regulation regarding relationships between government agencies under conditions of general war are rather specific. No such specificity exists with respect to the present low intensity conflict/active war environment such as we face in Central America. As a result, I foresee possible difficulties, increasing with the tempo of operations, in securing unified action among

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E.O. 13526 Sec 1.3
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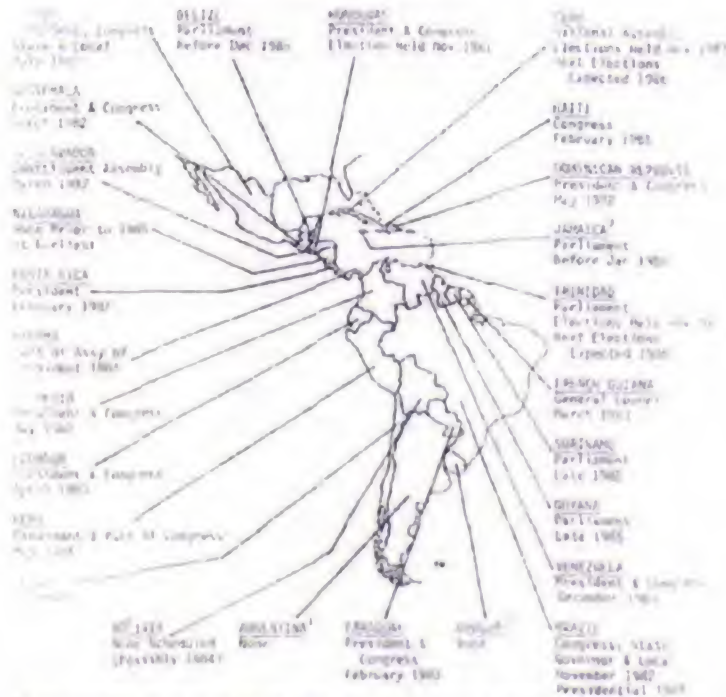
1. The following information was obtained from the files of the Central Intelligence Agency, Office of the Director of Intelligence, and the Office of the Chief of Staff, and is being furnished to you for your information. The information is being furnished to you for your information and is not to be distributed outside your agency.

[illegible]

1. *Staphylococcus aureus* (Staphylococcus aureus) - 100%
2. *Staphylococcus aureus* (Staphylococcus aureus) - 100%
3. *Staphylococcus aureus* (Staphylococcus aureus) - 100%
4. *Staphylococcus aureus* (Staphylococcus aureus) - 100%
5. *Staphylococcus aureus* (Staphylococcus aureus) - 100%
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8. *Staphylococcus aureus* (Staphylococcus aureus) - 100%
9. *Staphylococcus aureus* (Staphylococcus aureus) - 100%
10. *Staphylococcus aureus* (Staphylococcus aureus) - 100%

ELECTIONS - LATIN AMERICA

43



* New President was selected by the Junta in Nov 1983. Next election is scheduled for early 1984

General election tentatively scheduled for 1982

Incumbent Minister took office in October 1982

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ACHIEVEMENTS IN CARRYING OUT THE

Summary highlights of significant command activities for 1961:

1. INTELLIGENCE

(1) In October, through coordination with DIA, DLA and the Air Force, the Command received for the first time, an airborne collection system (CROSSER) under which USMACVCOM exercises operational control. Follow-on negotiations to obtain a second collection system over which USMACVCOM would exercise operational control have also been underway. In January 1962, the Army is scheduled to deploy the CROSSER BLADE system in support of the Command. These deployments provide USMACVCOM with the new ability to detect the gathering of military information on high priority targets in the region.

EO 13526 Sec 3.3(b)(1)

(2) AIRBORNE AND STRIKE USMACVCOM carried on three separate occasions during the last quarter of 1961 to actual or threatened sabotage of El Salvador (ES). In October also two-thirds of the Puente de los Angeles was destroyed, we deployed a twelve USA engineer team to survey the damage. A detailed report was provided to the Government of El Salvador (GOES) for use in effecting repairs and improving defenses. In November, in response to a GOES request, we deployed a four-man team to provide a security assessment of the current defenses of the Costa Grande and San Salvador area. A detailed report was provided to the GOES containing recommendations for active and passive security improvements. Later in November, USMACVCOM was advised of a possible sabotage attempt directed against the USS AFRIGAN BARR at Acapulco Harbor, in a five-man strike qualified special force team was deployed which provided training for ES personnel in harbor defense/ship security techniques.

2. (C) EDUCATION

(1) (C) JFPC BASE Camp IV, conducted in 15 February 1962 was a joint USMACVCOM, USMACVCOM-sponsored, joint air, ground, and naval defense exercise. Numerous participation by components and augmentation forces insured a highly coordinated exercise which consolidated the augmentation concept and directly demonstrated the ability of our forces to accomplish their tactical defense mission. It was our largest and most ambitious exercise effort to date.

(2) USMACVCOM conducted combined/joint exercises (BALCON VISTA) with both Venezuela (VE) and Honduras (HO) in 1961. BALCON VISTA-HONDURAS marked the first such exercise that the U.S. has participated with in a Central American

... 1981, a decade. It further permitted the expansion of CS for US military and security needs for homeland surveillance and interdiction, space systems, and communications. In 1981, the US military was committed to the expansion of the system which would be a significant contribution to the security of the US.

1. (U) OPERATIONAL ISSUES

(1) Several major US military communications electronics (C-1) systems were made in Panama during 1981. It includes: (a) extension of digital microwave (DM) links within both the Pacific and Atlantic areas; (b) installation of eight telephone electronic switching offices; (c) digitalization of the SATCOM link to Ft. Belvoir, MO. The COMUSMACV Mission Radio System (MRS) was upgraded during 1981 with the installation of highly efficient solid state and vacuum tube RF's throughout Central America. These upgrades will be extended throughout South America during 1982. MRS will also be upgraded in 1982 to provide COMUSMACV with secure voice telephone links to SAIVEN links to the INMILGP's in Central America to provide greater reliability and COMSEC protection than is possible with the MRS.

(2) (U) CIB Directorate: COMUSMACV submitted a proposed organization for a new CIB Directorate in the 1981 Joint Support Program. Manpower is presently borrowed from administrative commands to perform communications staff planning. The rapid expansion of Latin American (LAVAN) activities, especially in Central America, calls for more CIB planning which cannot be provided by the current inadequate staffings.

2. (U) TREATY

(1) Although the issues cited in (a) & (b) above are quarterly in nature, the COMSEC remained unresolved, but settlement during the past year has led to the fact that the interpretation of the pertinent treaty language has remained Panamanian. Challenging and, thus, our position on these issues remains unclear. We have, in essence, delayed for the time being the Government of Panama's (GWP) attempt to renegotiate the treaty documents and we have done so with the subject of world critical community from either the DM or the COMSEC area.

(2) (U) Relationships among the three US Government agencies in the Central American Community (COMUSMACV) have been very positive. COMUSMACV has been and will continue to be active. The role of the Panama Canal Commission (PCC) has been considerably enhanced during the past year by the transfer of the PCC's role which now focus on the PCC's responsibilities and issues. The PCC's role is to ensure coordination in connection with the PCC's and proper service.

(3) (U) Base support operations (medicine, hospital, exchange, etc.) COMUSMACV continues to provide the US community in Panama with excellent services. There could be some community problems if the Panama Community does not continue to operate beyond its treaty mandated closing date (31 March 1982). Discussions are continuing at the diplomatic level to have the community operation extended.

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the date of presentation to the company, 1/3" which is paid by the New York Government agreement. In January, the "second 1/3" is paid by the employer. The 1/3" Government's position is that it is the employee's responsibility (which also comes down) is lower and that it is discriminatory because 6.5% employees do not get the same benefit. The issue is at issue between the two governments, however, a proposal by the 6.5% Government is being drafted which is that we could start paying the "second 1/3" as an employee if retroactivity to October 1975 is made.

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(1) 1982 REVIEW

(1) (U) Security Development. The U.S. Southern Command took positive steps throughout 1982 to solidify and expand U.S. military influence in Latin America.

(2) (U) The region's Personnel Exchange Program (PEP) currently includes 24 positions in eight countries. Army and Air Force component commanders in Panama now have a well defined role in managing the program. The Navy maintains centralized control from Washington.

(3) (U) Initial Security Assistance contacts were made with officials in Belize and Jamaica. Additionally, programs were established/developed with Guyana and Suriname.

(4) (U) The Representation Unit continues to serve as an effective vehicle for expanding military relationships. Visits during 1982 (22 visits to 14 countries) were as follows:

LIA

BY/IN/AF Component Commanders

Costa	Sweden	Guatemala
Argentina	Chile	Honduras
Colombia	Venezuela	Chile
El Salvador	Honduras	Colombia
Brazil	Nicaragua	Belize
Antigua	Dominican Republic	

AF/AF Component Commanders

AF/AF Component Commanders

Honduras	Guatemala
Venezuela	Argentina
	Brazil

The command also hosted senior military leaders from nine countries--to include chiefs of the military establishments in Argentina, Brazil, Chile, the Dominican Republic, Jamaica, and Guyana.

(5) (U) Closer ties developed between the National Guard Bureau and USARV. Exchanges between the Puerto Rican National Guard, the Drugway and the Dominican Republic have already extended military influence in the region. A recent visit to USARV by Lt. Gen. Weber, Chief, National Guard Bureau, laid the groundwork for other, mutually beneficial initiatives.

(6) (U) United States Coast Guard officers have been programmed for security assistance offices in Jamaica, Barbados and Panama--a worldwide first. The chiefs of many countries in the region have expressed which closely equate to those of our Coast Guard. Cooperation from the U.S. Coast Guard in dealing with these matters has been outstanding throughout the year.

(7) (U) The Chief of Staff, U.S. Army contributed innovative ideas in our quest for security development initiatives. These included high-level consultations with the Argentine Joint Staff and a "U.S. Army to the South" briefing tour by a Department of the Army team. USARV representatives participated in both of these successful ventures.

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(a) (C) The U.S. Southern Command (USCINCSOUTH) visited a training center in the Dominican Republic and presented results to government officials. This is the second study of this nature undertaken by the command. Panama's Guardia Nacional (GN) was the subject of a similar study. The study of force requirements is an influence generating technique with considerable potential, particularly in the smaller countries of the region. We remain alert for future opportunities to employ this technique.

(b) (U) Training. During the past fiscal year, a number of USMCUTS-TOC trained approximately 8,000 military personnel from 15 Latin American/Caribbean countries. Of these, 381 received instruction in the Panama Area Military Schools, while the remaining 811 were trained in their respective countries by 10 mobile training teams (MTT). The number of students at the Panama schools represent an 87% increase over FY80. Schools handled this increase with reduced overhead spending and without budget augmentation. A more detailed view of FY81 training is provided in the table below.

TRAINING AND EDUCATION: SUMMARY (FY 81)

Agency	Courses Offered	Students Trained	Mobile Training Teams	Students Trained
Army School of the Americas	19	1,487	1	1,237
Joint American School	70	591	1	19
Small Arms Training School	8	671	1	102
Total	97	3,749	3	1,258

NOTE: An additional 472 Latin American military students were trained at COMUSMACV schools and by USMC Mobile Training Teams (MTT).

(c) (U) Peru-Brazil border conflict. During the year 1981 border conflict between Peru and Brazil, USMCUTS-TOC made substantial contributions. The Deputy CISC, Major General Fawcett, played an important role in a multi-national commission which negotiated force disengagement. Helicopters and troops for the Rio Protocol Observer Force also came from USMCUTS-TOC. The cost of our involvement was high. Three crewmen were lost in the crash of a helicopter carrying the observer force. Despite intensive search efforts, neither the crew nor the helicopter were ever located.

(d) (U) El Salvador. The U.S. Southern Command provides the only major, long considered plan for limited support to the Government of El Salvador as the climate for support improved, we stood ready to respond. This preparation paved the way for introduction of tactically oriented MTTs, development of local leaders to improve mobility; response to JAG authority with a prioritized list of equipment; development of a Salvadoran national military strategy; and planning for Officer Candidate School (OCS) and infantry battalion out-of-country training. In addition to planning, USMCUTS-TOC made significant contributions to each of these areas as concrete requirements materialized.

(3) ~~REMARKS~~ In recognition of growing insurgent infiltration of areas into and through Honduras, T&A-GHQ developed, coordinated, and executed a two-phased area interdiction training program for Honduran Army and Air Force personnel. Planned and implemented in close concert with the U.S. Division, the program was recommended by the Chief of Mission as being a "model for inter-agency cooperation." In another important item, USAID-GHQ's support to valued the UH-1B helicopter (10 helicopters) from a U.S. Army depot that was realized through concerted DA efforts in April 1961.

(4) ~~CONCLUSIONS~~ The comments made significantly substantiated the overall U.S. Southern Command mission in CY 1961. In addition to their contribution and support in implementing the Command's regional initiatives, the following brief comments also apply.

(1) (a) The 193d Infantry Brigade (Panama) continued to excel and support the joint/combined exercise BLACK HAWK IV. The Brigade parachute team "Jungle Ambassadors" continued to perform to appreciative standards throughout LATAM; performance was conducted in conjunction with operations of the 8th Air Force. In addition the Brigade, in conjunction with the Guardia Nacional (GN) of Panama, hosted a Jungle Operations Conference in December at the Jungle Operations Training Center (JOTC), Ft. Clayton, Panama. The purpose of the conference was to establish an interchange of views, concepts and doctrine on jungle operations. The delegates reported excellent feedback and judged the conference a high success. The following countries were represented: Argentina, Bolivia, Brazil, Chile, Colombia, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Panama, Peru, Uruguay and Venezuela. U.S. Army representatives attended from the U.S. Army Infantry School, Fort Benning National Guard (9th INF), 70th, and 82nd AIRBORNE.

(2) (b) United States Air Force Southern Air Division (USAFSD) continued to "do more with less." The congressionally directed manpower reduction of 100 personnel concurrent with the increasing workload had not been realized to have an impact on existing accomplishments. With the increasing emphasis and priority that the present administration is giving to this area, an increase, not decrease, in manpower is needed. During CY 1961, USAFSD units received many well deserved unit and individual awards, participated in several combined joint exercises and operations and hosted or assisted in hosting several important conferences. The Rescue Coordination Center (RCC) was credited with saving 18 lives and 92 airmen. Overall, CY 1961 was a very good and successful year for USAFSD.

(3) (c) U.S. Naval Station, Panama Canal (USNAVSTA) in addition to supporting USCENTCOM's BLACK HAWK and BLACK PEARL exercises, continued to support the JOTC's Black Hawk when it visited the station. Ships were supplied and refueled through the Thanksgiving holiday. A primary function of USNAVSTA is to provide support for the operating forces of the Navy and in the execution of this function, 73 port visits were arranged in 1961 and are scheduled for 1962. In addition, 11 foreign military ship visits, 1 U.S. Government-sponsored research vessel, two U.S. amphibious LSTs, USNCGC's two combat ships, and 10 U.S. ships (transit only and not included in port visits) visited.

4-2

CONFIDENTIAL

SECURITY INFORMATION

1. (U) The above-mentioned views were generally supportive of the U.S. Program for Latin America. The views of the U.S. Program for Latin America were generally supportive of the U.S. Program for Latin America. The views of the U.S. Program for Latin America were generally supportive of the U.S. Program for Latin America.

2. (U) After two years of close observation, a positive outlook was developed in the philosophy, substance, and structure of the Security Assistance Program in Latin America. I believe the program requires revitalization. At the same time, we are on the threshold of significant opportunities, which I consider of historic proportions, to develop more reliable, productive relationships with our neighbors to the south—to build the effective coalition required in the next difficult years ahead. It is imperative to rethink the program and remove these deficiencies.

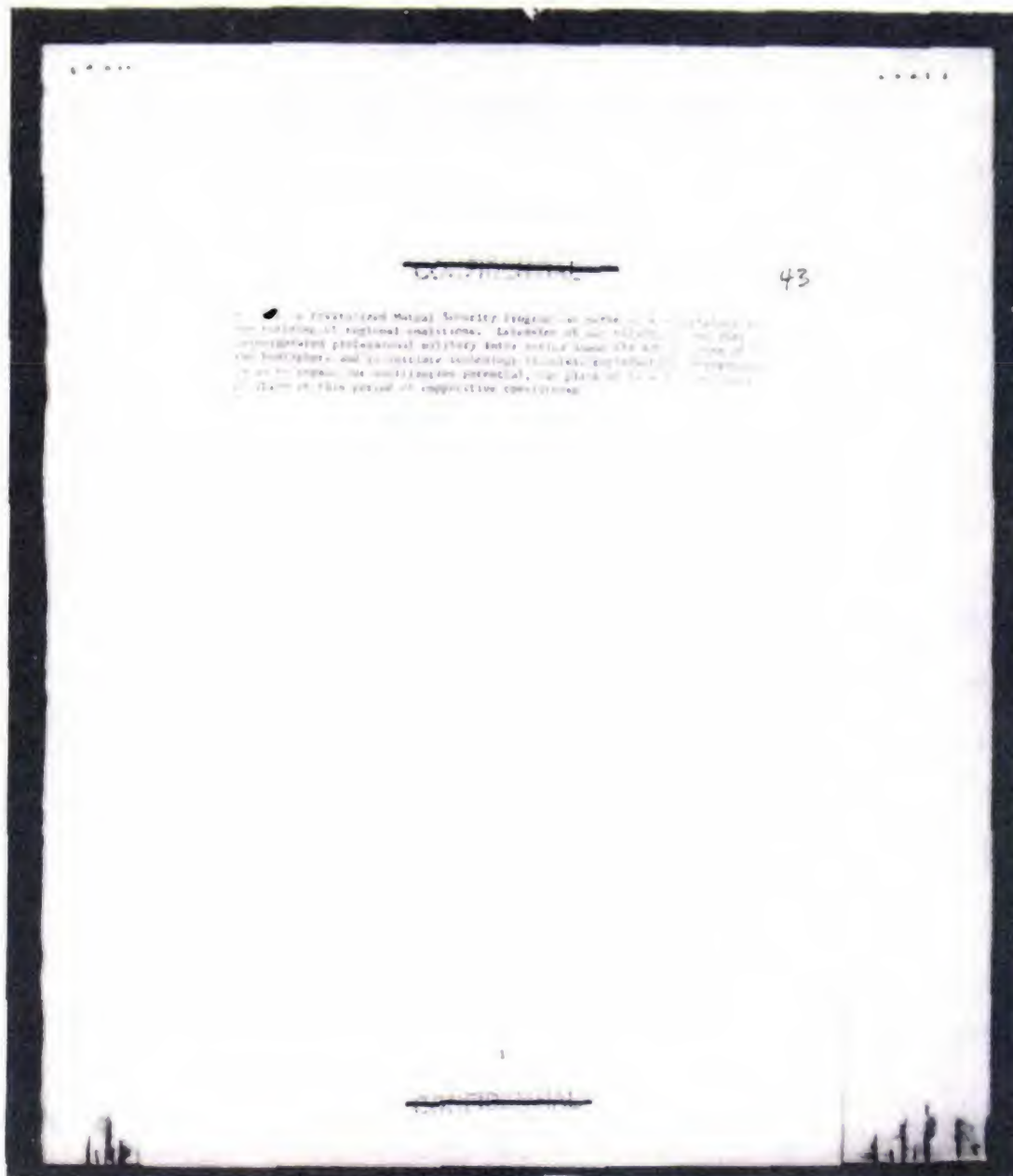
3. (U) Program philosophy reflects neither the Latin American current environment nor the reality of the times. A direct correlation between the danger of subversive insurgency to the nations of Latin America and danger to the national security of the U.S. must be acknowledged. Several conditions are now facing imminent challenges, often stemming from but always compounding severe economic and social problems. They need timely support (in order the revolution) from the standpoint of well-coordinated country-specific (regional) programs of political, social, psychological, economic, as well as military elements. From my perspective, the present program does not provide this integrated approach. Moreover, it is essential to recognize that civil-military regimes are a fait accompli and that it is essential to move toward ending population and arms flow as into mutually supportive units if we expect to achieve Latin American security objectives. Although the Latin American Armies are generally predominant and certainly the most powerful service in a political sense, as more sophisticated development of better regional service as well as control and air forces if our "showing of force" proves to be viable. This development to accomplished requires it must leave their true leadership. Officially, program philosophy for Latin America needs to be focused on the pursuit of common, mutual, shared security interests—among equals.

4. (U) The revised arms transfer policy was a salutary development. Yet program objectives and structure tend to hamper desired results. Substantive problems arise from continuing high interest rates, a poor record of delivery/responsiveness, uncertain funding levels, mid-term changes in funding, disparity between U.S. and host country policies, and lack of flexibility to accommodate changing circumstances. Individuals, countries, and host countries continue to turn to the U.S. for arms and other better terms and response times. Accepting such for arms and maintenance value of the program is widespread. Further, the program is not adequately funded, planning, and it hampers effective program management. The Unified Command, if more supported substantively, could be of greater assistance in achieving country-specific and regional goals. Examples of inadequacy can be found in terminology, meaning, and timing. The word "security assistance" to be itself viewed as antiquated. It does not convey the idea of partnership or shared responsibility in the face of mutual threat.

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1. The following are within US interests, and the value of funds to which they are allocated should be based on the value of the funds. However, the value of funds should be based on the value of the funds, and the value of the funds should be based on the value of the funds.

- a. Focus on the definition and goals of the program, and the value of the funds.
- b. Change the program to include the following:
 1. Increase the number of personnel in the program.
 2. Increase the number of personnel in the program.
 3. Increase the number of personnel in the program.
- c. Review the program to determine if it is necessary to perform the program.
- d. Review the program to determine if it is necessary to perform the program.
- e. Review the program to determine if it is necessary to perform the program.
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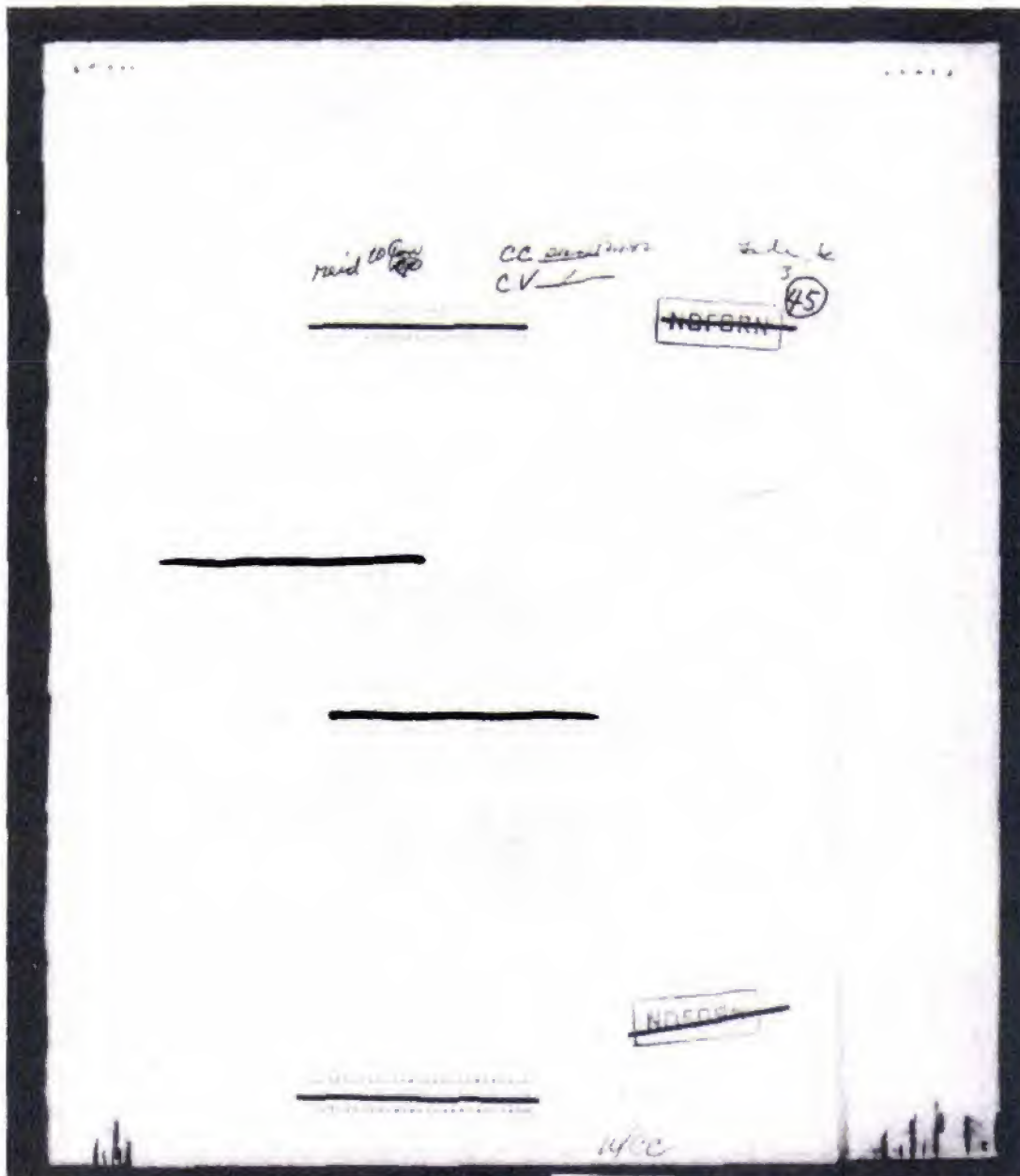
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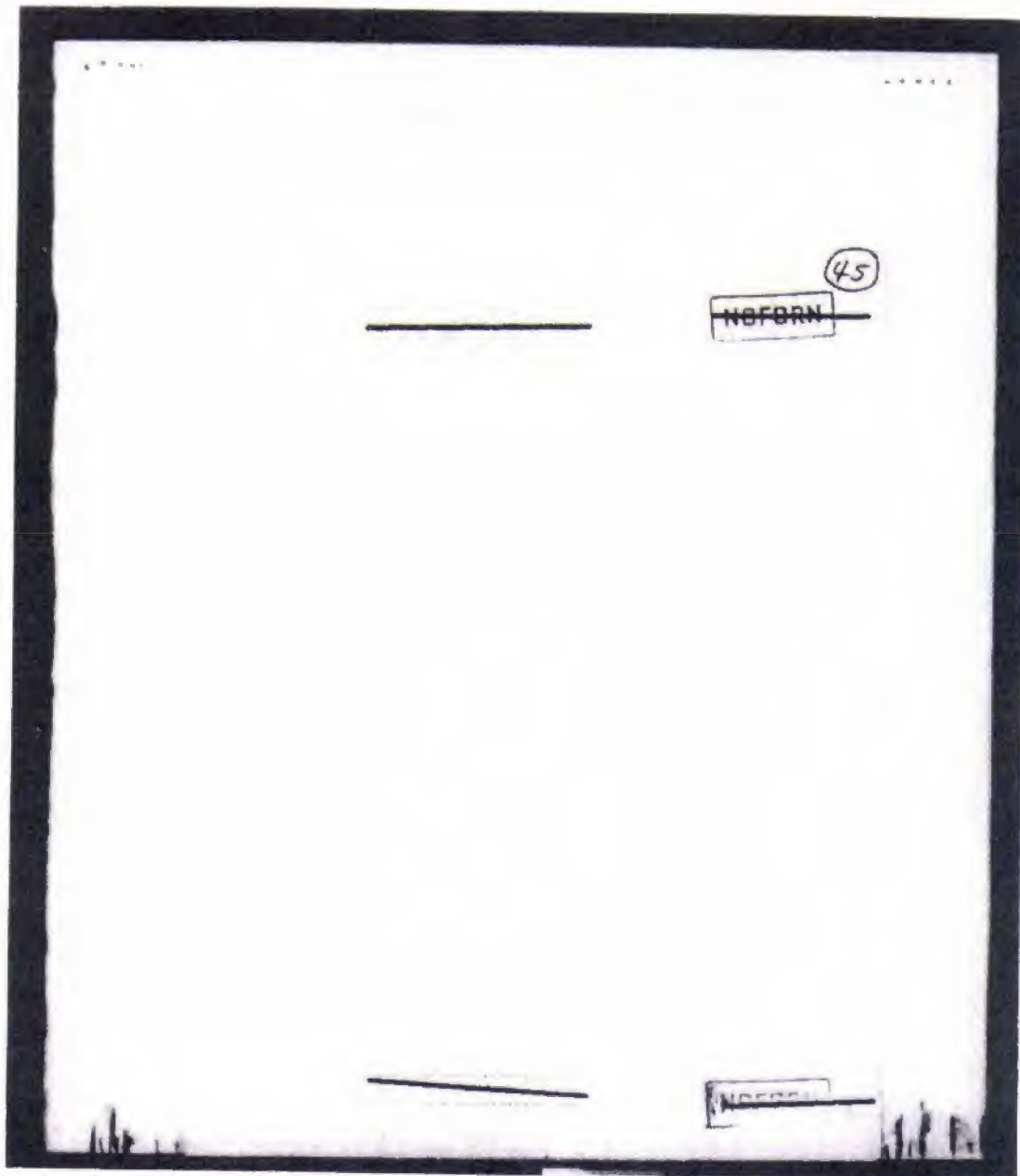
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~~SECRET~~
DEPARTMENT OF DEFENSE
UNITED STATES SOUTHERN COMMAND
CARTERS HIGHTS, PANAMA

46 35
~~SECRET~~

100-100000

1 August 1962

SUBJECT: SECDEF (Quarterly Report)

1 Commander, 153d Infantry Brigade (PB), ATTN: AFZU-CG, Ft Clayton, PH
2 Commander, USAF Southern Air Division, ATTN: CC, Howard AFB, PH
Commanding Officer, US Naval Station, Panama, ATTN: OO, Ft Amador, PH

For your information, CINC's Quarterly Report to SECDEF is attached
FOR THE COMMANDER IS UNREF.

1 (enc)
PH

[Signature]
JILLIAN C. COMES, JR.
Colonel, USA
Director, J3

~~SECRET~~
~~SECRET~~
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~~SECRET~~ ~~NOFORN~~
 UNITED STATES SOUTHERN COMMAND
 THE COMMANDER IN CHIEF
 APO SAN F 24003

46

2 July 1982

Subject: Activities of the United States Southern Command (USC)

Secretary of Defense
 Washington, D. C. 20301

1. [redacted] The quarterly period ending 30 June 1982 brought forward events of a particularly contentious nature for United States interests and actions in the hemisphere, and with significant implications for our global competitive posture now and in the future. Our efforts to build the coalition, which were showing promise, have been set back. The Falklands/Malvinas crisis has served to reinforce Latin American distrust of our sincerity in building a hemispheric defense partnership. The problems in Central America which appeared to be stabilizing in early April have become more severe and, correspondingly, more important.

2. [redacted] Actions we have taken during the past year to force Cuba and Nicaragua to renounce their support to insurgents began to bear fruit in April. In fact, intelligence estimates saw a significant decrease in the April flow; however, as the Falklands shifted attention away from Central America, the flow once again increased. Today in El Salvador, the momentum gained during the spectacular successful election process having disappeared, we face perhaps the most serious guerrilla offensive since the so-called final offensive of January 1981. [redacted] appears to be faced with a crisis of confidence in the United States, claiming we have placed their security in jeopardy without supplying material support to sustain their [redacted] government, now in a state of siege under a new government, remains unstable. Insurgent deterioration continues in Costa Rica and Honduras though realistically within our assistance is shorting up an inadequate security situation. The state of emergency imposed in Nicaragua by the Sandinistas on 15 March 1982 has been renewed with much since that time. Although Eden Pastora, commander [redacted] and his allies have pledged to support the FICG, the internal consolidation process has reached a point where I believe only force (not necessarily U. S.) will achieve their [redacted] end power.

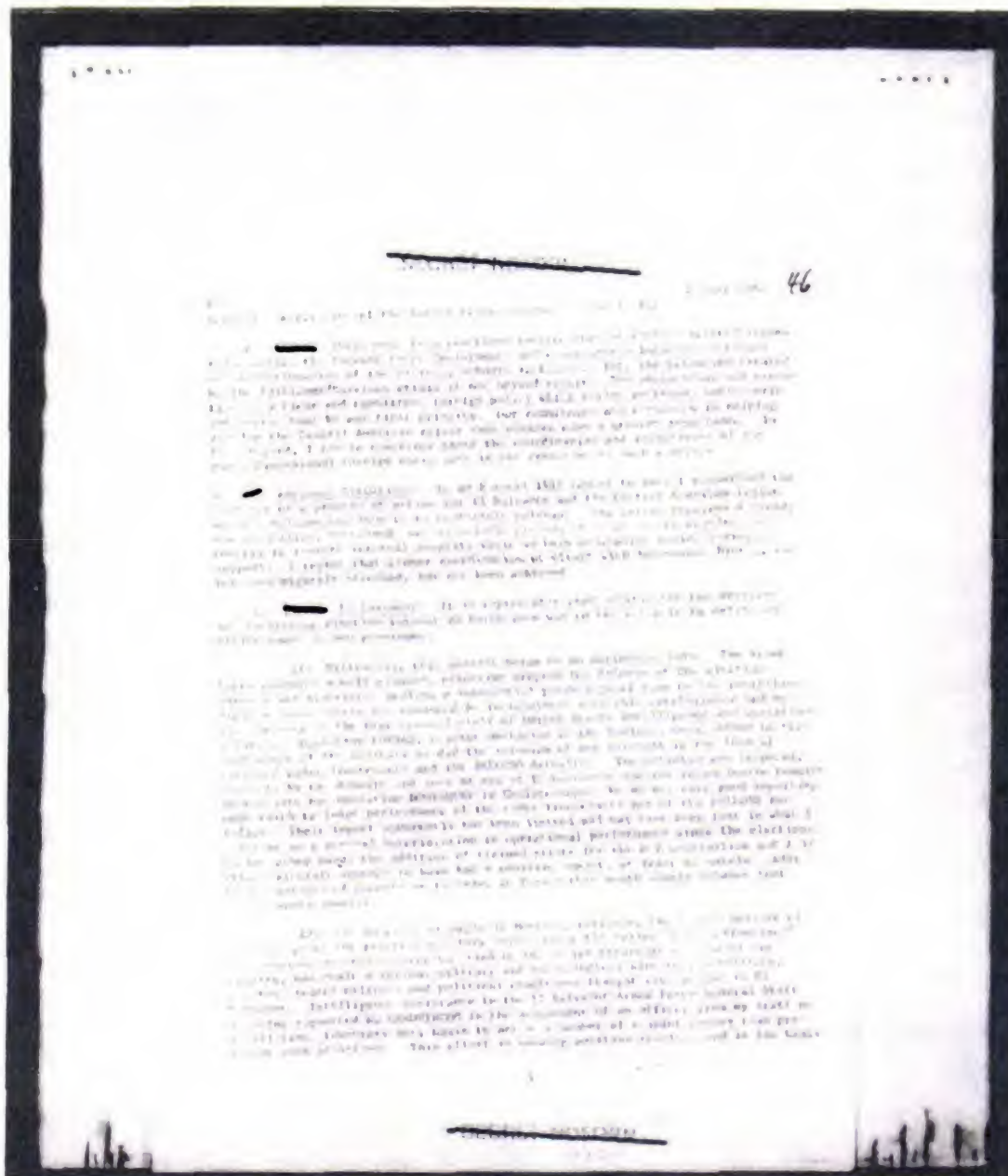
3. [redacted] During this period, I have travelled to Brazil (and I am traveling in early June very generously and openly). El Salvador, Honduras, and Jamaica. My [redacted] confirmed that Latin American military leaders are [redacted] [redacted] — but do not necessarily accept — our [redacted] for support of the Thatcher government against the Argentine invasion; however, they clearly do not understand why we have acted with so little [redacted]. They believe that [redacted] we have grown the bond of trust by our blatant form of public support, although some do not necessarily resent the support itself. The net result of Latin American reactions

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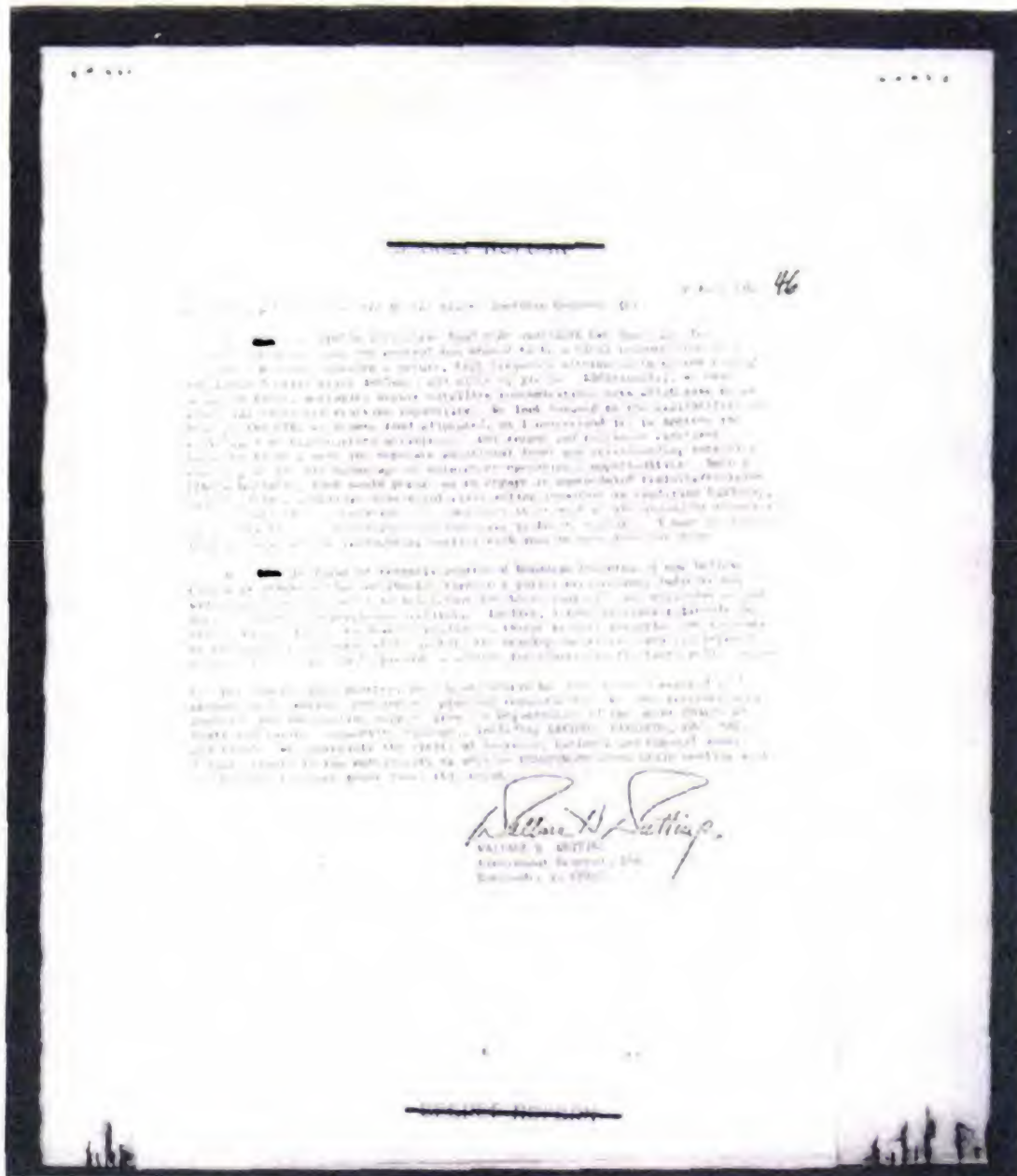
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As a result of the above, the authors suggest that the observed differences in the effects of the two types of stimuli on the two groups of subjects may be due to the different levels of the subjects' cognitive development. The results of the present study suggest that the effects of the two types of stimuli on the two groups of subjects may be due to the different levels of the subjects' cognitive development. The results of the present study suggest that the effects of the two types of stimuli on the two groups of subjects may be due to the different levels of the subjects' cognitive development.



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JUST ADDED

1. 004-001 1.121 Buenos Aires, Argentina

2. 01/01/80

- Report paper prepared to clarify paragraph 4 of the AMEMBASSY 03 Nov 80, 01/27/80 (for 03)
- Argentine Air Force (AAF) critically needs 2-170 video sets. Information on how to obtain or purchase.
- Security Assistance restrictions prohibit IMF support for military-related items to Argentina.
 - no sales of defense articles and services
 - no sales of defense equipment
- AAF needs a new requirement for commercial version of 2-170 video. Lockheed Georgia Company.
 - vendor (03) 004/01, Contract 01/10/80
- Commercial version of military-related items (Faden) may require State approval for export.
- Include radar system used by USAF and foreign countries. (Faden) Lockheed manufactured and sold by Lockheed. Military designation is AP-1000.
- Paper provides capability for weather, ground mapping, and search.
- No 004/01/80 available.
- 004/01/80 (03) 004/01/80 at estimating cost of 2,000,000.

Capt Markel/LAL/5449/01 August 80



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UNCLAS E F T A 3

50002 SUSPENSION OF SECURITY ASSISTANCE DELIVERIES TO ARGENTINA

1. SECURITY OF THE AVIZOR AND 32 IS DUE TO YOUR IMMEDIATE IMPLEMENTATION.

QUOTE 30002 BY PARAGRAPH 13, CAPTION 13, PART 1, MILITARY ASSISTANCE AND SALES PROGRAM, TRANSIT

1. UNTIL FURTHER NOTICES THE DEPARTMENT OF STATE HAS DIRECTED THAT ALL DELIVERIES OF FMS MATERIAL TO ARGENTINA ARE SUSPENDED. NO NEW RELEASES OF MATERIAL TO THE GOVERNMENT OF ARGENTINA (GSA) OR THEIR AUTHORITY ARE ALLOWED (OTHER FURNISHINGS WILL BE MADE). YOU ARE NOT AUTHORIZED TO ALLOW ARGENTINA TO USE MILITARY FACILITIES FOR THE PURPOSE OF PICKING UP MATERIAL PREVIOUSLY DELIVERED TO THEIR FREIGHT FORWARDER.

2. IT IS NOT INTENDED THAT PRODUCTION OF MATERIAL BY U.S. MANUFACTURERS BE STOPPED AT THIS TIME. IF PRODUCTION IS COMPLETE FROM RECEIPT OF FURNISHING GUIDANCE MATERIAL SHOULD BE SHIPPED TO US. MANUFACTURERS SHOULD BE ADVISED OF THIS GUIDANCE WILL BE PROVIDED BY OTHER OFFICE RELAY OF THE OFFICE OF SECURITY ASSISTANCE.

3. THE VARIOUS PROCEDURES AS OUTLINED IN REFERENCE A WILL BE FOLLOWED WITH NO EXCEPTIONS. SPECIAL EMPHASIS SHOULD BE PLACED ON

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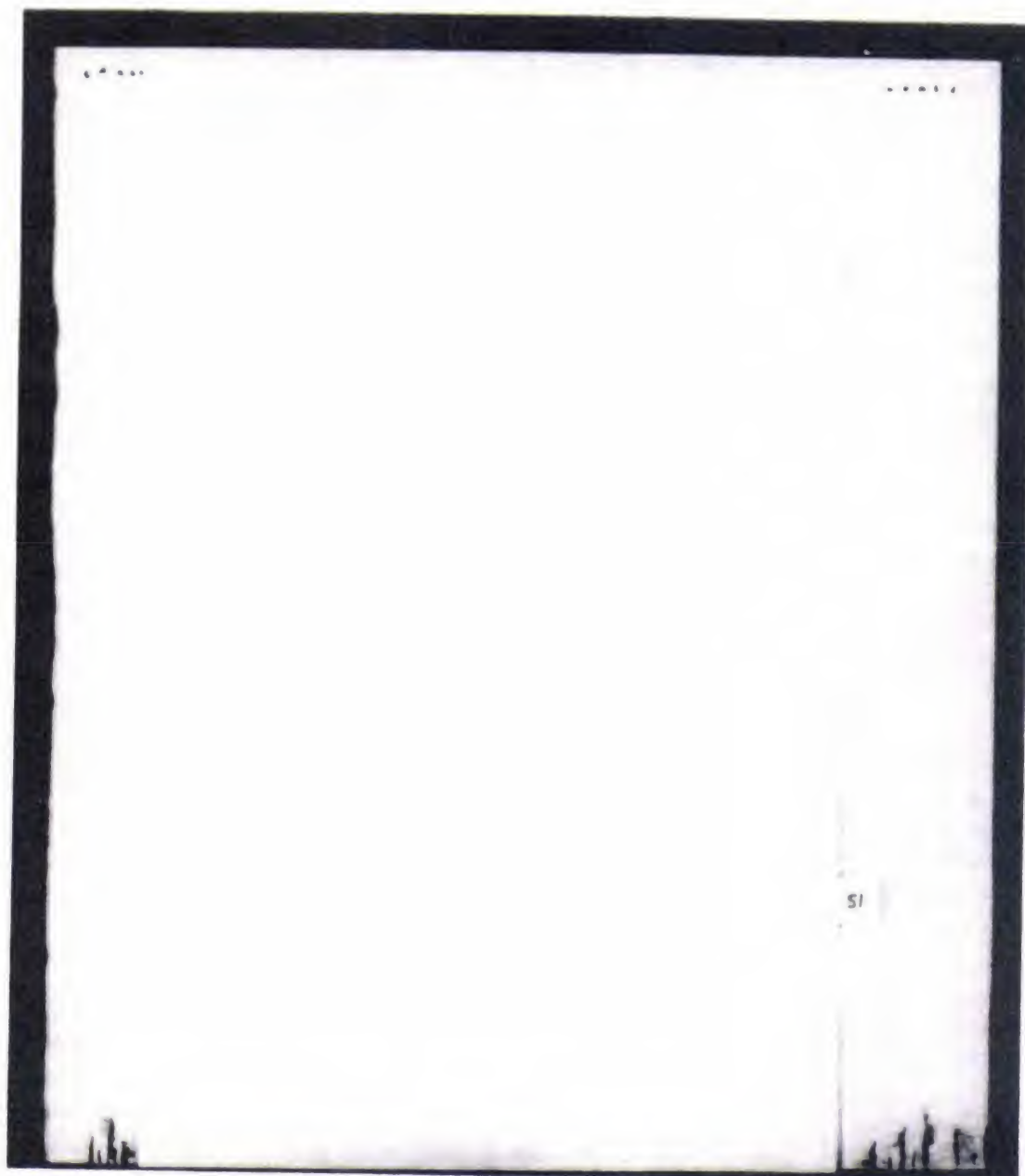
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HEADQUARTERS UNITED STATES SOUTHERN COMMAND
QUARRY HEIGHTS, PANAMA

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[Signature]

Tolson
Commander # 724-700/5811 647277

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DEPARTMENT OF DEFENSE
OFFICE OF THE SECRETARY OF DEFENSE
WASHINGTON, D.C. 20301-6000

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17 August 1983

TO: Chief of Staff, Joint Staff, Defense Intelligence Agency, Washington, D.C.

FROM: Major General William L. Mysterphen
Deputy Commander in Chief
United States South Command
APO Miami 3, 000

1. Subject: Mysterphen, as you are aware, the Situation 51 (AAAF) directed that we vacate our office, pay terminal and custom fees at El Paso International Airport by 15 August 1983. I have spoken to Brigadier (Brig.) General M. Brown, OCS III Operations; Comodoro (Col.) Andres Vidales, Chief Personnel Department; Comodoro Rendon, Deputy Director of Grupo for Lineas Aereas del Estado (State-owned airline, Arizona); and Comodoro Alvarez, Chief Customs and Legation in an effort to find new office and depot space. Through these conversations, it became apparent that the intention of the AAAF was to eliminate the favors and concessions that had been granted to us over the years. Additionally, we have held talks with Aerolineas Argentinas, Varig Airlines, and Eastern/Braniff personnel and have been asked to find storage space for pallets/bags and other associated ground equipment.

2. Therefore, our current plans are to vacate our space in 15 days. The possibility exists that an extension may be forthcoming, but if not, I anticipate that we will be in a short period only. We will continue to maintain our close contact with Aerolineas Argentinas but anticipate increased costs associated with transportation and ground support equipment. Our pallets and bags will be stored in the future warehouse and transported to El Paso via ground vehicles to maintain status of cargo. Pallets and bags will be loaded onto cargo with us aboard the ship and this may result in load planning difficulties for TB/OT personnel.

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1. The Agency cannot (1) determine if the cargo will be
received on the 1st or 2nd of October, but it will be
received on the 1st or 2nd of October but the Agency cannot
determine the date of receipt but it will be received on the 1st or 2nd of October.

2. The Agency cannot (1) determine if the cargo will be
received on the 1st or 2nd of October, but it will be
received on the 1st or 2nd of October but the Agency cannot
determine the date of receipt but it will be received on the 1st or 2nd of October.

3. The Agency cannot (1) determine if the cargo will be
received on the 1st or 2nd of October, but it will be
received on the 1st or 2nd of October but the Agency cannot
determine the date of receipt but it will be received on the 1st or 2nd of October.

4. The Agency cannot (1) determine if the cargo will be
received on the 1st or 2nd of October, but it will be
received on the 1st or 2nd of October but the Agency cannot
determine the date of receipt but it will be received on the 1st or 2nd of October.

5. The Agency cannot (1) determine if the cargo will be
received on the 1st or 2nd of October, but it will be
received on the 1st or 2nd of October but the Agency cannot
determine the date of receipt but it will be received on the 1st or 2nd of October.

6. The Agency cannot (1) determine if the cargo will be
received on the 1st or 2nd of October, but it will be
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determine the date of receipt but it will be received on the 1st or 2nd of October.

7. The Agency cannot (1) determine if the cargo will be
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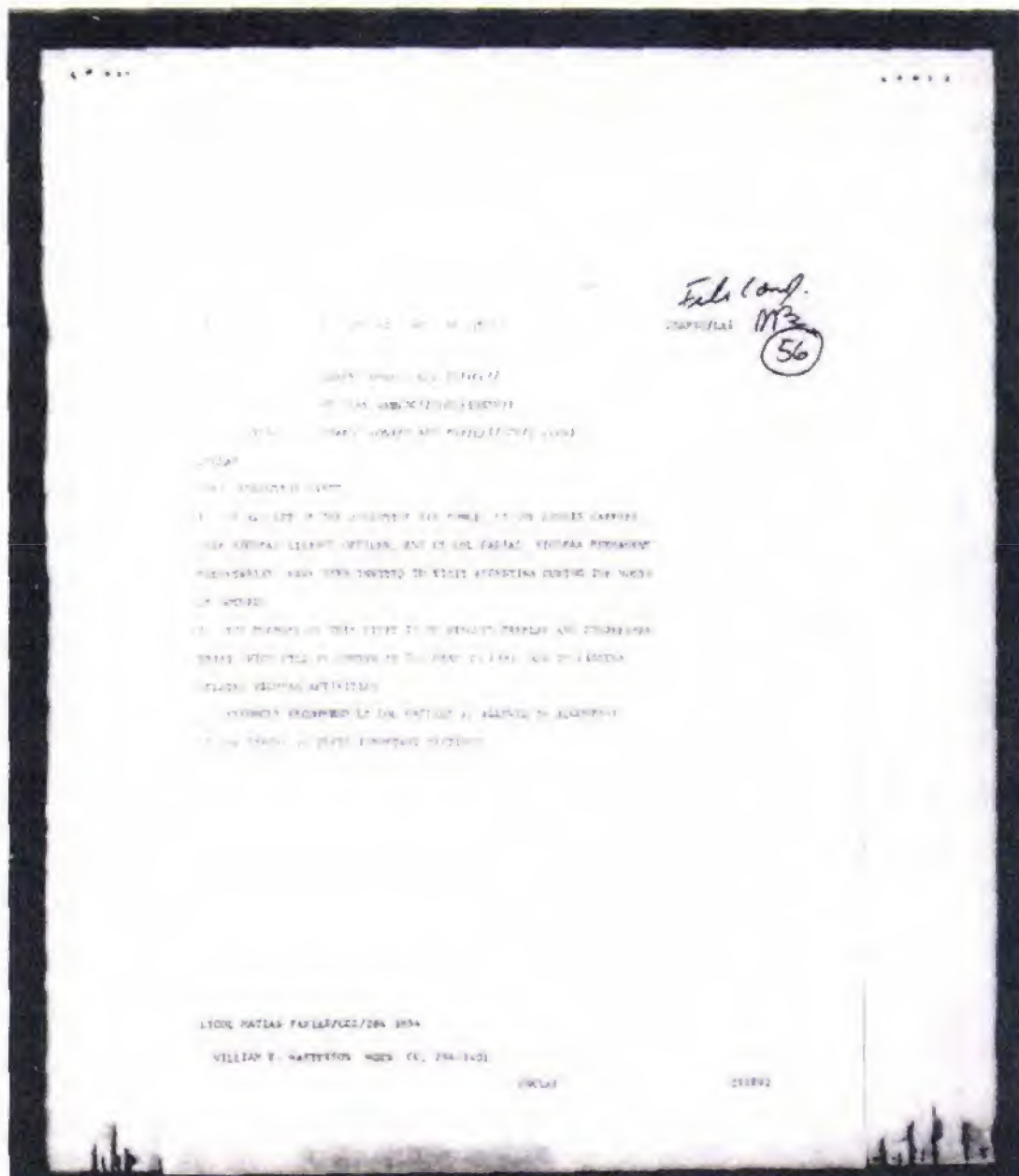
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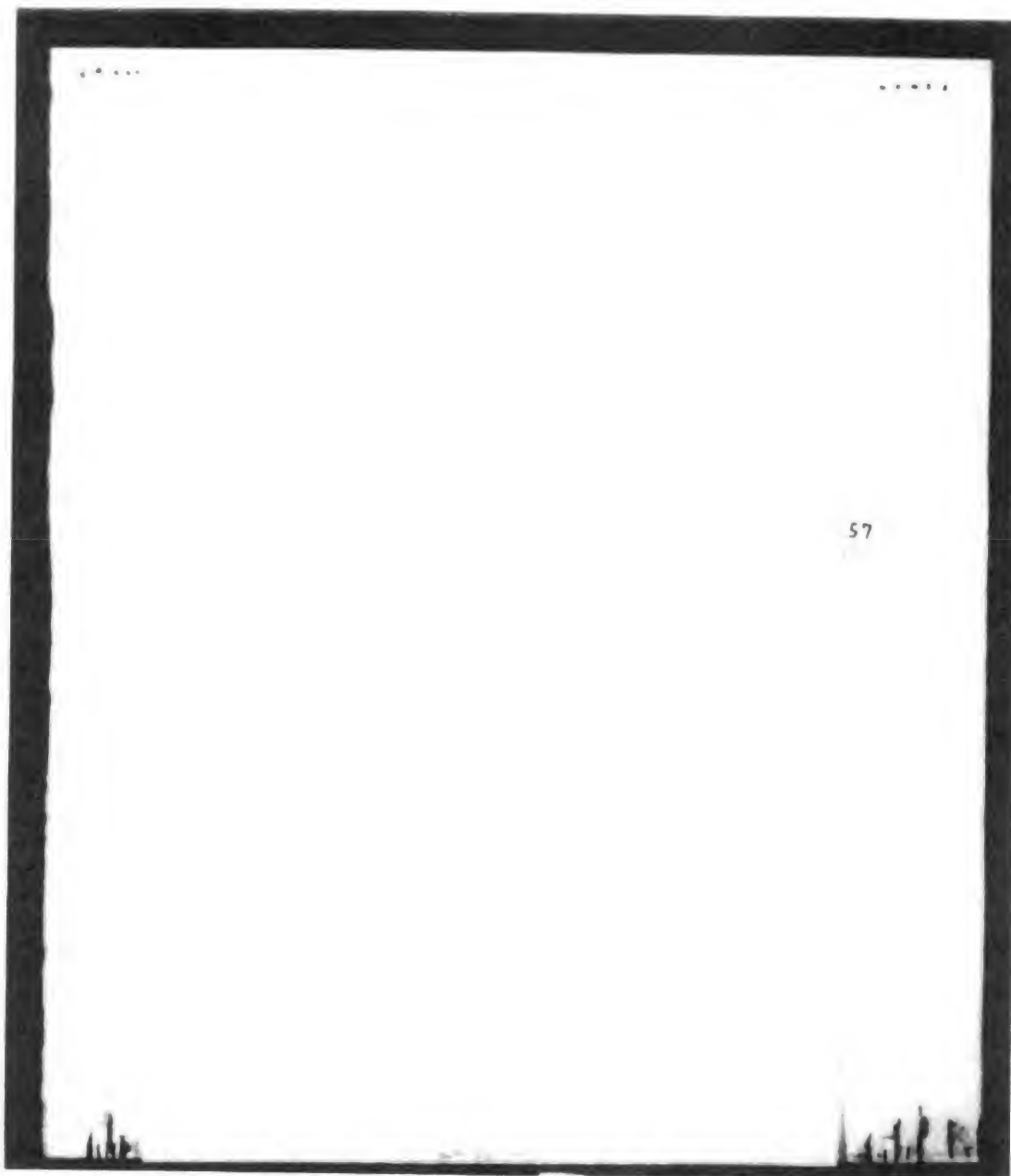
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1276 • J. Neurosci., October 1, 2003 • 23(26):1270–1277

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5384 J. Neurosci., November 11, 2009 • 29(45):5379–5384

23 OCT 1952

1. Lt Col James H. HODGSON, and 1st Sgt Dennis Calvey, USAF/2012, visited Arlington Cemetery 13-14 September 1960.

2. Assets of subsidiaries held with Argentina (All Firms are included in Table 1)

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1. Test 170206 - procedure as lab 1

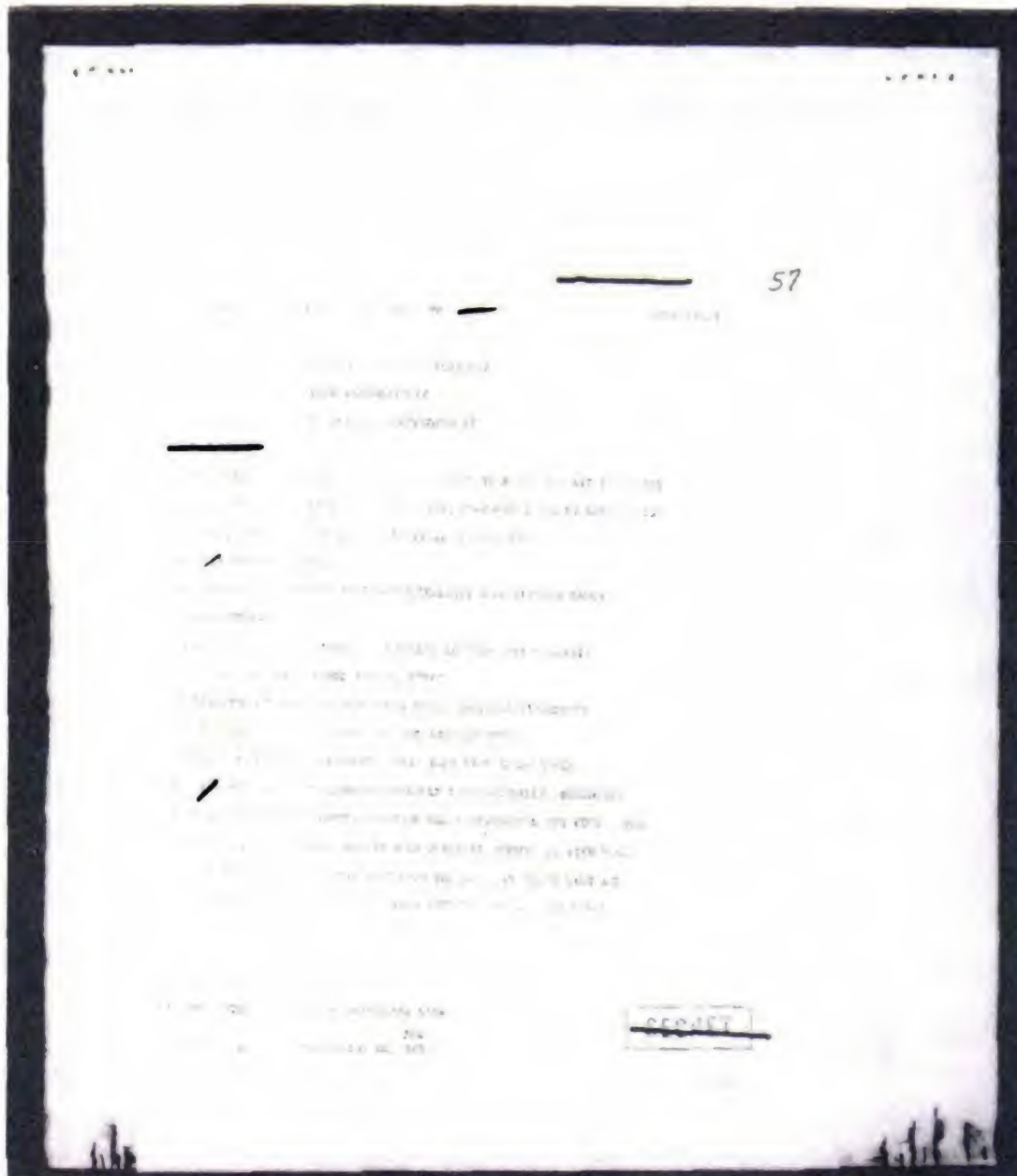
United States, U.S. Gov., Wash.
Dist., Department of Agriculture

1. 1994
2. 1995/96

1. The first part of the paper is a review of the literature on the topic.

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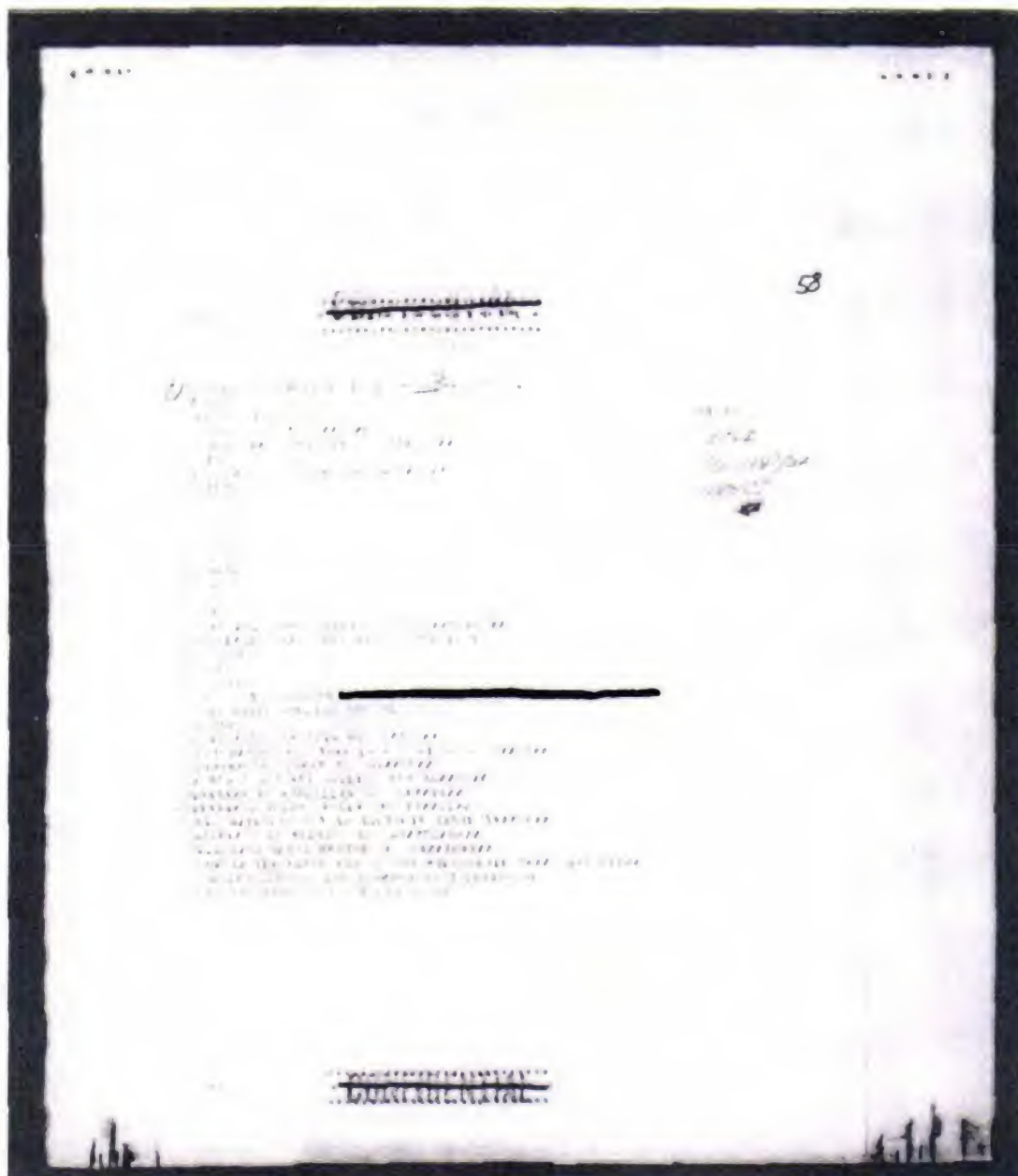
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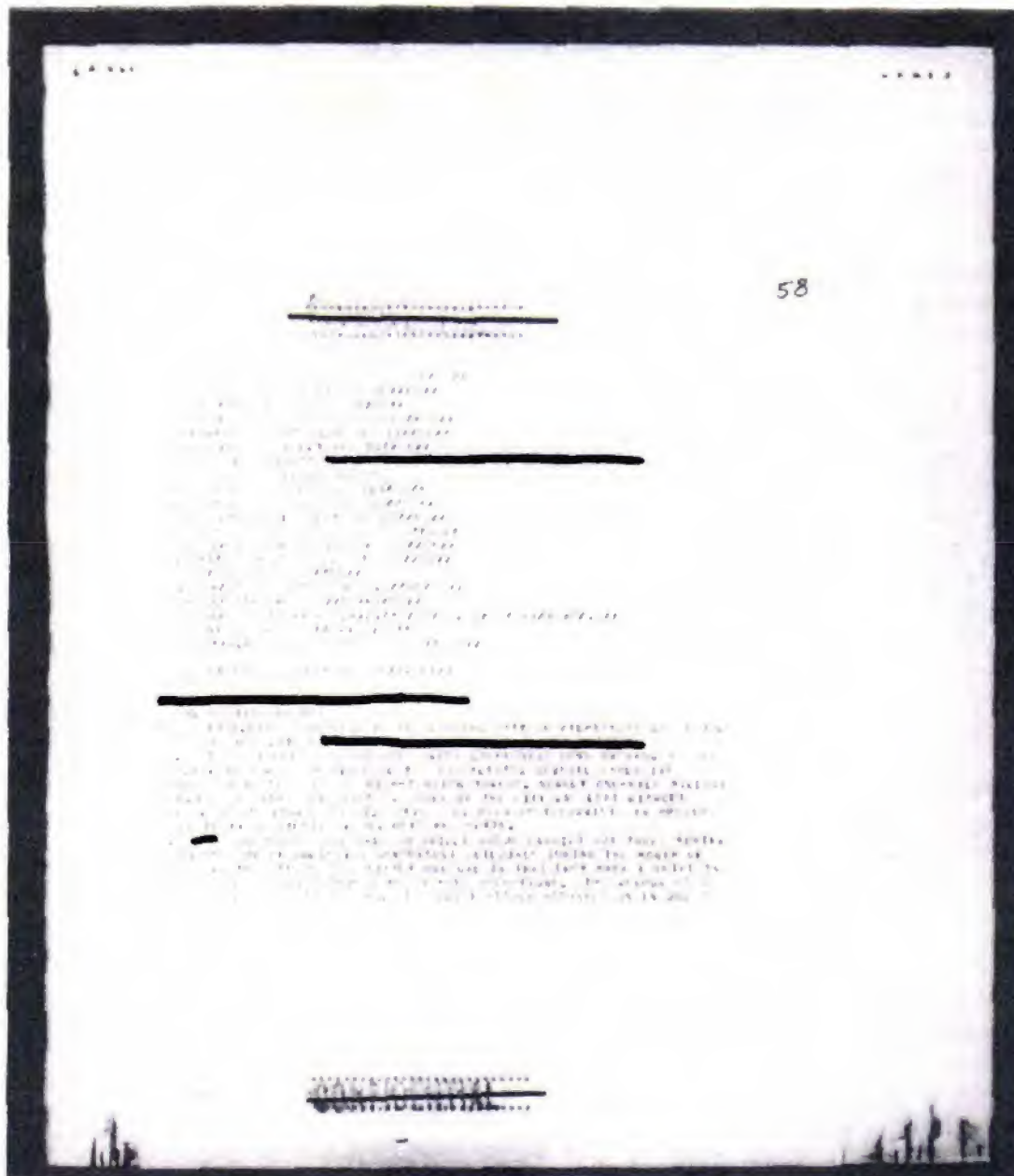
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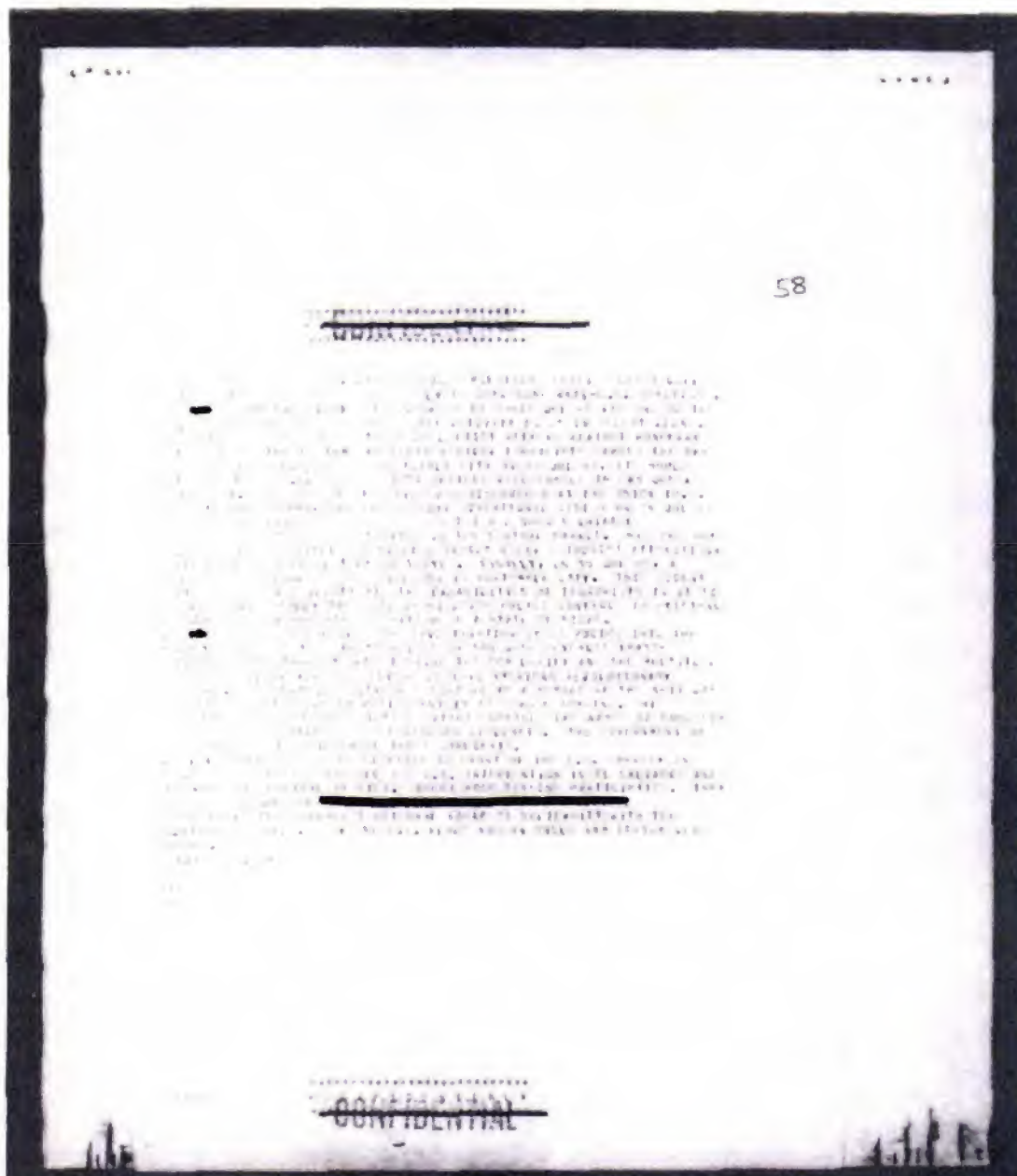
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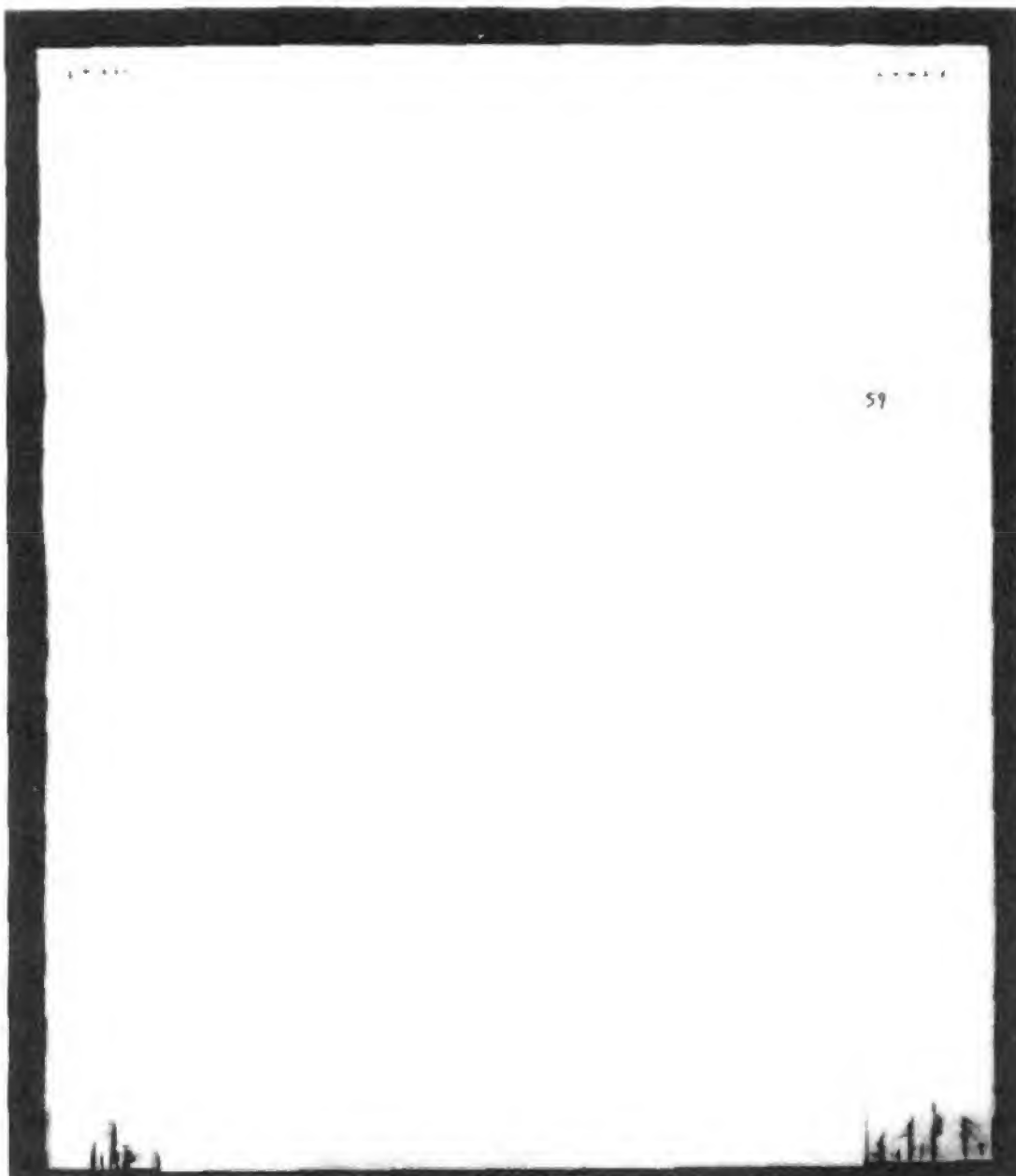
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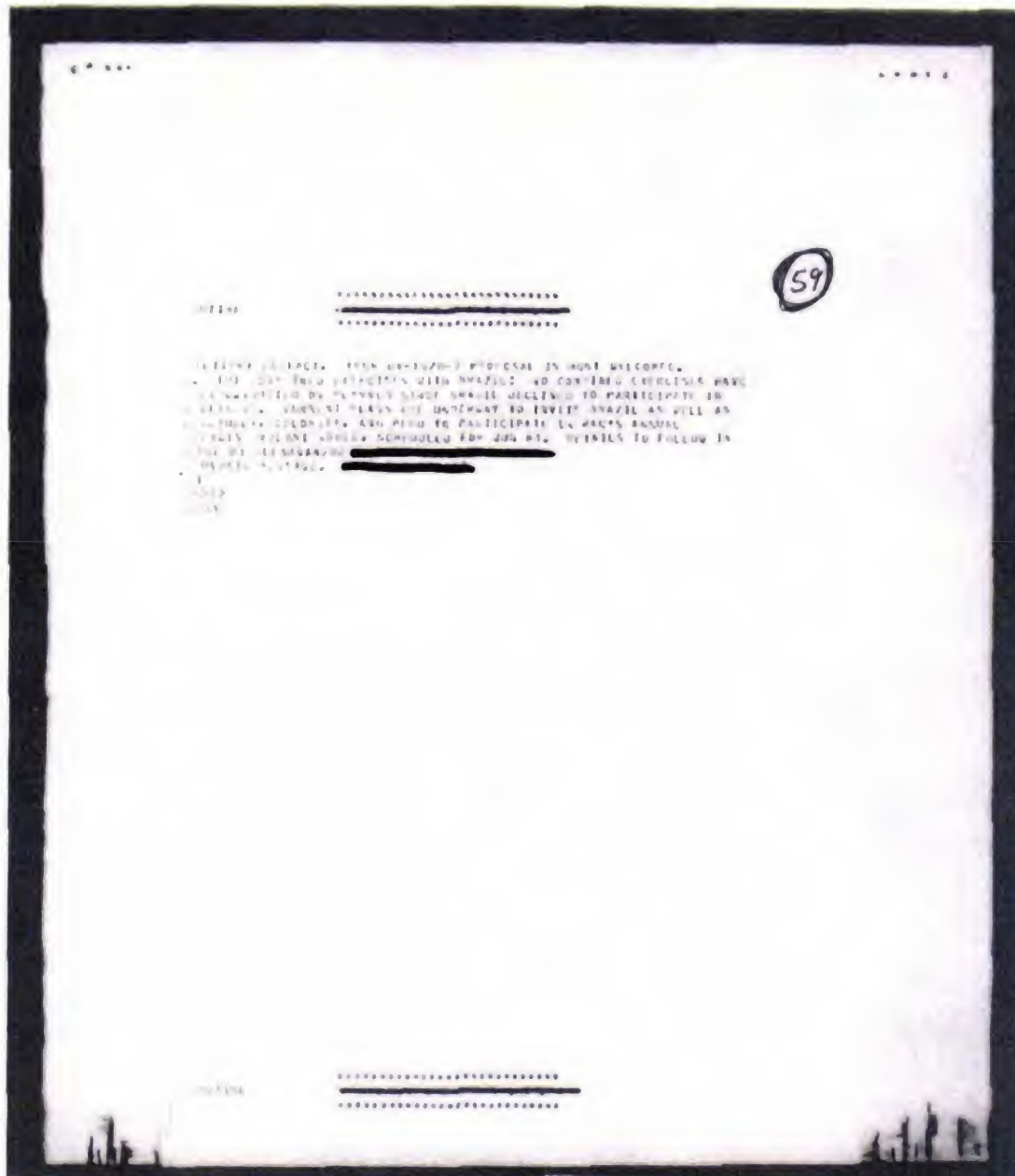
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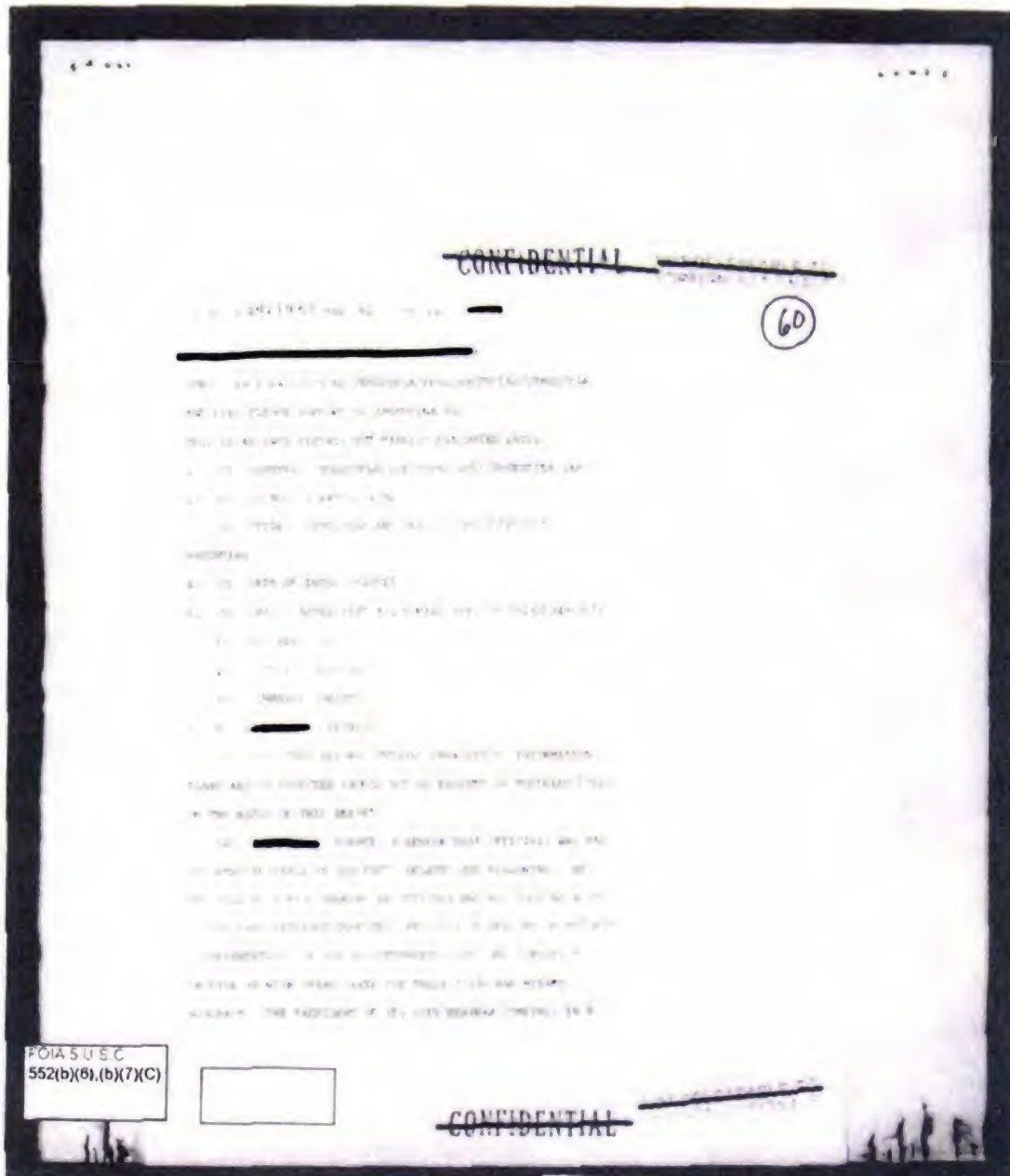
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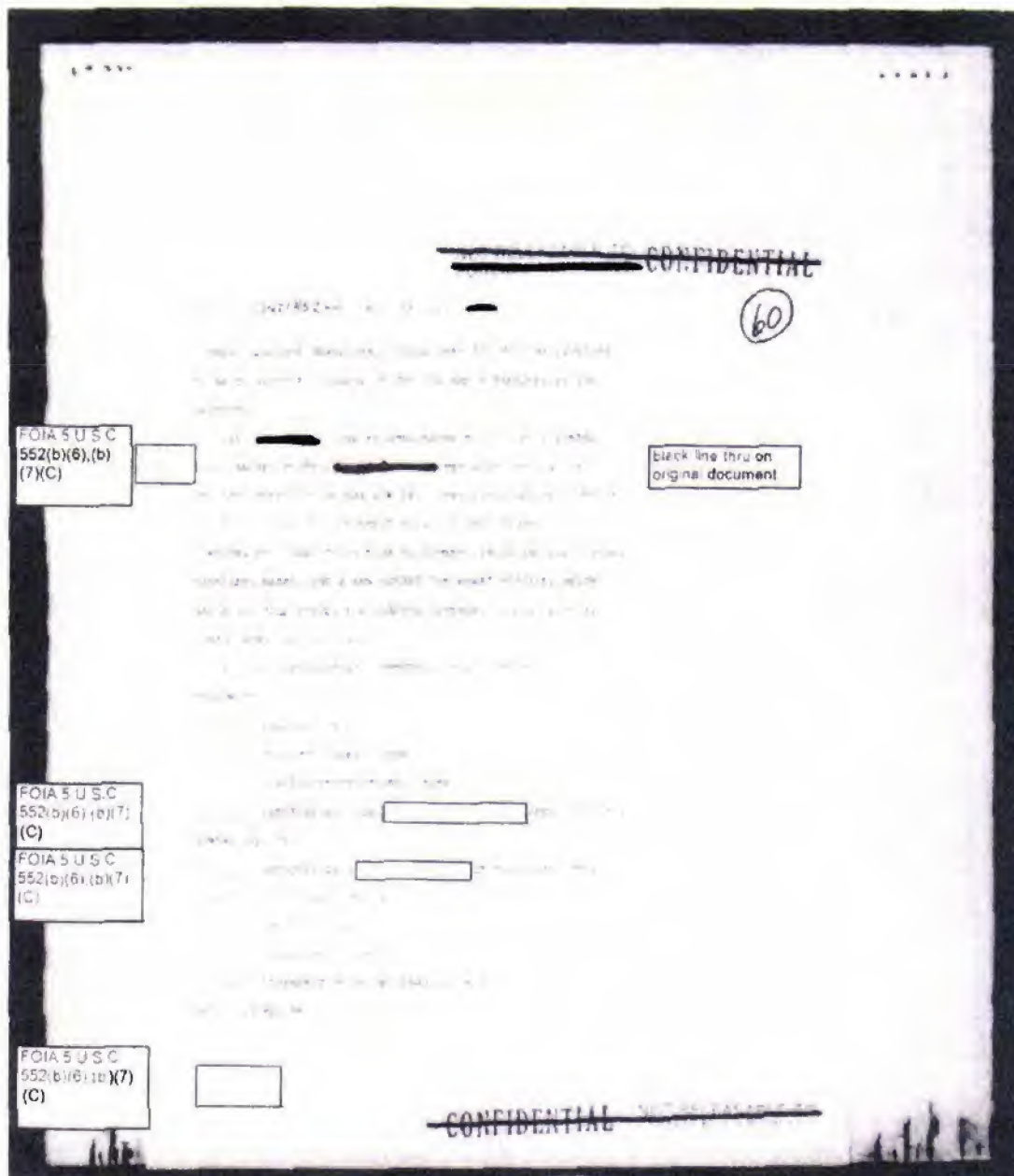
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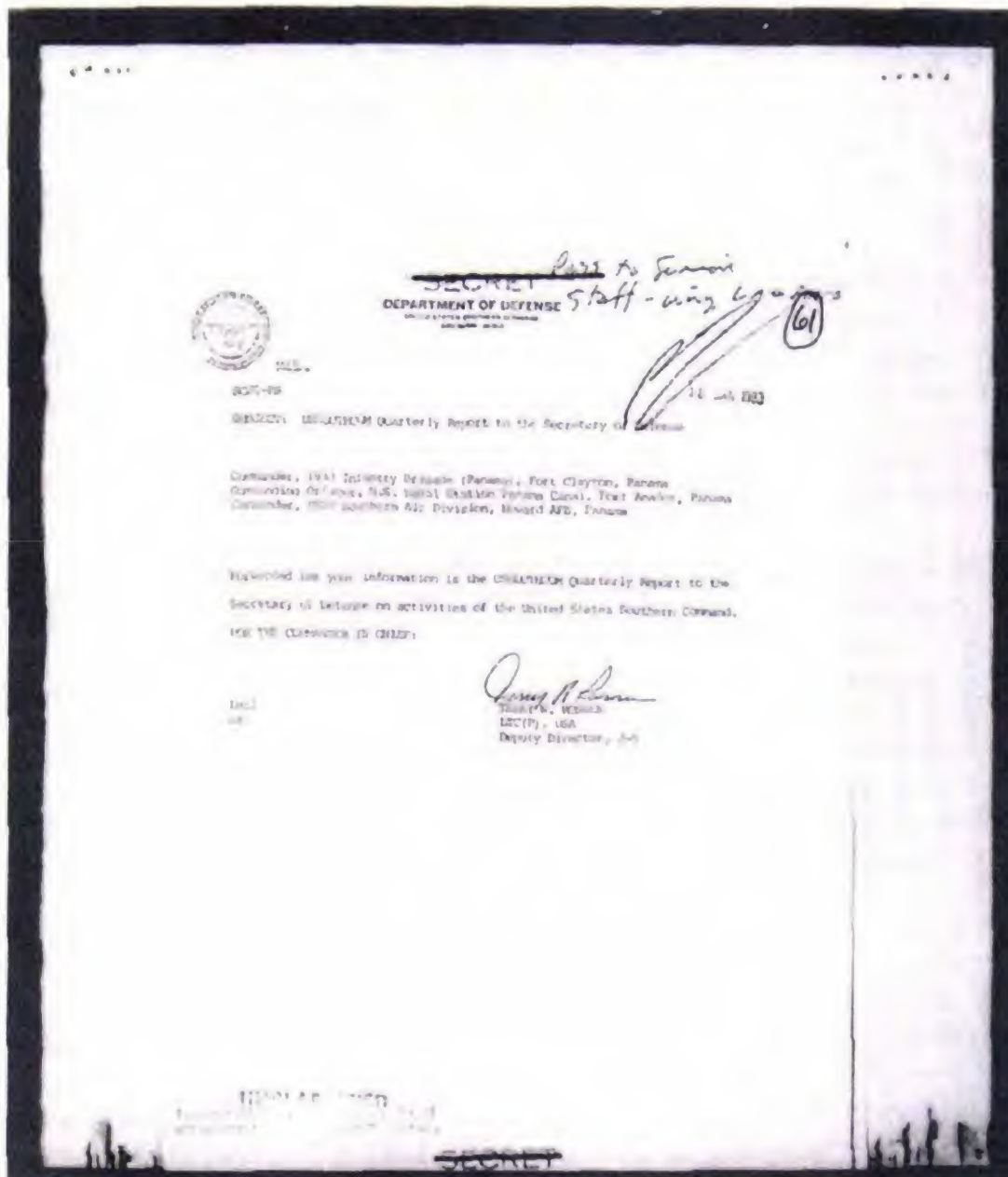
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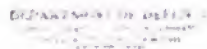
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1. *Explain the importance of the following factors in the development of a country's economy:*
 (a) *Human resources*
 (b) *Capital resources*
 (c) *Technology*
 (d) *Infrastructure*
 (e) *Government policy*
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"The Reagan Administration has assigned a responsibility to influence every Central American ... the U. S. ... present, seems to be failing to achieve ... first in peace, democracy, and development."

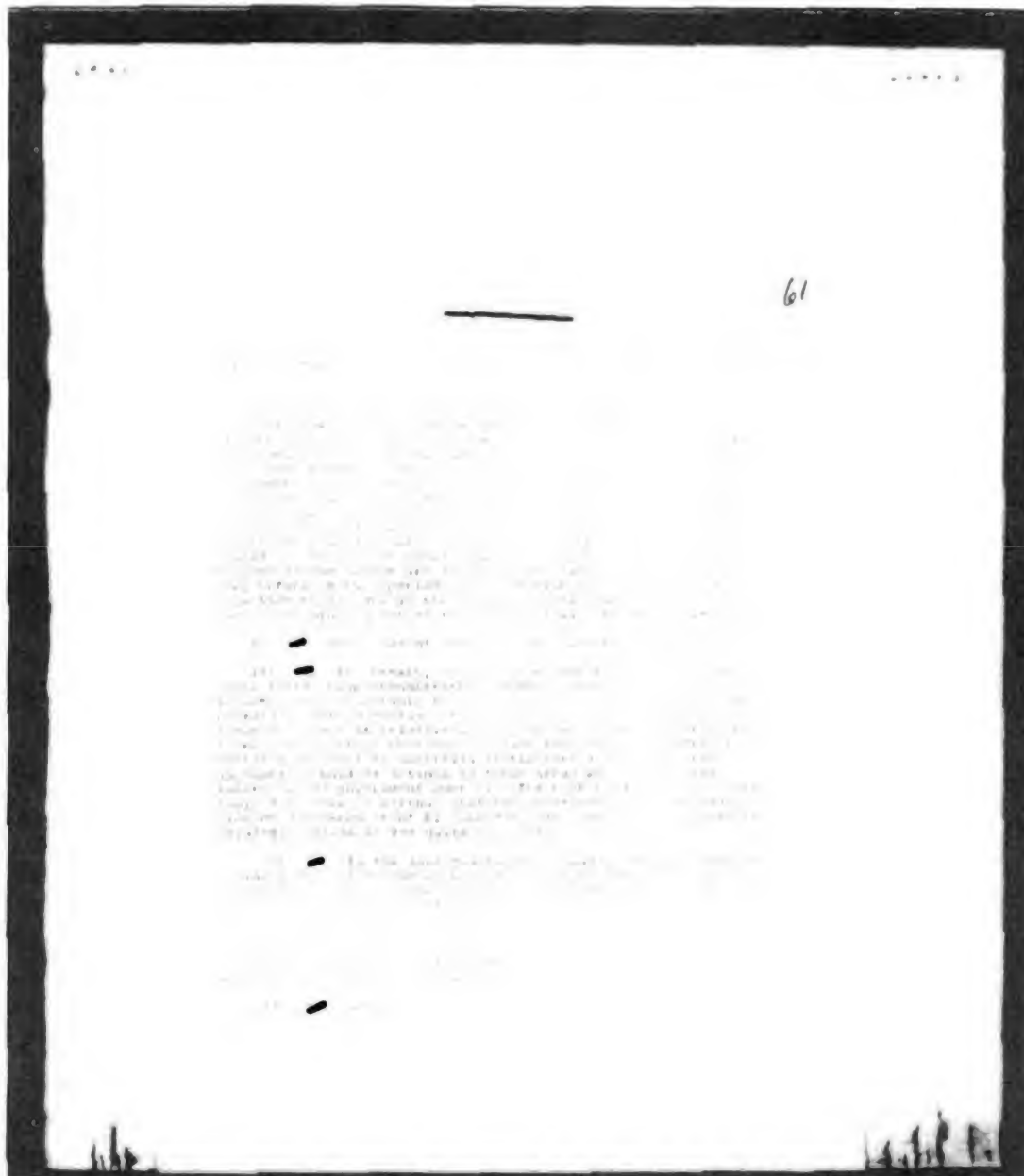
George A. Wall, Ltd. of the Wall Street Journal says:

The fascinating and dispiriting thing about the place is the extent to which the French administration, with a thorough knowledge of the history of China and Vietnam, is so ignorant of the people and the country.

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| 1. The FBI is advised that the above information was obtained from the files of the FBI. | 1/1/68 |
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Air Force Declassification Office
Date: Oct 18, 2018



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Air Force Declassification Office
Date: Oct 18, 2018

64

1. The first step in the investigation is to determine the scope of the problem. This involves identifying the specific areas of the organization that are affected by the problem and the extent of the problem. This step is crucial because it helps to focus the investigation on the most relevant areas and prevents the investigator from being overwhelmed by the sheer volume of information available.

[illegible][illegible]

1. The first part of the training course was devoted to the study of the history and development of the Central American region. This was done in order to give the students a better understanding of the political and social conditions of the area. The second part of the course was devoted to the study of the military and police forces of the Central American countries. This was done in order to give the students a better understanding of the military and police forces of the area.

2. The third part of the course was devoted to the study of the political and social conditions of the Central American countries. This was done in order to give the students a better understanding of the political and social conditions of the area.

3. The fourth part of the course was devoted to the study of the military and police forces of the Central American countries. This was done in order to give the students a better understanding of the military and police forces of the area.

4. The fifth part of the course was devoted to the study of the political and social conditions of the Central American countries. This was done in order to give the students a better understanding of the political and social conditions of the area.

5. The sixth part of the course was devoted to the study of the military and police forces of the Central American countries. This was done in order to give the students a better understanding of the military and police forces of the area.

WILLIAM H. HARRIS
LAWSON
1961

ACCEPTED FOR PUBLICATION 12 FEBRUARY 2015

1. Intelligence. The task of the intelligence staff is to provide the President and the Secretary of Defense with the information necessary to make decisions on the use of force. The intelligence staff is organized into three main areas: (1) Intelligence Collection, (2) Intelligence Processing, and (3) Intelligence Dissemination. The Intelligence Collection staff is responsible for the collection of intelligence from all sources, including human intelligence, signals intelligence, and imagery intelligence. The Intelligence Processing staff is responsible for the processing of intelligence into a form that is usable by the President and the Secretary of Defense. The Intelligence Dissemination staff is responsible for the dissemination of intelligence to the President and the Secretary of Defense. The Intelligence staff is also responsible for the coordination of intelligence activities with the other staffs of the President and the Secretary of Defense.

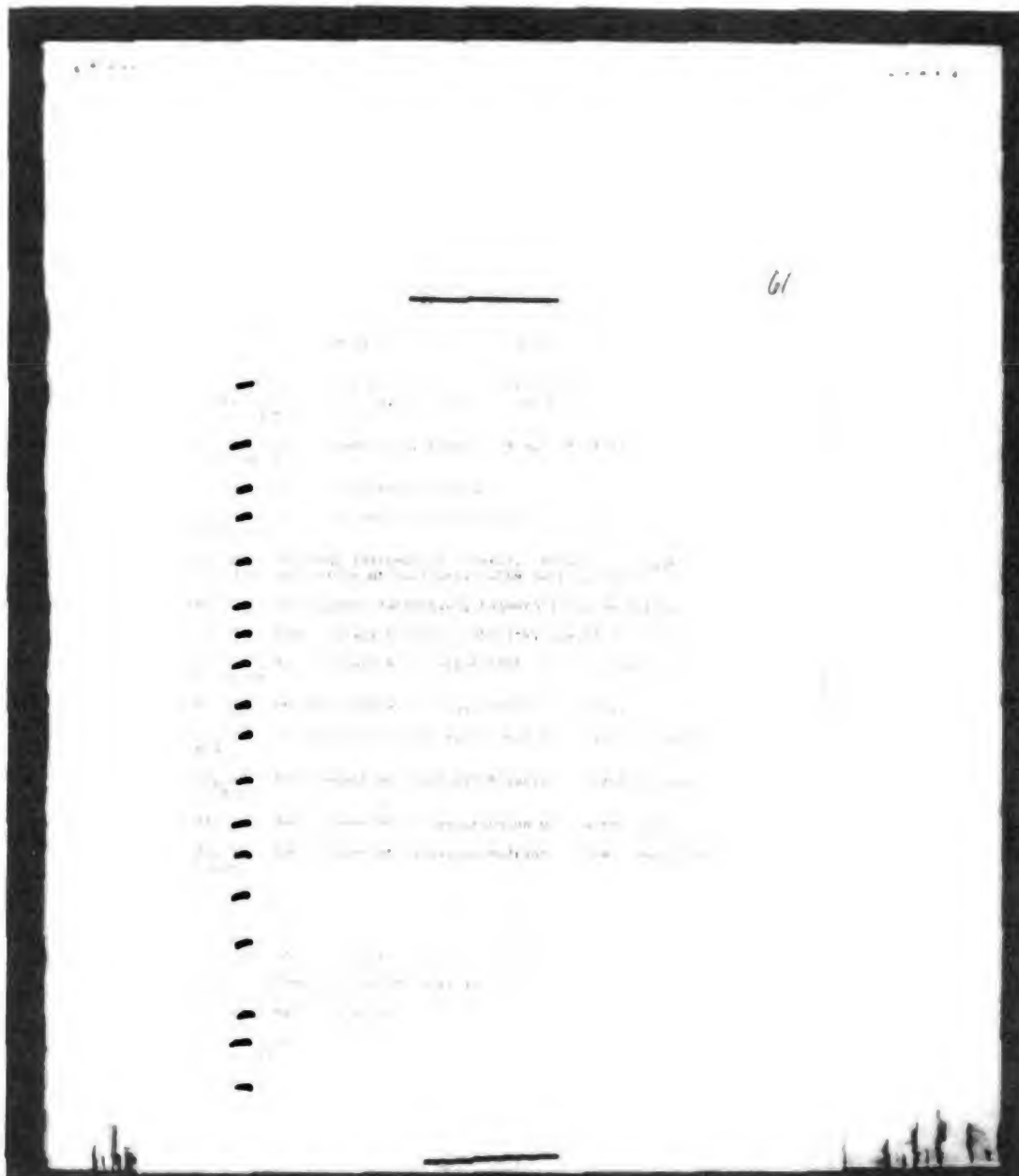
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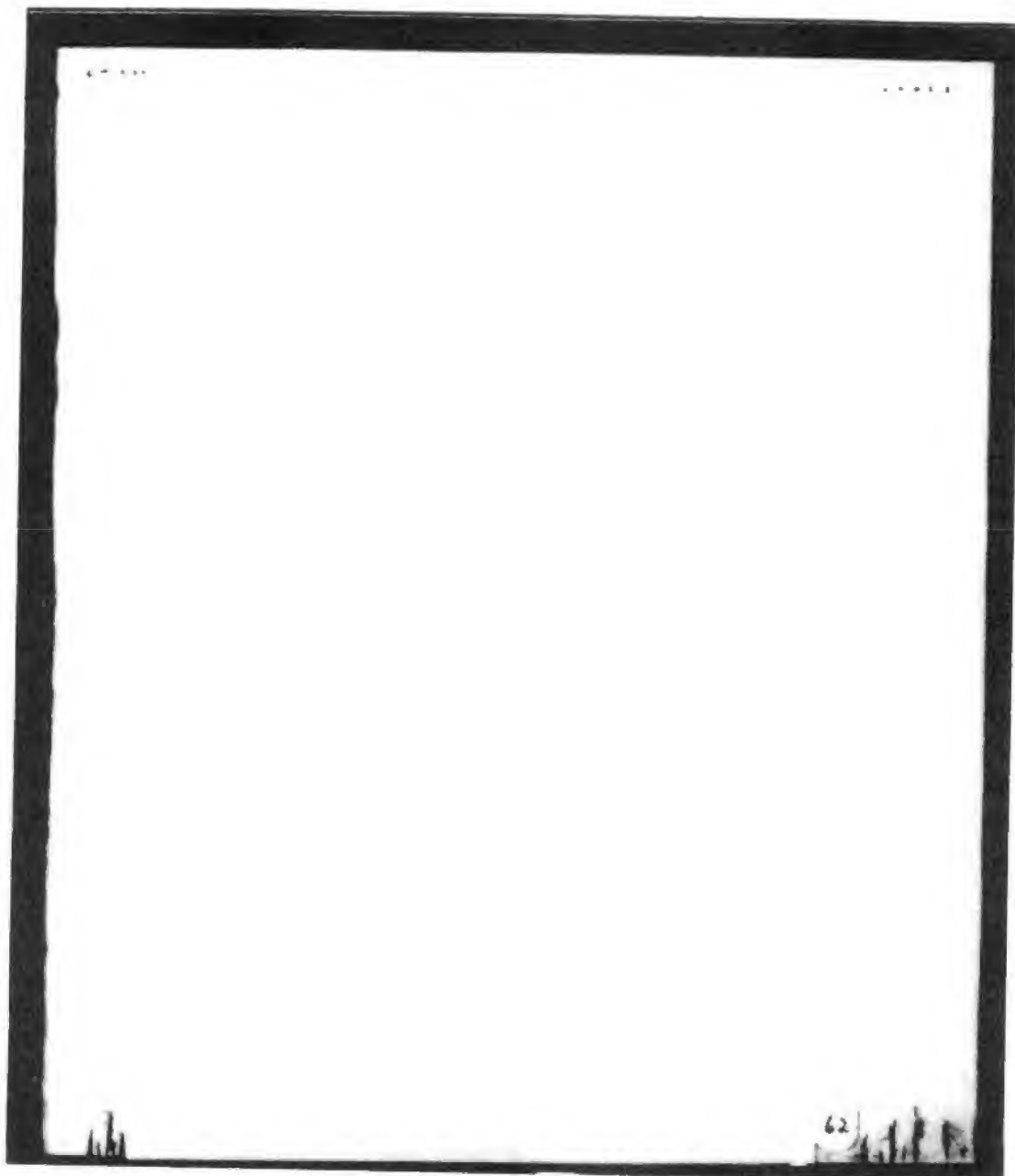
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1. The 1932 influenza pandemic significantly accelerated the development of the modern influenza virus vaccine production technology. The 1932 influenza pandemic was the first pandemic of the 20th century. It was caused by the H1N1 virus, which was highly contagious and caused severe illness and death. The pandemic was characterized by a rapid spread of the virus, with many people dying from complications. The 1932 influenza pandemic was a major public health crisis, and it led to the development of modern influenza virus vaccine production technology. The pandemic was caused by a new strain of the virus, which was highly contagious and caused severe illness and death. The pandemic was characterized by a rapid spread of the virus, with many people dying from complications. The 1932 influenza pandemic was a major public health crisis, and it led to the development of modern influenza virus vaccine production technology.

1. *Chlorophyll a* (Chl *a*) and *Chlorophyll b* (Chl *b*) were determined using a spectrophotometer (Shimadzu UV-160U) at 663 nm and 646 nm, respectively. The concentrations were calculated using the following equations: Chl *a* (mg/L) = 12.7 (OD₆₆₃ - 0.21 OD₆₄₆) and Chl *b* (mg/L) = 22.9 (OD₆₄₆ - 0.21 OD₆₆₃).



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Date: Oct 18, 2018



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS U.S. AIR FORCE (1947)
(AFM 1-100)

62

4 FEB 1982

REF: 24 COMW/1400 (280-02/0)

SUBJECT: Meeting Minutes of the 24 COMW Energy Conservation Council

1. See Distribution

2. The Energy Conservation Council convened on 18 Jan 82 in Colonel Lane's office, Bldg 303, at 1330 hours.

3. Personnel in attendance:

| | |
|--------------------------|--------------|
| Col P.B. Lane (Chairman) | 24 COMW/CS |
| Col W.D. Meeble | 24 COMW/BN |
| Lt Col E.C. Burton | 24 COMW/PA |
| Lt Col E.L. Kaul | 24 CSG/CS |
| Maj D.C. Frost | 24 COMW/AC |
| Capt W.S. Newberry | 24 COMW/SCPM |
| 1st Lt J.D. Franklin | 24 COMW/LCS |
| 1st Lt F. Rodriguez | 24 CSG/DREV |
| 1st Lt R.A. Bore | 24W 25 |
| 1st Lt D. Stone | 24 COMW/LCS |
| Sgt E. Watson | 24 COMW/DO |
| Sgt S.M. Sussall | 24 COMW/LCS |
| Mr. R. Fifer | 24 CSG/DREV |

4. Organizations not represented:

(PTE COMW)
(NATS)

5. Review of Cumulative Area Weather: There were 513 degree cooling days with a cumulative deviation of -7.41 for FY 82 through December.

6. Review of Energy Consumption for December 1981:

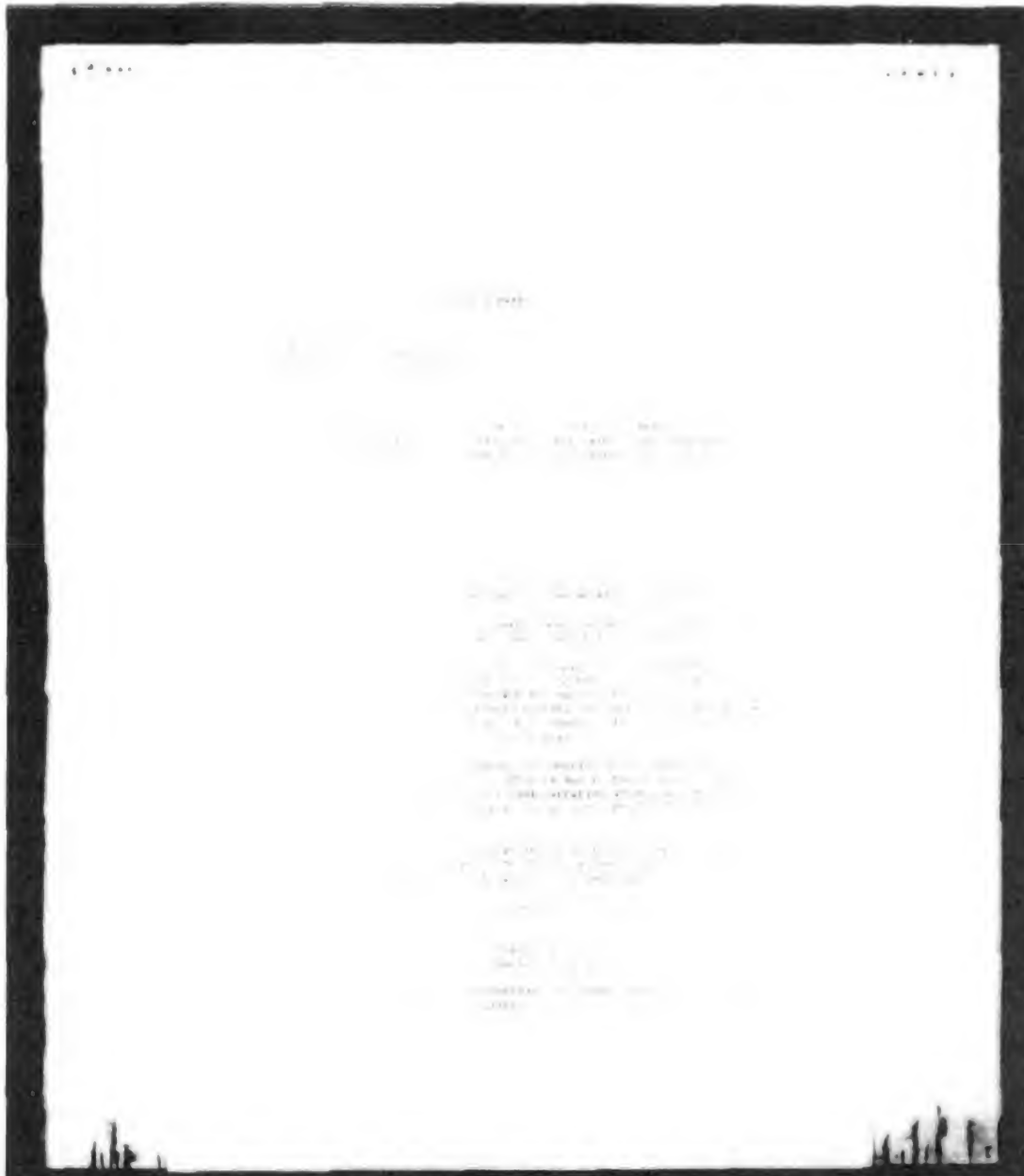
a. Cumulative electrical energy consumption equaled our ceiling. The cumulative consumption through December was 10474 MWH.

b. Total propulsion energy use was -1.91 below the baseline for December. Hydro was -4.93 below while diesel was -22.81 below that allocated.

7. Review of Fuel Management Accounting System

OJA Aviation Fuel Consumption Rate
FY 82 Gal/HR = 26
FY 81 Gal/HR = 37
TAC UTL 31 Gal/HR
TAC Ceiling 34 Gal/HR

Approved: 11 Nov 1981



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3. Maj Frost briefed the Aircraft Management Accounting System (AMAS). He stated that the purpose AMAS is to monitor the aircraft fuel consumption per hour and also track late obligations reporting of payments. He also briefed that the AMAS working committee is a sub-committee of the Energy Council because we do not have any problems within our AMAS system. Maj Frost briefed that our helicopter fuel consumption has been averaging higher than the TAC standard and the O-1 fuel consumption has been lower. TAC has not indicated any concern with this.

4. Col Lane asked if there is a program to monitor fuel consumption for vehicles. Col Hinkle stated that transportation does monitor vehicle fuel consumption on a monthly basis.

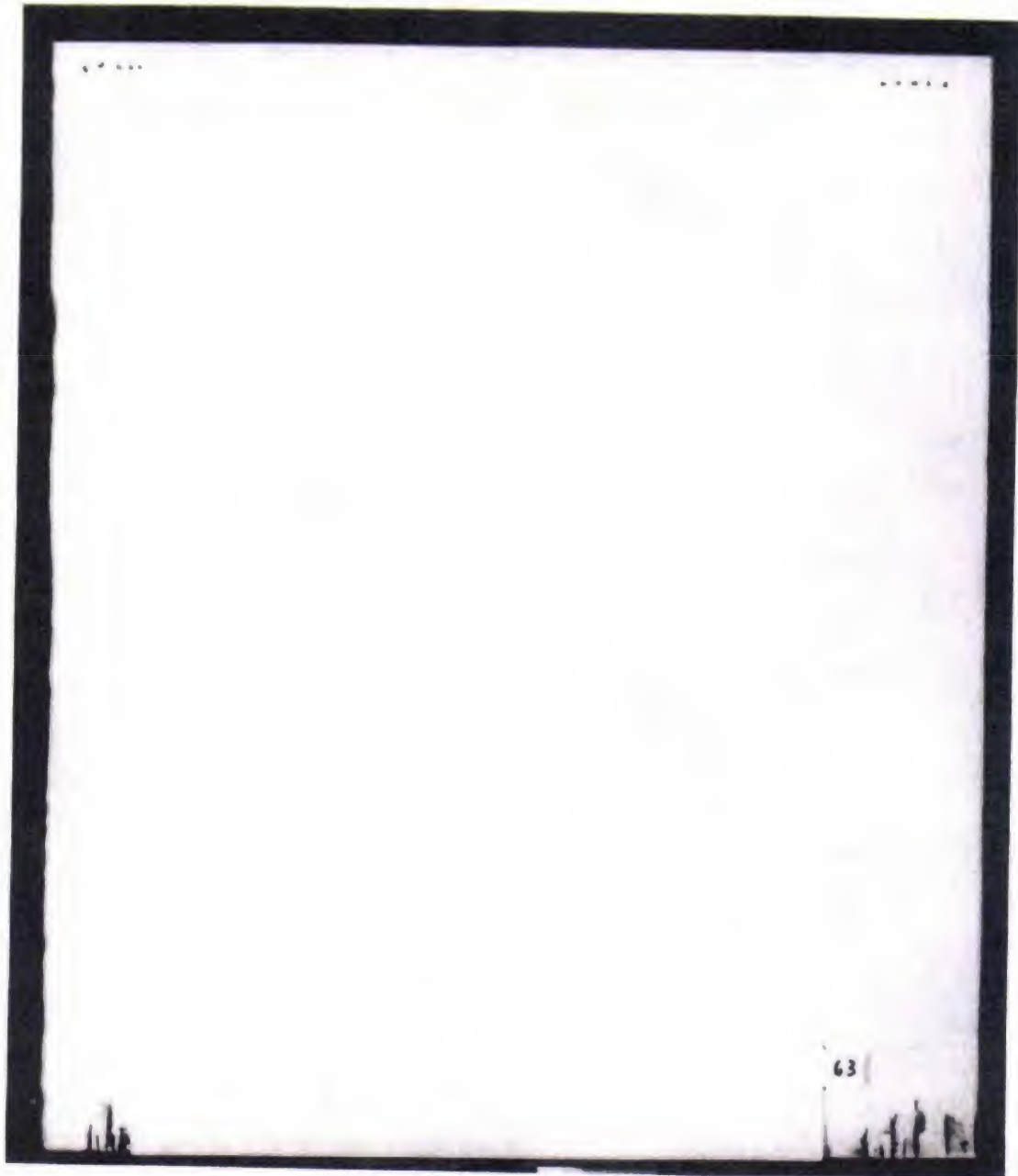
5. Col Lane stated that education of personnel of energy conservation is vital if the program is to succeed. There are a lot of places where energy can be saved. Instead of taking the easy way out we are going to have to start soliciting new ideas for energy conservation. It is up to everyone to make conservation actions in whole and to start doing it now.

6. The meeting was adjourned at 1420 hours. The next meeting will be 22 Feb 82, in the 3447th Conference Room, Bldg 103 at 1230 hours.


Peter B. Davis, Chief, EEC

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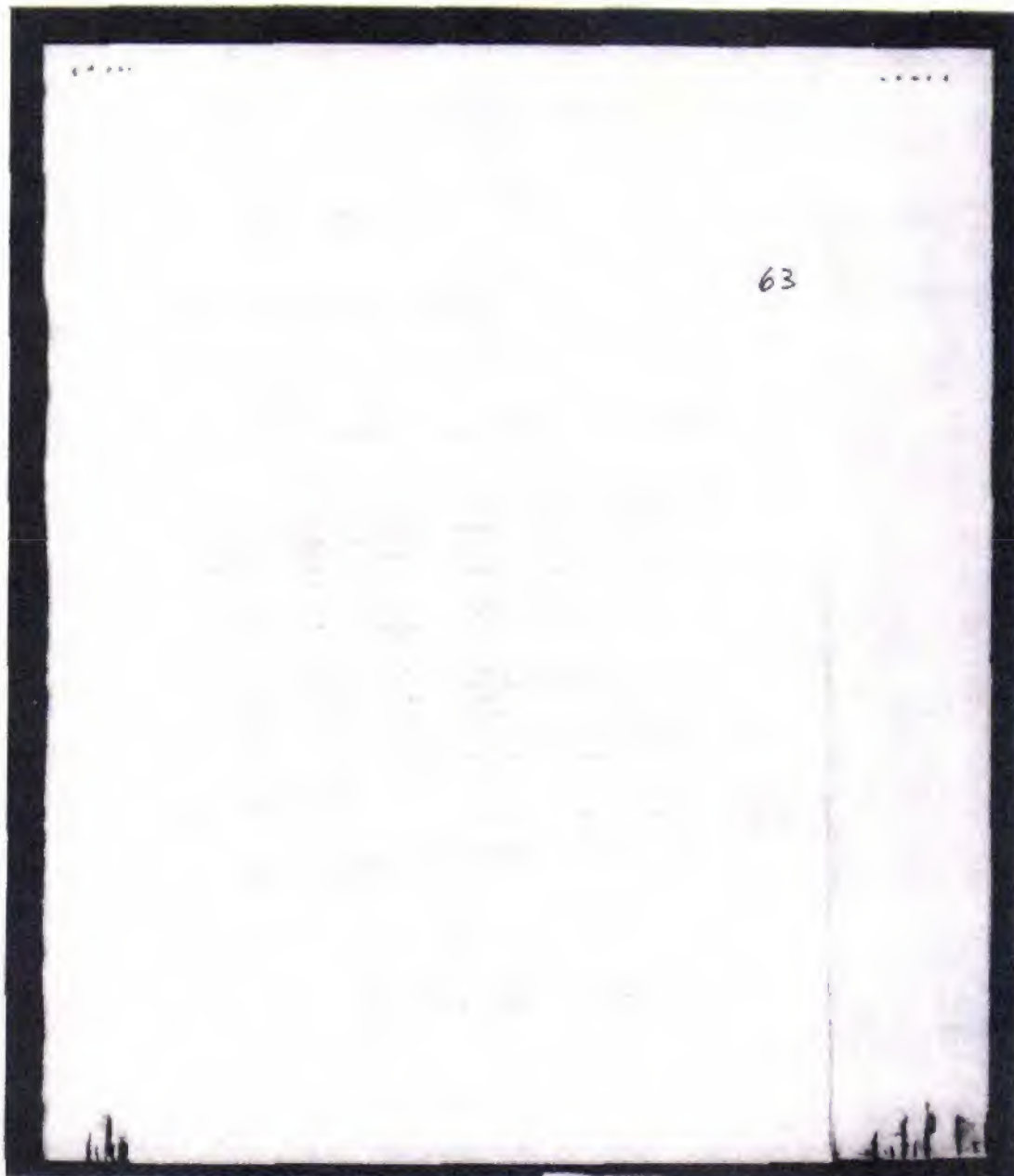
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DEPARTMENT OF THE AIR FORCE
OFFICE OF THE SECRETARY
WASHINGTON, D.C. 20330-4500

64

7 May 1964

TO: The Secretary, Department of the Air Force, Washington, D.C. 20330-4500
FROM: The Secretary, Department of the Air Force, Washington, D.C. 20330-4500
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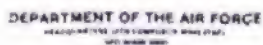
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4744 00

Author: David H. Gustafson, University of Minnesota, Minneapolis, MN, USA
 E-mail: gustafson@tc.umn.edu

$$m = \frac{1}{2} \log \left(\frac{1}{\epsilon} \right) + 2 \log \left(\frac{1}{\epsilon} \right) + 1$$

The Ministry of Defense (DOD) announced on 28 June 82 in the Air Force and Defense News, 51 pp. 20, on 140 hours.

(received) 12. 11. 2000

[illegible]

validity of the study was weather. There were no severe weather days
and the duration of the study was through May 15.

4. Warrant - A document issued by a judge or magistrate authorizing law enforcement to search for and seize evidence related to a crime.

g. Stimulus energy coupling time was ~ 144 below the F375 baseline for a total of ~ 100 events.

5. Automotive energy consumption was 824 at the TAC baseline/75 90 model. Our request for additional fuel allocation was approved by HQ TAC in support of the various special exercises and was included in the fuel status slide that was reviewed.

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65

1. Old Business

a. The requests for funding for the two suggestion winners were forwarded to the Air Force. This will be an ongoing project.

b. The report stated that approximately 20 gallons of water was used in April 82 to support the related activities.

c. The report presented a slide depicting the family housing electrical consumption as being 14.84 lower in FY 82 as opposed to FY 75. This was due primarily to the window/door project as well as a central air conditioning program. The industrial electrical energy consumption was 16.24 higher in FY 82 as opposed to FY 75.

d. The suggestion office has a new suggestions monitor who will be invited to become a member of the Energy Conservation Council.

e. Information concerning the immediate Air energy award program has been requested for possible use in establishing a program here.

2. New Business

a. DCSV advised that we provide electricity to the 210th Aviation Battalion in a 1000-watt device. Their energy consumption is estimated.

b. Col. Toney, 1000 WATT, was welcomed to the committee.

c. DCSV advised that the AAFB and commissaries located at Howard AFB and Edwards AFB are supplied electricity from our energy allocation at a nonrenewable rate.

d. Col. Toney requested that AAFB and 24 Ch/9V be sent a letter requesting their participation as members of the committee. DR: LGSF.

e. Meeting scheduled at 1430 hours. Next meeting will be held 18 July 82, Air Division Conference Room, 8100 703, at 1130 hours.



PETER B. LAMM, Chairman, NEAP
Chairman

1 Arch
DCH: Lamm/NEAP

| | | | |
|-------|----|----------|---------------|
| 210th | 24 | CH/9V/CC | DAF 75, NW/CC |
| | | 10 | 24 CSO/CC |
| | | 80 | 06 |
| | | 75 | 1,000 WATT/CC |
| | | AC | IAAF/CC |
| | | 84 | USAF/CC |
| | | 85 | 80 |
| | | 100 | 100 TAC/CC |
| | | 100 | 06 |
| | | 100 | 06 |
| | | 06 | 06 |
| | | 2400 | 8000/CC |
| | | | LGSF |

DEPARTMENT OF AGRICULTURE
WASHINGTON, D. C.

[illegible]

5 June 1987

1000'S PERFORMANCE
MAY 1981 - APRIL 1982

| | MAY '80
APRIL '81 | MAY '81
APRIL '82 | VARIATION | % |
|------------------------------|----------------------|----------------------|-----------|--------|
| COLUMBUS ELEMENTARY SCHOOL | 2,089,606 | 1,181,700 | 906,906 | -43.45 |
| PANAMA CANAL COLLEGE | 1,660,839 | 953,756 | 706,683 | -42.54 |
| MADRASIA ELEMENTARY SCHOOL | 145,641 | 216,997 | 108,644 | 74.60 |
| BALBOA ELEMENTARY SCHOOL | 427,080 | 297,480 | 129,600 | -30.35 |
| COCO SOLE ELEMENTARY SCHOOL | 827,430 | 634,680 | 192,750 | -23.30 |
| GARBA ELEMENTARY SCHOOL | 82,456 | 66,097 | 16,359 | -19.83 |
| FT DAVIS ELEMENTARY SCHOOL | 422,400 | 365,120 | 56,980 | -13.49 |
| CRISTOBAL HIGH SCHOOL | 4,609,700 | 3,796,999 | 812,701 | -17.63 |
| HAWARD ELEMENTARY SCHOOL | 606,827 | 513,700 | 92,827 | -15.30 |
| FT KOBBS ELEMENTARY SCHOOL | 936,060 | 837,290 | 98,800 | -10.66 |
| FT GUICH ELEMENTARY SCHOOL | 858,804 | 590,160 | 268,644 | -31.28 |
| OSABO ELEMENTARY SCHOOL | 1,367,790 | 1,192,000 | 175,790 | -12.85 |
| CORINNE JAVIER HIGH SCHOOL | 5,100,142 | 4,745,500 | 354,642 | -6.95 |
| ALBUQUERQUE SCHOOL | 2,351,477 | 2,212,800 | 138,677 | -5.90 |
| JOS PHEP ELEMENTARY SCHOOL | 634,160 | 586,160 | 48,000 | -7.57 |
| FT CLAYTON ELEMENTARY SCHOOL | 595,590 | 593,400 | 2,190 | -0.37 |

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Certificates of Outstanding Performance for Conservation of Energy were presented by Mr. Donald L. Bruns, DODD Panama Region Director, to the three best performers during our first Energy Year: Corundu Elementary, Panama Canal College, and Margarita Elementary School. Certificate of Outstanding Performance, Special Achievement, was presented to Balboa Elementary School for meeting its monthly 135 goal without fail!

OF YOUR OWN ENERGY AUDITOR

Summer months are good time to save energy:
Turn off all salt water heaters.
Reprogram the timer on the a/c system to more off hours/day.

We all know how every school performed its first year as far as kWh consumed and savings achieved. Do we know how this was accomplished? It is requested that every principal submit to this office a summary of their first year program. Let others know how your program worked!

The US Department of Energy (DOE) is sponsoring Faculty Development Projects in Energy Education for elementary and secondary teachers throughout the US and Puerto Rico this summer. Limited information concerning the above has just been received by this office. Teachers going on leave and interested in the attached, please call the undersigned for more details.

Plans for the second energy year are under way. Our Power News will be published every month again this year with a lot of interesting tips, news, interviews, articles and classroom projects. PLEASE SHARE OUR POWER NEWS WITH TEACHERS, STUDENTS, PARENTS, ETC. CIRCULATE AND POST.

A SPECIAL NOTE OF APPRECIATION FROM YOUR ENERGY CONSERVATION COORDINATOR

We would like to express our appreciation to all school administrators, staff, students and advisory councils for their support during our first energy year. Keep up the good work and hope for another successful year.

Editha D. de Burgos
EDITHA D. DE BURGOS
Energy Conservation Coordinator

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DIRECTORY OF
FACULTY DEVELOPMENT PROJECTS
IN
ENERGY EDUCATION-1982

INTRODUCTION

Through its Division of University and Education Programs, Office of Energy Research, the U.S. Department of Energy (DOE) awards grants to the nation's two- and four-year colleges and universities and science centers/institutes to assist them in providing opportunities for faculty development in energy education.

The specific objectives of the program are:

- to make available factual data and information relating to energy technologies, research, resources, and usage; and
- to expedite the incorporation of energy subject matter into the nation's schools.

As an educator you are invited to participate in these sponsored energy education workshops. It is essential that the critical energy technologies be incorporated as a part of our education system, thus contributing to an enhanced public understanding of energy. The workshops are varied as to the content and the audience to which they are addressed; however, each is designed to improve your professional competency concerning energy and energy education.

The Faculty Development Program had its origin in DOE's predecessor organizations. Recently, the program has been expanded and broadened in scope to encompass all energy technologies. Funds awarded to participating institutions will provide for approximately 2,000 study opportunities in the summer of 1982 and the school year of 1982-83.

Since the United States has a serious and continuing energy problem, there is a need to bring into focus a broad spectrum of information regarding energy resources and technologies. DOE's goal in supporting Faculty Development Projects, or Energy Education is to make available as much factual data and information as possible relating to the above concerns and to speed the incorporation of energy subject matter in the nation's schools. By assisting in the improvement of energy education in the nation's schools, the program plays a significant role in the judicious and orderly development and use of our energy resources.

SCOPE OF PROJECTS

Projects supported by this program are characterized in general by a group of teachers engaged in a learning experience sponsored by the grantee institution and staffed by faculty or others selected for their appropriate expertise. The primary vehicle used in this program has been summer workshops lasting one to three weeks and inservice workshops during the school year. The workshop may incorporate academic year follow-up meetings along with the summer and fall workshops.

Most projects are local or regional in orientation rather than national. This emphasis is intended to promote economy of operation as well as to encourage continuing communication among teachers who participate in a locality or region.

DOE has developed a number of energy education curriculum materials which may be used in the workshop. An annotated list of materials currently available, as well as the materials themselves, is available upon request to:

U.S. Department of Energy
Technical Information Center
P.O. Box 62
Oak Ridge, Tennessee 37830

ACADEMIC CREDIT

DOE encourages the awarding of academic credit for participation in Faculty Development Projects. Decisions as to the awarding of credit are left exclusively to the institution conducting the workshop.

TUITION AND FEES

Since the major portion of the costs of a project is borne by DOE, tuition charges will not be made of participants.

PARTICIPANT SUPPORT

Participant support includes:

- (1) Living allowances for participants. This is limited to the equivalent of cost of food and lodging (but may not exceed \$25 a day, \$10 for participants living at home).
- (2) Travel allowance will be based upon the rate of twenty-two cents (22¢) per mile, with a maximum of \$80 to any participant.

The above are the maximum allowances according to DOE. The amount may be less than this at the discretion of the director of the workshop. Participant support will be awarded on the basis of need.

PARTICIPANT SELECTION

These workshops are for teachers. In selecting participants, preference will be given to individuals who have not attended a DOE sponsored Faculty Development project in the previous four years.

In the operation of projects and in selecting individuals for participation and administration of projects, the host institutions will not discriminate against any person on the grounds of race, creed, handicap, color, sex, age, or national origin.

Participation by others such as industry representatives, foreign nationals, or representatives from other government agencies may be acceptable on a non-transport basis provided their inclusion will not decrease the effectiveness of the project. Such participation must be cleared by the host institution with DOE staff within the Division of University and Education Programs prior to participation.

WORKSHOPS

The individual workshop provides a vehicle for expanding the participants' expertise on energy technologies and developing new teaching methods.

The workshop will provide an update on energy technologies and will serve to motivate one as a professional. In addition, they will provide an opportunity for peer interaction.

To provide guidance for the selection of workshops best suited to your needs, background, and teaching level, the workshops are listed by state with the project director, title, dates, and teaching level: Elementary School, MS Middle School, JS Junior High School, HS High School.

INQUIRIES AND APPLICATION

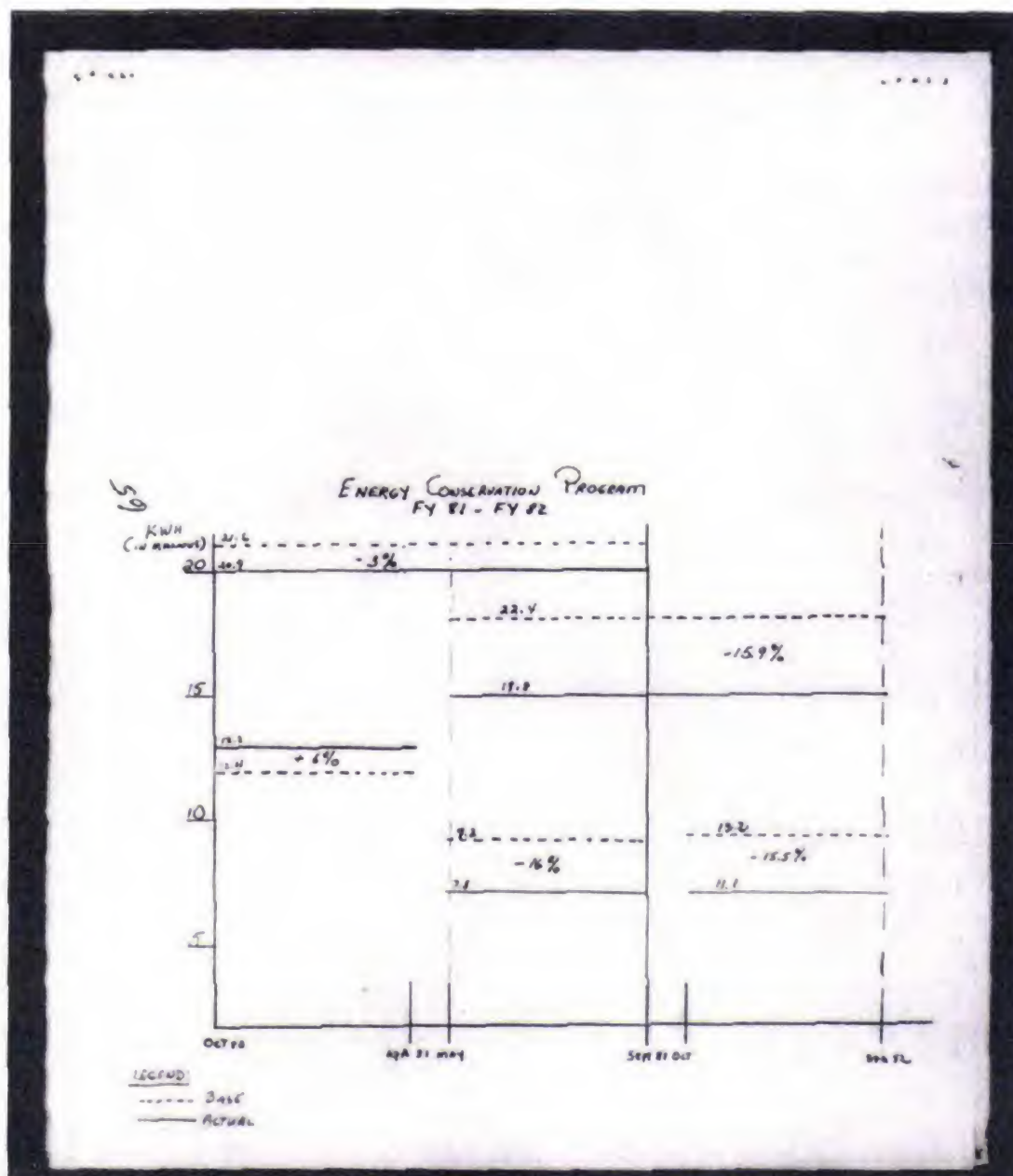
Requests for information brochures and application forms, as well as other inquiries, should be sent to the appropriate project director at the address listed in the following pages. It is the responsibility of each project director to select from the applications those who will participate in his or her project.

A deadline date for receipt of applications is set in each case by the project director and is listed in the local brochure. Although in some cases applications may be considered until the beginning of the project, early notices are urged to submit their applications early in order to be assured of consideration for participation.

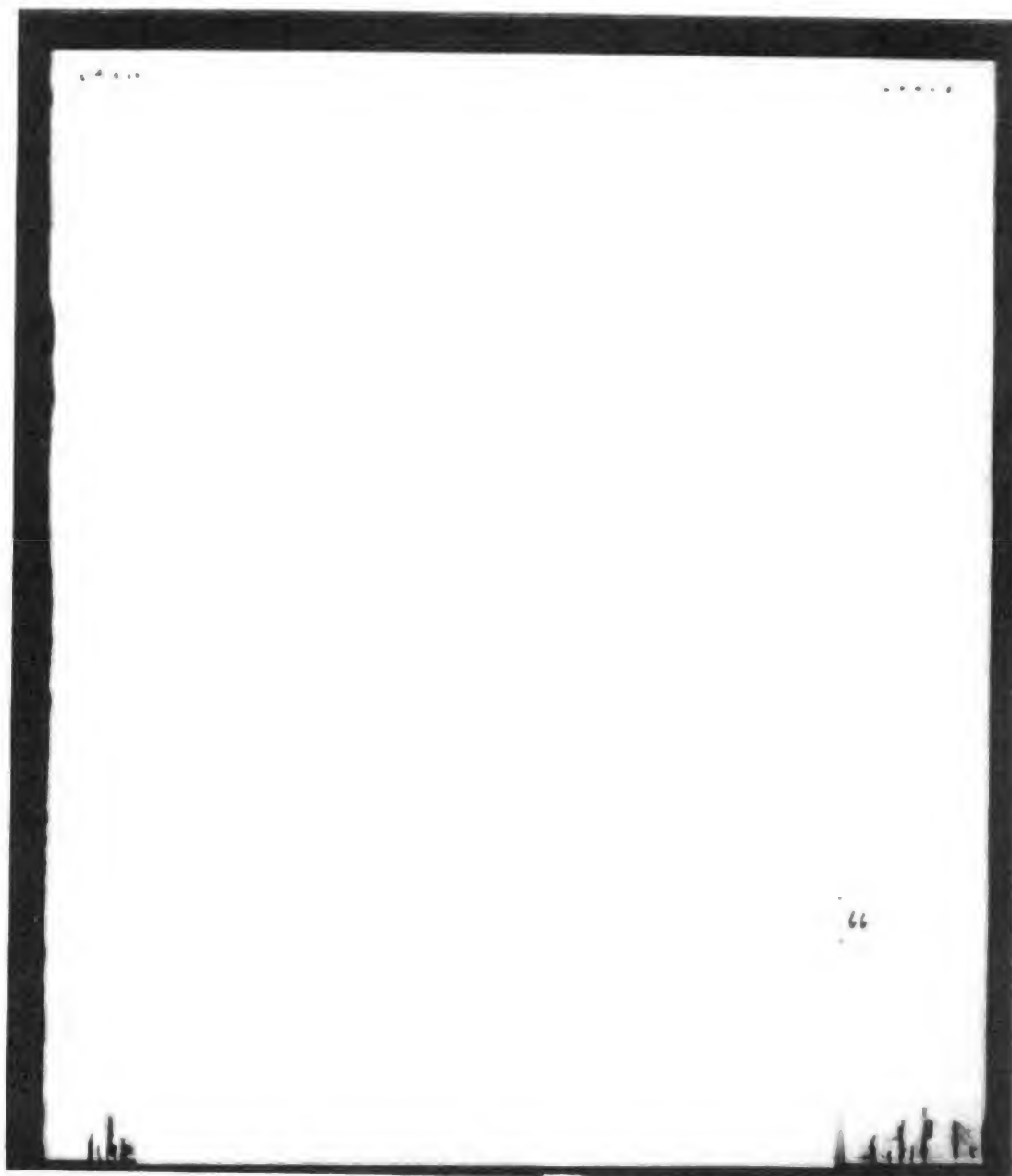
ENTIRE CONSUMPTION REPORT
MAY 1991 - APRIL 1992

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| MONTH | REGION | | | | | |
|----------------|------------|-----------|------------|------------|-----------|-------|
| | BESS | TARGET | | ACTUAL | VARIATION | |
| | | % Red. | KWH | | KWH | % |
| MAY | 1,312,111 | 386,713 | 1,925,394 | 1,683,766 | 241,628 | -12.5 |
| JUNE | 1,087,732 | 351,888 | 1,515,440 | 1,610,021 | 94,573 | +6.2 |
| JULY | 1,802,901 | 297,818 | 1,305,083 | 1,191,436 | 113,647 | -8.7 |
| AUGUST | 1,357,947 | 285,778 | 1,270,269 | 1,480,365 | 210,096 | +17.5 |
| SEPTEMBER | 2,046,005 | 345,996 | 1,702,009 | 1,755,261 | 53,252 | +3.1 |
| OCTOBER | 1,953,577 | 326,343 | 1,627,233 | 1,644,982 | 17,749 | +1.1 |
| NOVEMBER | 1,814,850 | 317,617 | 1,617,233 | 1,676,087 | 58,854 | +3.6 |
| DECEMBER | 2,044,030 | 342,668 | 1,701,362 | 1,483,029 | 218,333 | -12.8 |
| JANUARY | 1,725,789 | 291,160 | 1,434,629 | 1,409,373 | 25,256 | -1.7 |
| FEBRUARY | 2,003,640 | 317,249 | 1,686,391 | 1,554,146 | 132,245 | -7.8 |
| MARCH | 1,720,812 | 277,115 | 1,443,697 | 1,520,636 | 76,939 | +5.3 |
| APRIL | 1,796,568 | 223,809 | 1,572,759 | 1,823,647 | 250,888 | +15.9 |
| Total per year | 22,568,940 | 1,715,229 | 18,851,711 | 18,852,149 | 4,000 | 0.02 |



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HEAT RECOVERY FROM THE AIR CONDITIONING
FOR DOMESTIC HOT WATER

| <u>FY</u> | <u>TITLE</u> | <u>COST
(000)</u> | <u>STATUS</u> |
|-----------|---|-----------------------|--|
| 81 | INSTALL HEAT RECOVERY
INDUSTRIAL | 500 | ESTIMATED START OCT 83
ESTIMATED COMPLETION MAR 84 |
| 83 | INSTALL HEAT RECOVERY
MTH (GROWED) PHASE I | 173 | ESTIMATED START OCT 82
ESTIMATED COMPLETION JUNE 83 |
| 85 | INSTALL HEAT RECOVERY | 187 | ESTIMATED START OCT 82
ESTIMATED COMPLETION JUNE 83 |

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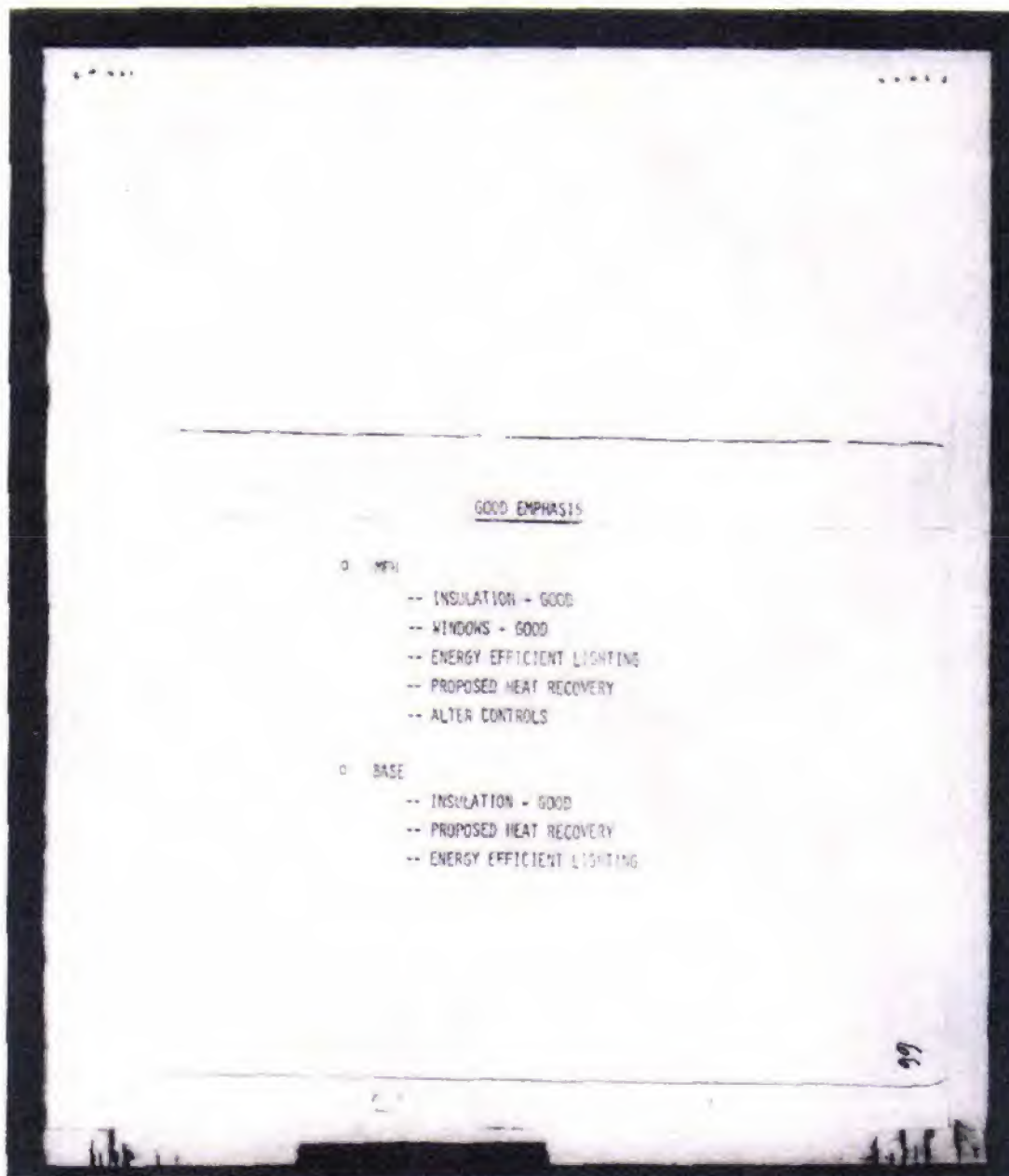
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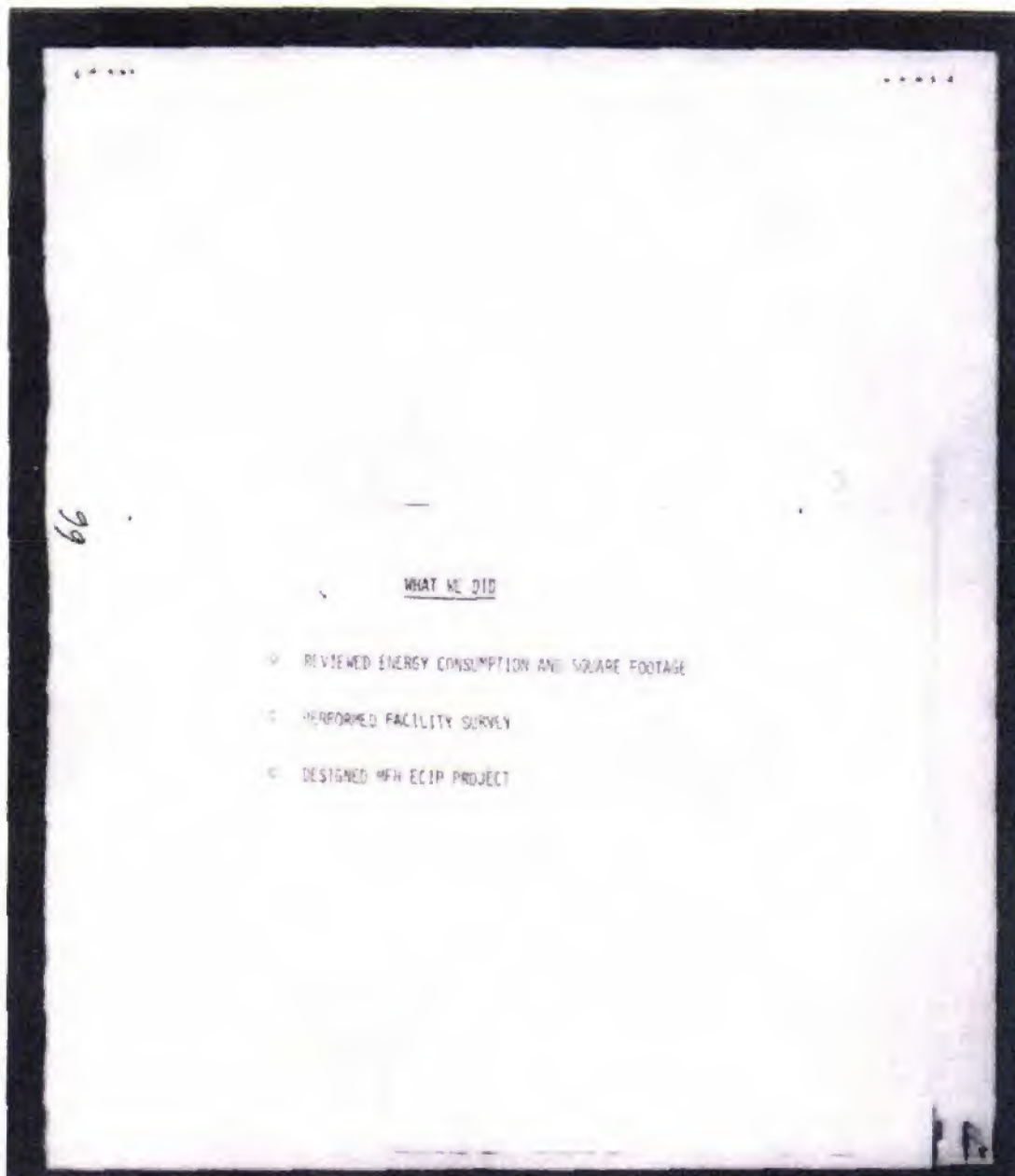
RADIO CONTROLLED ENERGY
MANAGEMENT SYSTEM

| <u>FY</u> | <u>TITLE</u> | <u>COST</u>
<u>(\$000)</u> | <u>STATUS</u> |
|-----------|---------------------------|-------------------------------|--|
| 81 | ALTER CONTROLS MPH | 272.0 | ESTIMATED START JULY 1982
ESTIMATED COMPLETION DEC 1982 |
| 84 | ALTER CONTROLS INDUSTRIAL | 140.0 | ESTIMATED START OCT 1983
ESTIMATED COMPLETION MAR 1984 |

ATTN 2

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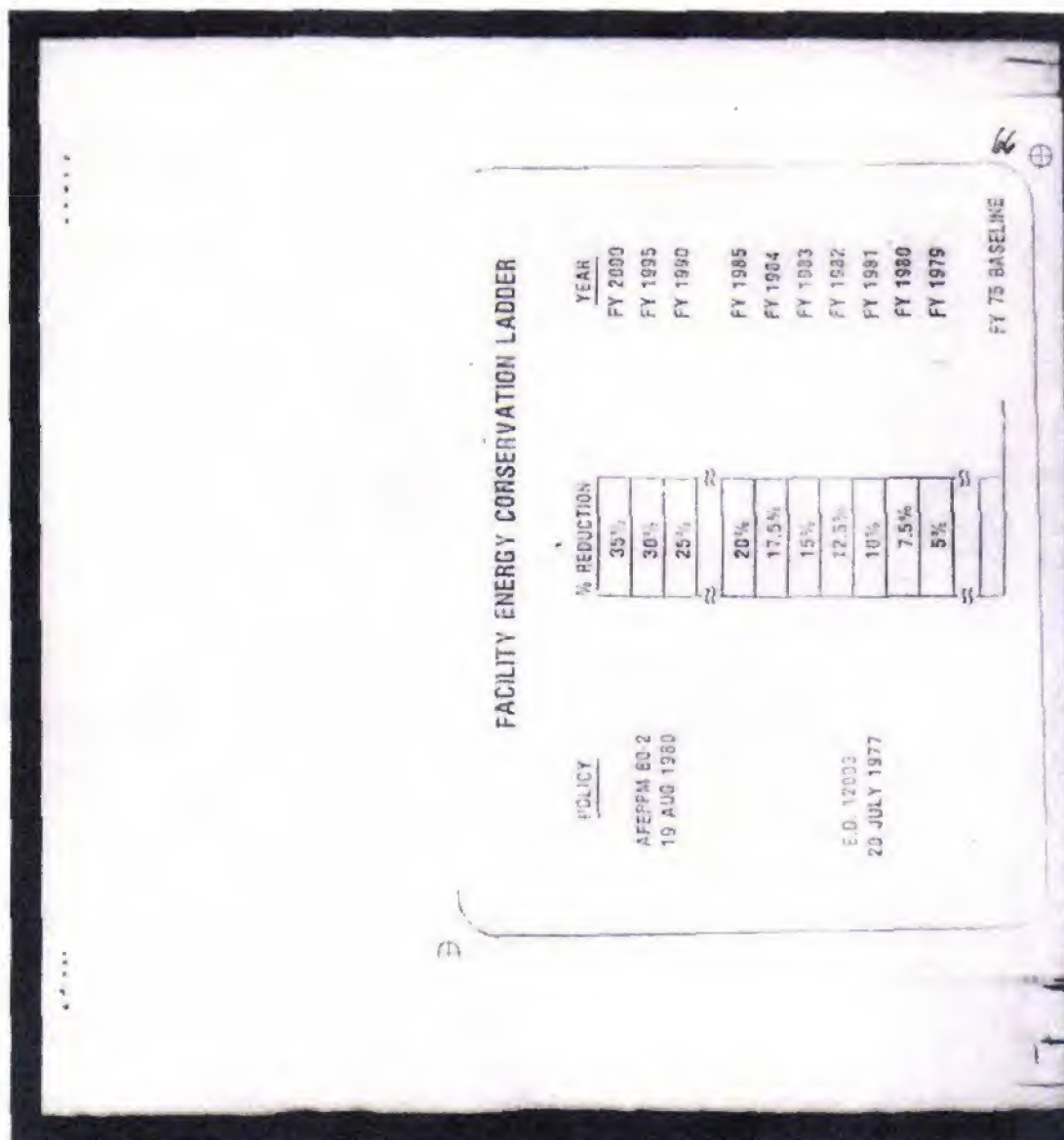


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Date: Oct 18, 2018

| | |
|----------------------------------|------------------|
| FY82 SQUARE FOOTAGE - HOWARD AFB | |
| AS PREVIOUSLY REPORTED | 8,476,794 |
| FY82 CORRECTED SQUARE FOOTAGE | <u>4,490,550</u> |
| | + 33,764 |

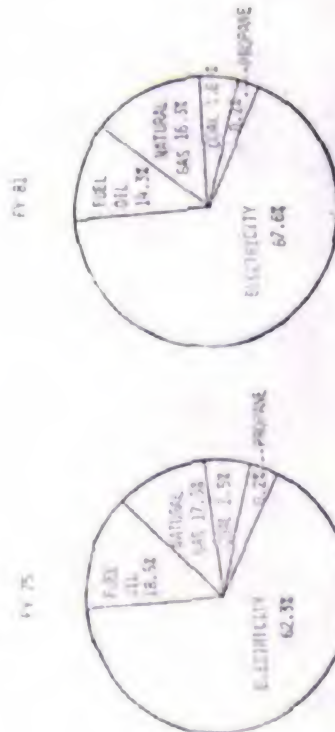
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99

TAC FACILITY ENERGY USE



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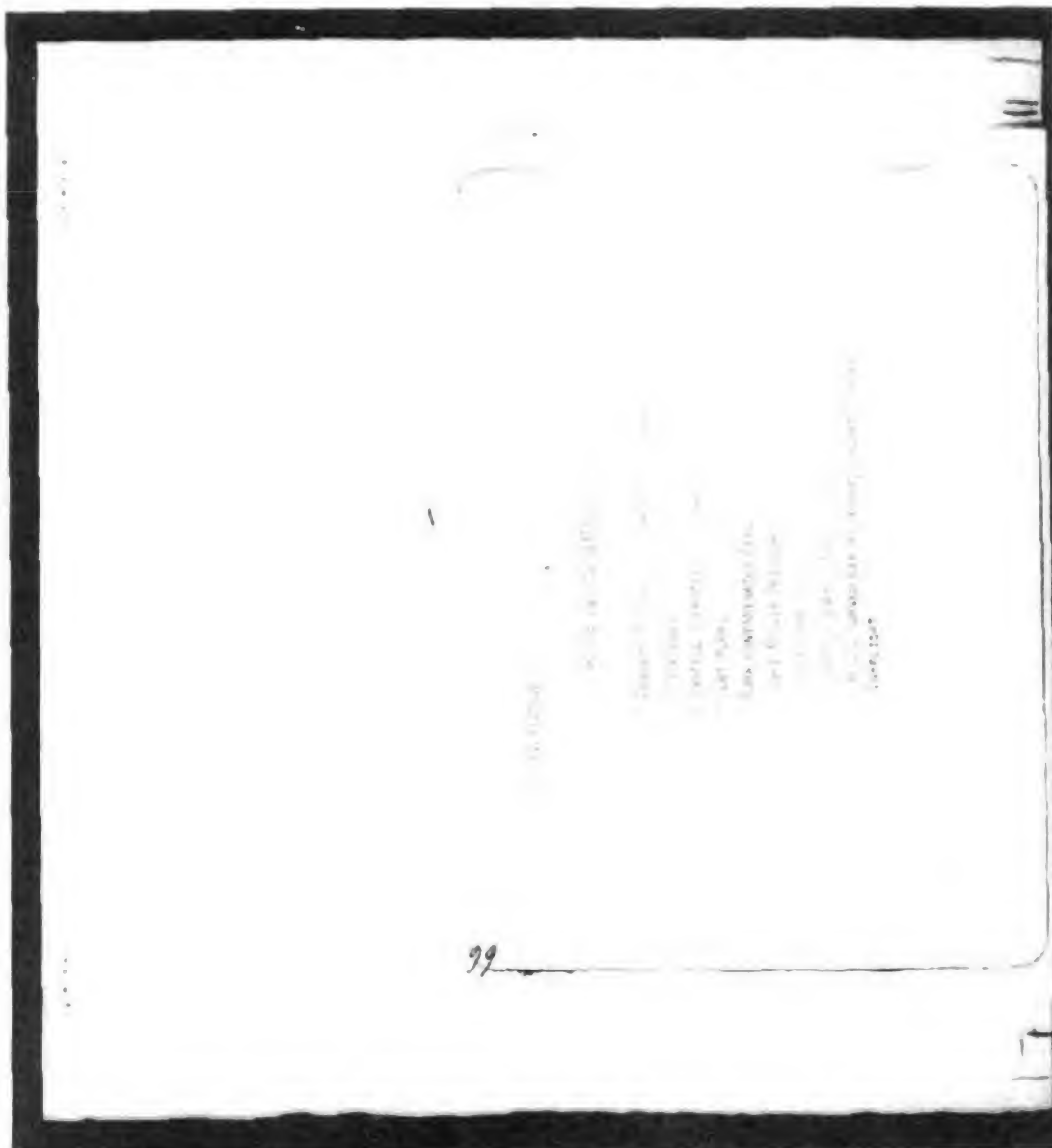
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- 2. QUANTITIES AND LIMITS
- 3. RESEARCH METHODS
- 4. TESTS AND RESULTS
- 5. SUMMARY
- 6. CONCLUSIONS
- 7. RECOMMENDATIONS
- 8. REFERENCES
- 9. APPENDICES
- 10. INDEX



ON-GOING INITIATIVES

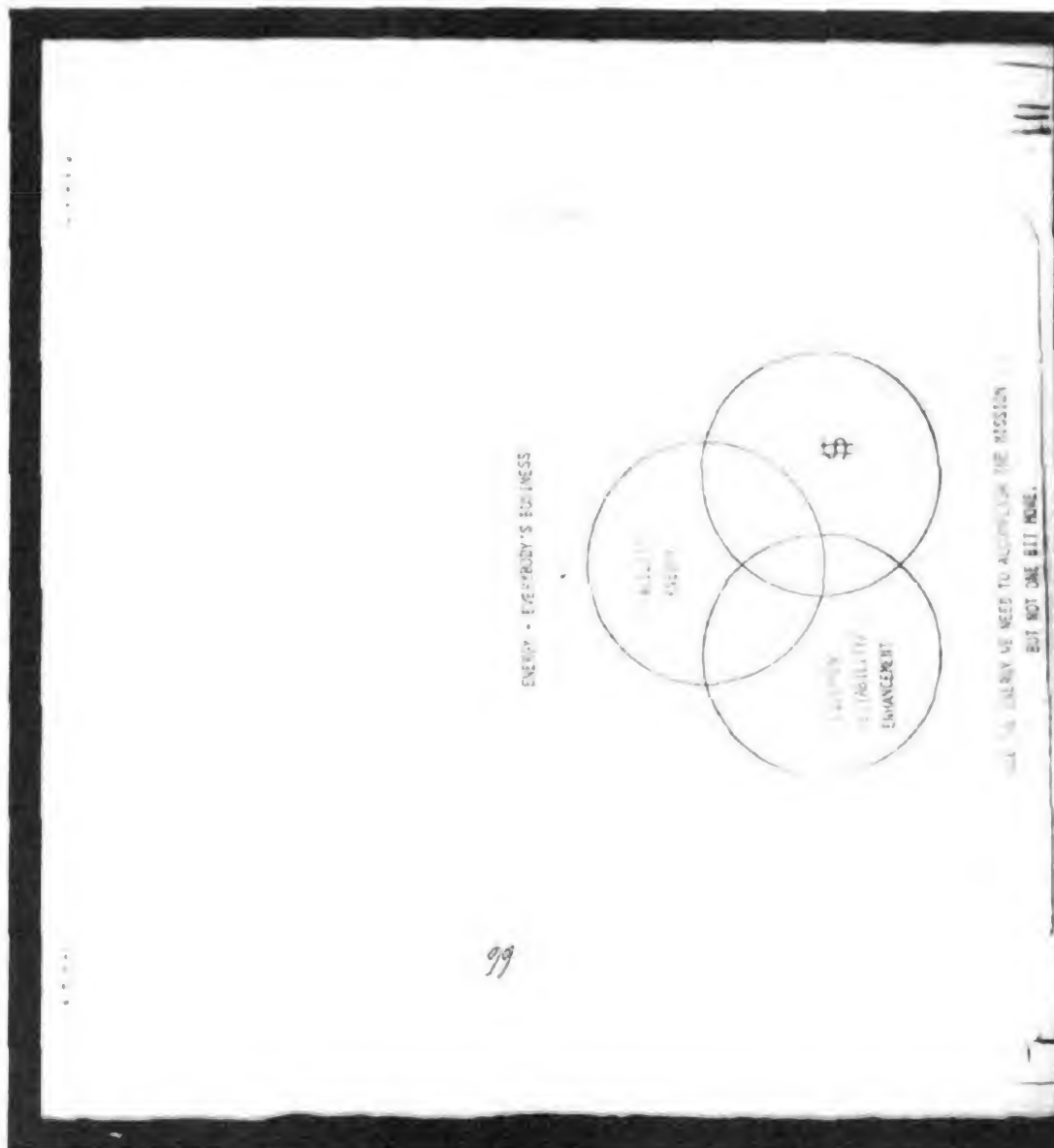
WORLD ENERGY

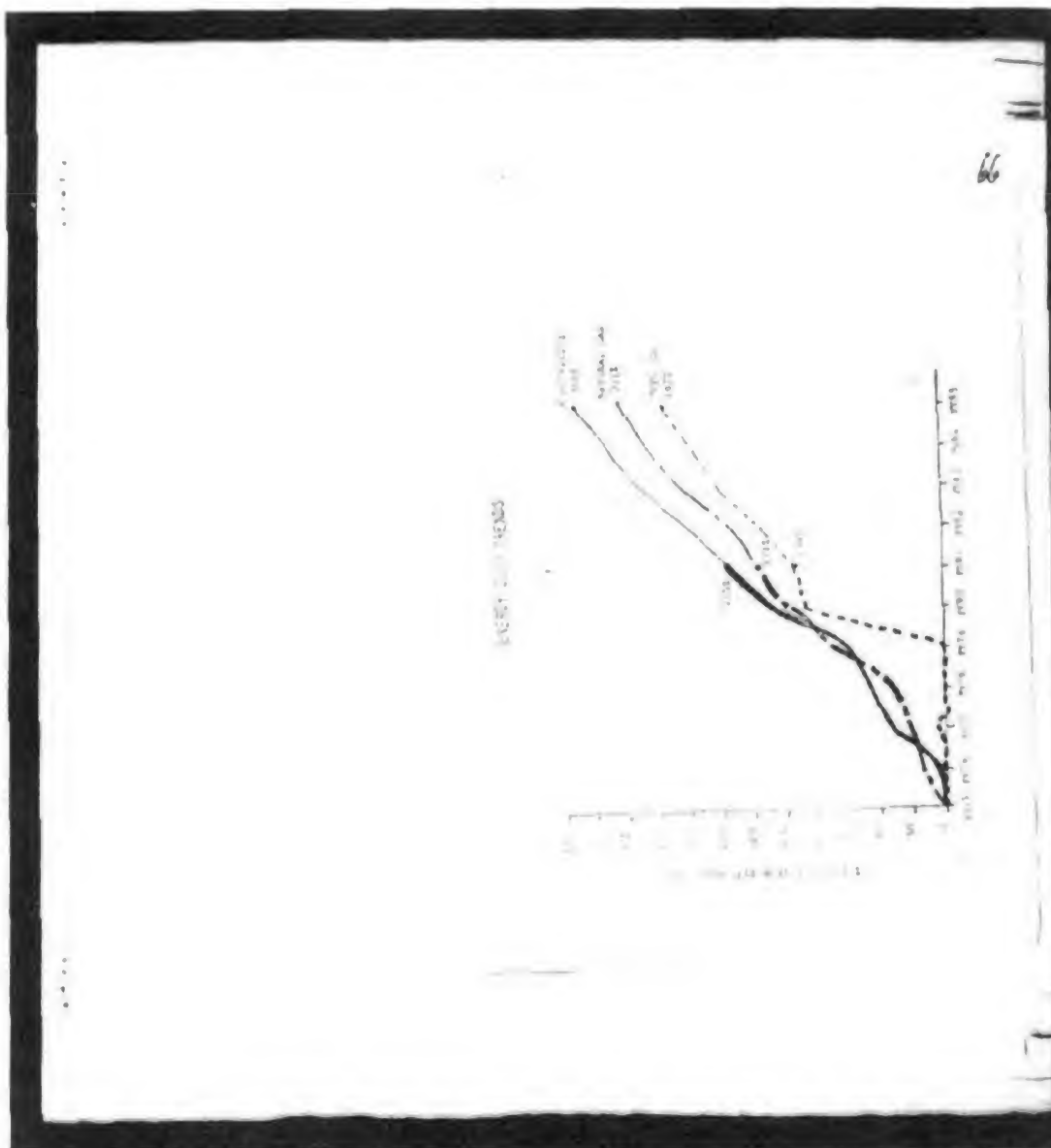
- International Commission on Conventional Facilities
- ENERGY CONSERVATION BRIDGE
- TAC SUPPLEMENT TO AFR 98-12. POLICIES, PROCEDURES AND CRITERIA FOR THE RPT & CONSERVATION OF UTILITIES
- COOP 3 BUILDING ENERGY RETROFITS
 - 8.74 TAC Buildings Cook J
- RETROFIT PROGRAM
- JOINT JOINTANCE VISITS
- 84 JOINTANCE
- 16.7.85



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Date: Oct 18, 2018







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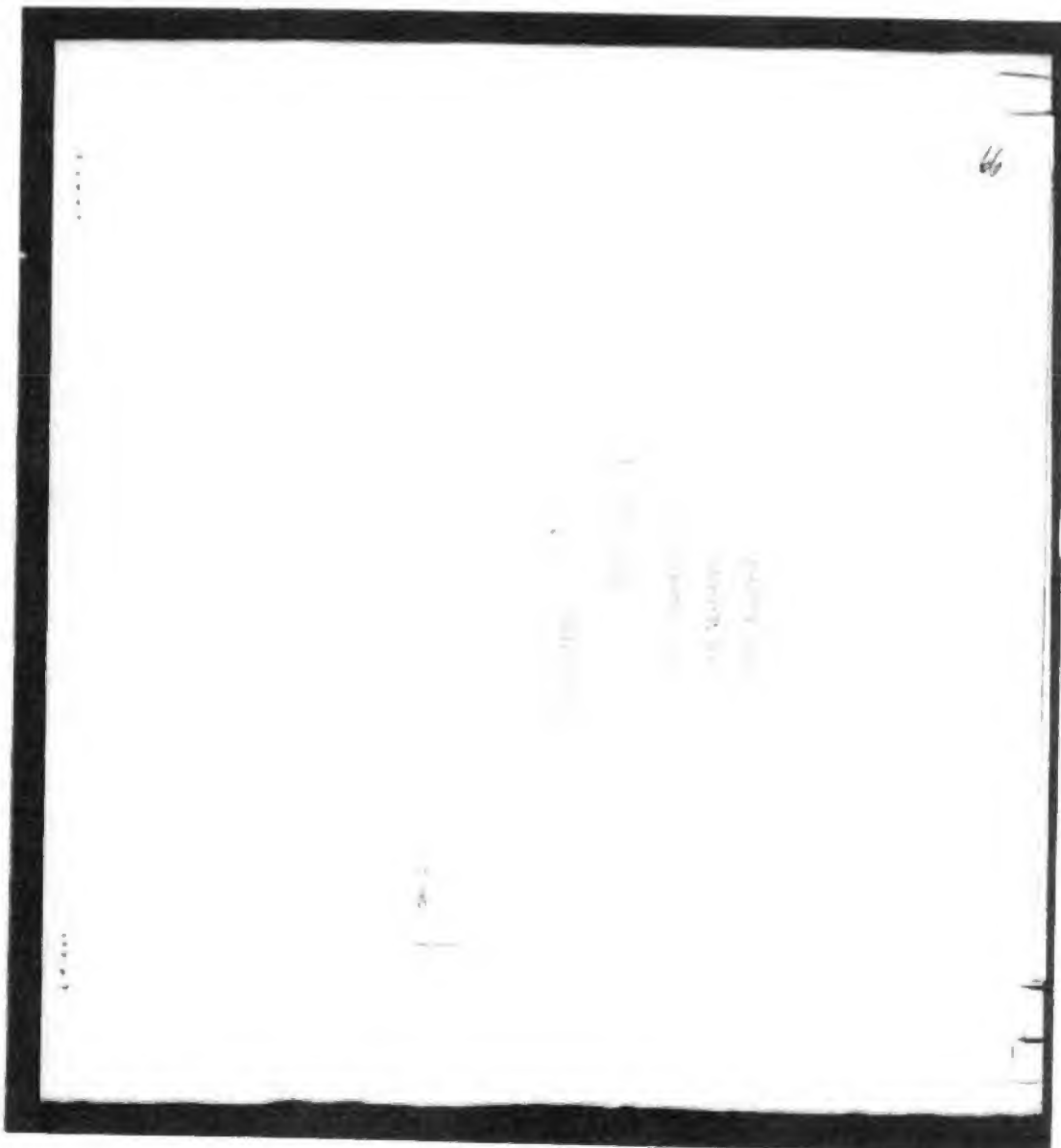
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| Account | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | 1977 | 1978 | 1979 | 1980 | 1981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 | 2101 | 2102 | 2103 | 2104 | 2105 | 2106 | 2107 | 2108 | 2109 | 2110 | 2111 | 2112 | 2113 | 2114 | 2115 | 2116 | 2117 | 2118 | 2119 | 2120 | 2121 | 2122 | 2123 | 2124 | 2125 | 2126 | 2127 | 2128 | 2129 | 2130 | 2131 | 2132 | 2133 | 2134 | 2135 | 2136 | 2137 | 2138 | 2139 | 2140 | 2141 | 2142 | 2143 | 2144 | 2145 | 2146 | 2147 | 2148 | 2149 | 2150 | 2151 | 2152 | 2153 | 2154 | 2155 | 2156 | 2157 | 2158 | 2159 | 2160 | 2161 | 2162 | 2163 | 2164 | 2165 | 2166 | 2167 | 2168 | 2169 | 2170 | 2171 | 2172 | 2173 | 2174 | 2175 | 2176 | 2177 | 2178 | 2179 | 2180 | 2181 | 2182 | 2183 | 2184 | 2185 | 2186 | 2187 | 2188 | 2189 | 2190 | 2191 | 2192 | 2193 | 2194 | 2195 | 2196 | 2197 | 2198 | 2199 | 2200 | 2201 | 2202 | 2203 | 2204 | 2205 | 2206 | 2207 | 2208 | 2209 | 2210 | 2211 | 2212 | 2213 | 2214 | 2215 | 2216 | 2217 | 2218 | 2219 | 2220 | 2221 | 2222 | 2223 | 2224 | 2225 | 2226 | 2227 | 2228 | 2229 | 2230 | 2231 | 2232 | 2233 | 2234 | 2235 | 2236 | 2237 | 2238 | 2239 | 2240 | 2241 | 2242 | 2243 | 2244 | 2245 | 2246 | 2247 | 2248 | 2249 | 2250 | 2251 | 2252 | 2253 | 2254 | 2255 | 2256 | 2257 | 2258 | 2259 | 2260 | 2261 | 2262 | 2263 | 2264 | 2265 | 2266 | 2267 | 2268 | 2269 | 2270 | 2271 | 2272 | 2273 | 2274 | 2275 | 2276 | 2277 | 2278 | 2279 | 2280 | 2281 | 2282 | 2283 | 2284 | 2285 | 2286 | 2287 | 2288 | 2289 | 2290 | 2291 | 2292 | 2293 | 2294 | 2295 | 2296 | 2297 | 2298 | 2299 | 2300 | 2301 | 2302 | 2303 | 2304 | 2305 | 2306 | 2307 | 2308 | 2309 | 2310 | 2311 | 2312 | 2313 | 2314 | 2315 | 2316 | 2317 | 2318 | 2319 | 2320 | 2321 | 2322 | 2323 | 2324 | 2325 | 2326 | 2327 | 2328 | 2329 | 2330 | 2331 | 2332 | 2333 | 2334 | 2335 | 2336 | 2337 | 2338 | 2339 | 2340 | 2341 | 2342 | 2343 | 2344 | 2345 | 2346 | 2347 | 2348 | 2349 | 2350 | 2351 | 2352 | 2353 | 2354 | 2355 | 2356 | 2357 | 2358 | 2359 | 2360 | 2361 | 2362 | 2363 | 2364 | 2365 | 2366 | 2367 | 2368 | 2369 | 2370 | 2371 | 2372 | 2373 | 2374 | 2375 | 2376 | 2377 | 2378 | 2379 | 2380 | 2381 | 2382 | 2383 | 2384 | 2385 | 2386 | 2387 | 2388 | 2389 | 2390 | 2391 | 2392 | 2393 | 2394 | 2395 | 2396 | 2397 | 2398 | 2399 | 2400 | 2401 | 2402 | 2403 | 2404 | 2405 | 2406 | 2407 | 2408 | 2409 | 2410 | 2411 | 2412 | 2413 | 2414 | 2415 | 2416 | 2417 | 2418 | 2419 | 2420 | 2421 | 2422 | 2423 | 2424 | 2425 | 2426 | 2427 | 2428 | 2429 | 2430 | 2431 | 2432 | 2433 | 2434 | 2435 | 2436 | 2437 | 2438 | 2439 | 2440 | 2441 | 2442 | 2443 | 2444 | 2445 | 2446 | 2447 | 2448 | 2449 | 2450 | 2451 | 2452 | 2453 | 2454 | 2455 | 2456 | 2457 | 2458 | 2459 | 2460 | 2461 | 2462 | 2463 | 2464 | 2465 | 2466 | 2467 | 2468 | 2469 | 2470 | 2471 | 2472 | 2473 | 2474 | 2475 | 2476 | 2477 | 2478 | 2479 | 2480 | 2481 | 2482 | 2483 | 2484 | 2485 | 2486 | 2487 | 2488 | 2489 | 2490 | 2491 | 2492 | 2493 | 2494 | 2495 | 2496 | 2497 | 2498 | 2499 | 2500 | 2501 | 2502 | 2503 | 2504 | 2505 | 2506 | 2507 | 2508 | 2509 | 2510 | 2511 | 2512 | 2513 | 2514 | 2515 | 2516 | 2517 | 2518 | 2519 | 2520 | 2521 | 2522 | 2523 | 2524 | 2525 | 2526 | 2527 | 2528 | 2529 | 2530 | 2531 | 2532 | 2533 | 2534 | 2535 | 2536 | 2537 | 2538 | 2539 | 2540 | 2541 | 2542 | 2543 | 2544 | 2545 | 2546 | 2547 | 2548 | 2549 | 2550 | 2551 | 2552 | 2553 | 2554 | 2555 | 2556 | 2557 | 2558 | 2559 | 2560 | 2561 | 2562 | 2563 | 2564 | 2565 | 2566 | 2567 | 2568 | 2569 | 2570 | 2571 | 2572 | 2573 | 2574 | 2575 | 2576 | 2577 | 2578 | 2579 | 2580 | 2581 | 2582 | 2583 | 2584 | 2585 | 2586 | 2587 | 2588 | 2589 | 2590 | 2591 | 2592 | 2593 | 2594 | 2595 | 2596 | 2597 | 2598 | 2599 | 2600 | 2601 | 2602 | 2603 | 2604 | 2605 | 2606 | 2607 | 2608 | 2609 | 2610 | 2611 | 2612 | 2613 | 2614 | 2615 | 2616 | 2617 | 2618 | 2619 | 2620 | 2621 | 2622 | 2623 | 2624 | 2625 | 2626 | 2627 | 2628 | 2629 | 2630 | 2631 | 2632 | 2633 | 2634 | 2635 | 2636 | 2637 | 2638 | 2639 | 2640 | 2641 | 2642 | 2643 | 2644 | 2645 | 2646 | 2647 | 2648 | 2649 | 2650 | 2651 | 2652 | 2653 | 2654 | 2655 | 2656 | 2657 | 2658 | 2659 | 2660 | 2661 | 2662 | 2663 | 2664 | 2665 | 2666 | 2667 | 2668 | 2669 | 2670 | 2671 | 2672 | 2673 | 2674 | 2675 | 2676 | 2677 | 2678 | 2679 | 2680 | 2681 | 2682 | 2683 | 2684 | 2685 | 2686 | 2687 | 2688 | 2689 | 2690 | 2691 | 2692 | 2693 | 2694 | 2695 | 2696 | 2697 | 2698 | 2699 | 2700 | 2701 | 2702 | 2703 | 2704 | 2705 | 2706 | 2707 | 2708 | 2709 | 2710 | 2711 | 2712 | 2713 | 2714 | 2715 | 2716 | 2717 | 2718 | 2719 | 2720 | 2721 | 2722 | 2723 | 2724 | 2725 | 2726 | 2727 | 2728 | 2729 | 2730 | 2731 | 2732 | 2733 | 2734 | 2735 | 2736 | 2737 | 2738 | 2739 | 2740 | 2741 | 2742 | 2743 | 2744 | 2745 | 2746 | 2747 | 2748 | 2749 | 2750 | 2751 | 2752 | 2753 | 2754 | 2755 | 2756 | 2757 | 2758 | 2759 | 2760 | 2761 | 2762 | 2763 | 2764 | 2765 | 2766 | 2767 | 2768 | 2769 | 2770 | 2771 | 2772 | 2773 | 2774 | 2775 | 2776 | 2777 | 2778 | 2779 | 2780 | 2781 | 2782 | 2783 | 2784 | 2785 | 2786 | 2787 | 2788 | 2789 | 2790 | 2791 | 2792 | 2793 | 2794 | 2795 | 2796 | 2797 | 2798 | 2799 | 2800 | 2801 | 2802 | 2803 | 2804 | 2805 | 2806 | 2807 | 2808 | 2809 | 2810 | 2811 | 2812 | 2813 | 2814 | 2815 | 2816 | 2817 | 2818 | 2819 | 2820 | 2821 | 2822 | 2823 | 2824 | 2825 | 2826 | 2827 | 2828 | 2829 | 2830 | 2831 | 2832 | 2833 | 2834 | 2835 | 2836 | 2837 | 2838 | 2839 | 2840 | 2841 | 2842 | 2843 | 2844 | 2845 | 2846 | 2847 | 2848 | 2849 | 2850 | 2851 | 2852 | 2853 | 2854 | 2855 | 2856 | 2857 | 2858 | 2859 | 2860 | 2861 | 2862 | 2863 | 2864 | 2865 | 2866 | 2867 | 2868 | 2869 | 2870 | 2871 | 2872 | 2873 | 2874 | 2875 | 2876 | 2877 | 2878 | 2879 | 2880 | 2881 | 2882 | 2883 | 2884 | 2885 | 2886 | 2887 | 2888 | 2889 | 2890 | 2891 | 2892 | 2893 | 2894 | 2895 | 2896 | 2897 | 2898 | 2899 | 2900 | 2901 | 2902 | 2903 | 2904 | 2905 | 2906 | 2907 | 2908 | 2909 | 2910 | 2911 | 2912 | 2913 | 2914 | 2915 | 2916 | 2917 | 2918 | 2919 | 2920 | 2921 | 2922 | 2923 | 2924 | 2925 | 2926 | 2927 | 2928 | 2929 | 2930 | 2931 | 2932 | 2933 | 2934 | 2935 | 2936 | 2937 | 2938 | 2939 | 2940 | 2941 | 2942 | 2943 | 2944 | 2945 | 2946 | 2947 | 2948 | 2949 | 2950 | 2951 | 2952 | 2953 | 2954 | 2955 | 2956 | 2957 | 2958 | 2959 | 2960 | 2961 | 2962 | 2963 | 2964 | 2965 | 2966 | 2967 | 2968 | 2969 | 2970 | 2971 | 2972 | 2973 | 2974 | 2975 | 2976 | 2977 | 2978 | 2979 | 2980 | 2981 | 2982 | 2983 | 2984 | 2985 | 2986 | 2987 | 2988 | 2989 | 2990 | 2991 | 2992 | 2993 | 2994 | 2995 | 2996 | 2997 | 2998 | 2999 | 3000 | 3001 | 3002 | 3003 | 3004 | 3005 | 3006 | 3007 | 3008 | 3009 | 3010 | 3011 | 3012 | 3013 | 3014 | 3015 | 3016 | 3017 | 3018 | 3019 | 3020 | 3021 | 3022 | 3023 | 3024 | 3025 | 3026 | 3027 | 3028 | 3029 | 3030 | 3031 | 3032 | 3033 | 3034 | 3035 | 3036 | 3037 | 3038 | 3039 | 3040 | 3041 | 3042 | 3043 | 3044 | 3045 | 3046 | 3047 | 3048 | 3049 | 3050 | 3051 | 3052 | 3053 | 3054 | 3055 | 3056 | 3057 | 3058 | 3059 | 3060 | 3061 | 3062 | 3063 | 3064 | 3065 | 3066 | 3067 | 3068 | 3069 | 3070 | 3071 | 3072 | 3073 | 3074 | 3075 | 3076 | 3077 | 3078 | 3079 | 3080 | 3081 | 3082 | 3083 | 3084 | 3085 | 3086 | 3087 | 3088 | 3089 | 3090 | 3091 | 3092 | 3093 | 3094 | 3095 | 3096 | 3097 | 3098 | 3099 | 3100 | 3101 | 3102 | 3103 | 3104 | 3105 | 3106 | 3107 | 3108 | 3109 | 3110 | 3111 | 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3255 | 3256 | 3257 | 3258 | 3259 | 3260 | 3261 | 3262 | 3263 | 3264 | 3265 | 3266 | 3267 | 3268 | 3269 | 3270 | 3271 | 3272 | 3273 | 3274 | 3275 | 3276 | 3277 | 3278 | 3279 | 3280 | 3281 | 3282 | 3283 | 3284 | 3285 | 3286 | 3287 | 3288 | 3289 | 3290 | 3291 | 3292 | 3293 | 3294 | 3295 | 3296 | 3297 | 3298 | 3299 | 3300 | 3301 | 3302 | 3303 | 3304 | 3305 | 3306 | 3307 | 3308 | 3309 | 3310 | 3311 | 3312 | 3313 | 3314 | 3315 | 3316 | 3317 | 3318 | 3319 | 3320 | 3321 | 3322 | 3323 | 3324 | 3325 | 3326 | 3327 | 3328 | 3329 | 3330 | 3331 | 3332 | 3333 | 3334 | 3335 | 3336 | 3337 | 3338 | 3339 | 3340 | 3341 | 3342 | 3343 | 3344 |
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1968-1969 : 13.08
 1969-1970 : 1.68
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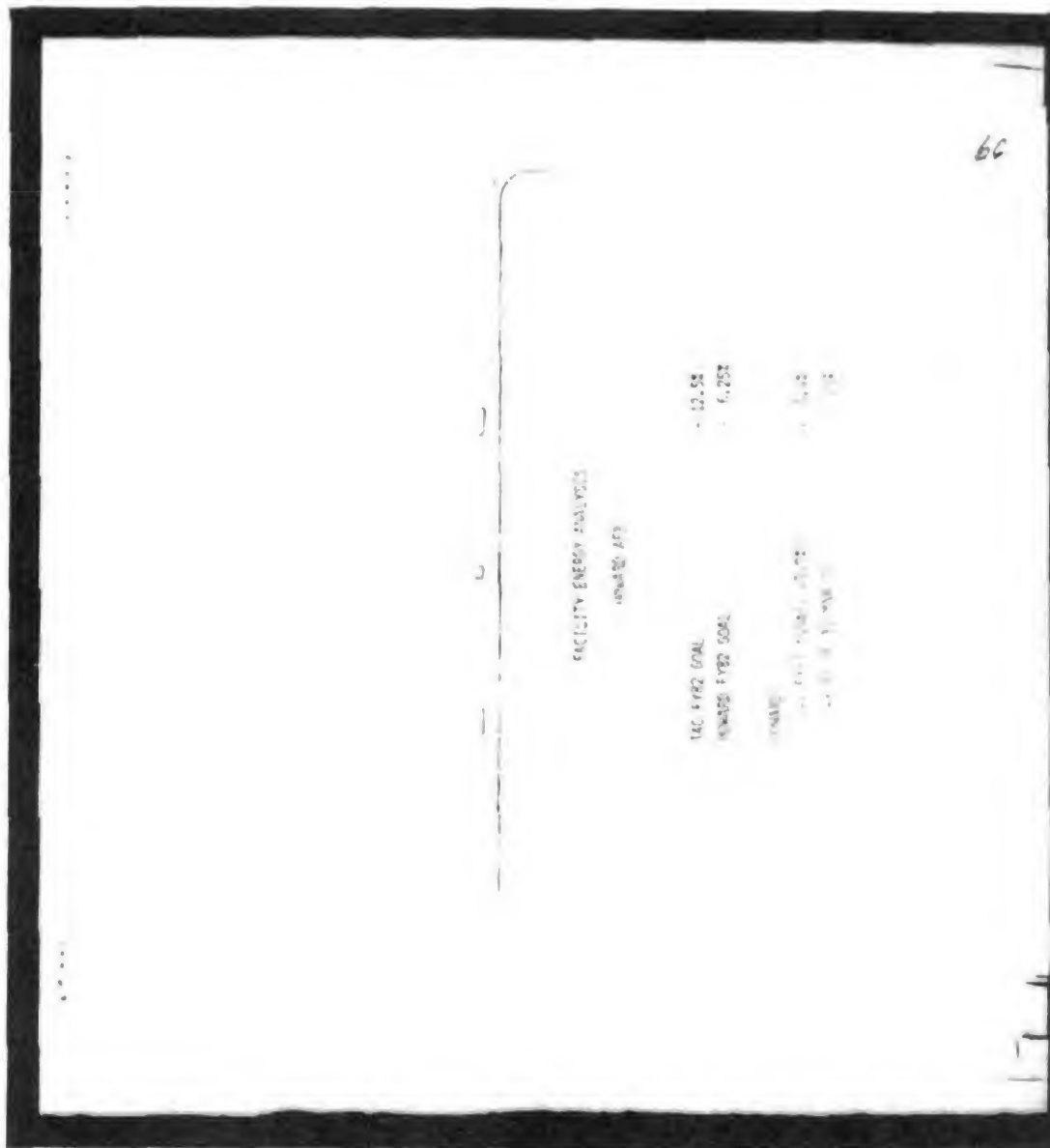


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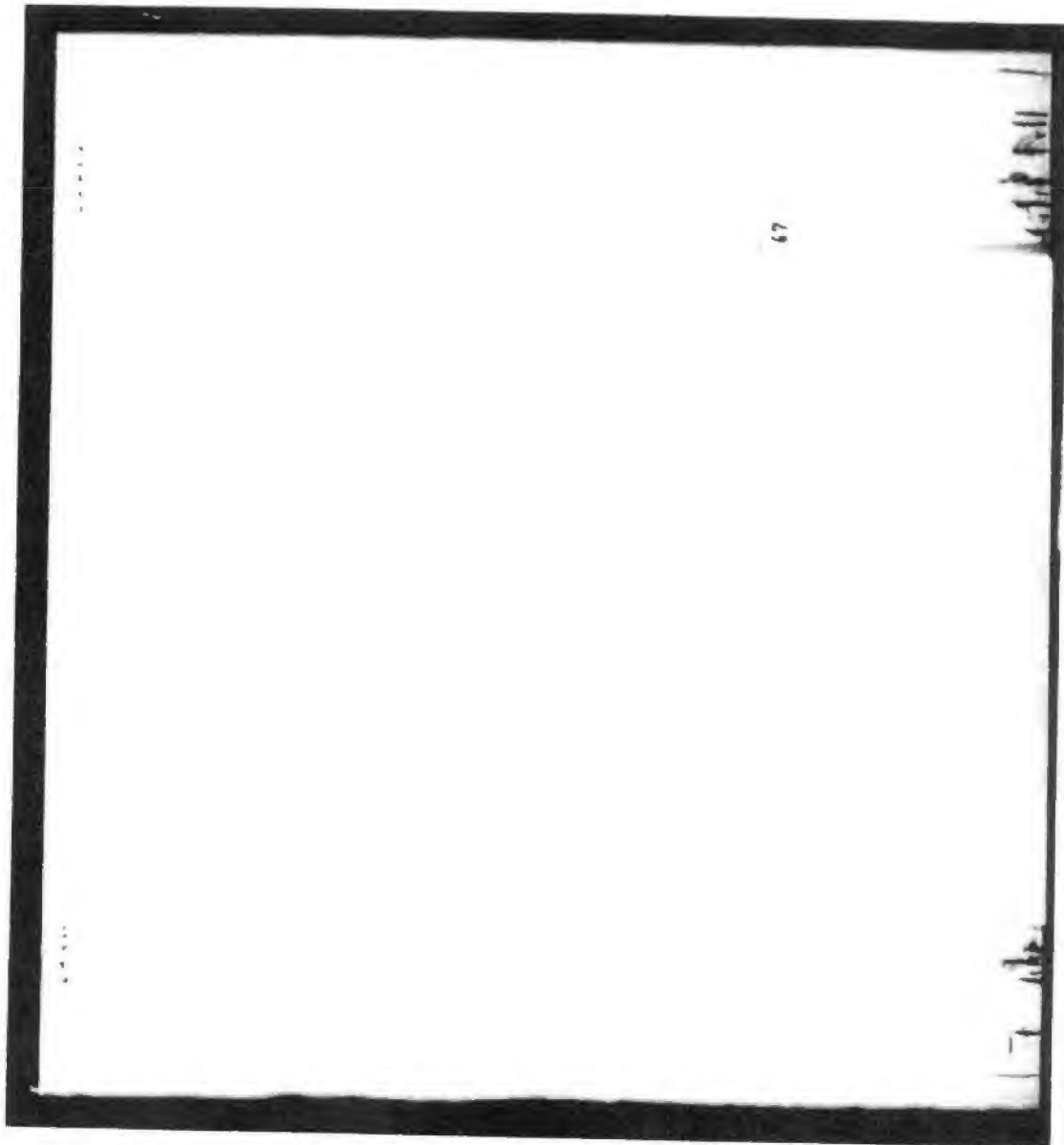


1. MEMBERSHIP
 2. FINANCIAL STATEMENTS
 3. BOARD OF DIRECTORS
 4. MANAGEMENT
 5. GENERAL INFORMATION
 6. ADDITIONAL INFORMATION
 7. CONTACT INFORMATION
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1. The purpose of this document is to provide information to the public regarding the activities of the National Security Agency (NSA) and its role in the collection, processing, and dissemination of intelligence information. This document is intended for the general public and is not to be distributed to the press or other media outlets.

2. The NSA is a federal agency within the Department of Defense, responsible for the collection, processing, and dissemination of intelligence information. The NSA's primary mission is to provide the President and the Secretary of Defense with the intelligence information necessary for the conduct of national defense. The NSA also provides intelligence information to other federal agencies and to the public.

3. The NSA's activities are conducted in accordance with the National Security Act of 1949, as amended, and the Intelligence Reform and Terrorism Prevention Act of 2004. The NSA's activities are also governed by the National Security Agency's own policies and procedures.

4. The NSA's activities are conducted in a manner that is consistent with the principles of transparency and accountability. The NSA's activities are also conducted in a manner that is consistent with the principles of privacy and civil liberties.

5. The NSA's activities are conducted in a manner that is consistent with the principles of the rule of law. The NSA's activities are also conducted in a manner that is consistent with the principles of the Constitution of the United States.

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